

NEWS: EUROPE

Russia's privatisation: from bang to whimper

The muddled collapse this week of Russia's telecoms sale-off closes a chapter in the country's transition from communism to a market economy.

Russia began the transformation with a bang in 1993, launching a mass privatisation programme which shifted 80 per cent of the economy at least partially into the private sector in just two years. But that phase ended with a whimper this week with the collapse of the sale of Sviazinvest, a newly formed Russian telecoms company, to Stet, Italy's state-controlled telecoms holding company.

Although Stet has said it hopes its differences with the Russian government can be resolved and that the Sviazinvest deal can be revived, Russian authorities yesterday insisted that the deal was dead.

"The deal is closed," said Ms Elena Shalueva, a spokeswoman for the Russian Privatisation Centre, which organised

Collapse of the telecommunications sale to an Italian group has wide implications for the transition to capitalism, writes Chrystia Freeland

the tender on the government's behalf. Ms Shalueva said that it was likely Stet would not be welcome to participate in the new tender when the government made a second attempt to sell off Sviazinvest next year.

The failure of the telecoms divestment has wide implications. Following criticism that many of Russia's privatisations have been secretive deals to benefit government and company insiders, the Sviazinvest sale had been billed as a transparent serving as the model for future international sell-offs.

But now the deal has fallen apart, the entire privatisation process is being viewed in a more critical light. The collapse has given credence to the attacks on privatisation which figured prominently in the

recent parliamentary election campaign and which are likely to be among the defining issues in next year's presidential contest.

The main line of attack has been to question what sort of an economy - and society - the wildly ambitious mass privatisation programme has created.

When market reforms began in Russia four years ago, the challenge of establishing capitalism after 70 years of central planning overwhelmed subsidiary debates about the type of capitalism Moscow's youthful

leaders were creating. But now that Russia has something which, for all its flaws, must be called a market economy, many observers are beginning to look at it more closely,

and less favourably.

To be sure, some of the strongest challenges have come from the Communists, who opposed market reforms from the outset. But, in contrast with the early days of transition, both reform-minded politicians and businessmen have also begun to criticise privatisation.

One of the most articulate is Mr Grigory Yavlinsky, leader of Yabloko, Russia's leading pro-reform party. Although he first made his name as a reform economist in the Gorbachev era, he now considers the mass privatisation programme flawed because it has failed to improve corporate governance or attract significant new investment, while leading to a hugely unfair redistribution

of the country's wealth. "Mass privatisation with the voucher method was senseless," Mr Yavlinsky says. "The real problem with it was that all it did was to give property to the *nomenklatura*."

This view gained many adherents this autumn, when the government controversially auctioned large stakes in some of the country's most valuable enterprises in exchange for loans. Government officials said the scheme would raise money swiftly for the cash-strapped treasury. Its opponents saw it as a blatant example of the manner in which privatisation was being used to transfer national assets to a small group of insiders.

One measure of the condemnation which the shares-for-

loans scheme has earned, even in the most pro-market sectors of Russian society, is a statement yesterday from the Roundtable of Russian Business, one of the most respected business associations.

The group described the procedure as an "opaque process... which will inevitably lead to conflicts". It called on the government to stop it immediately and, even more remarkably, for all winners of the shares-for-loans auctions "to consider soberly the programme's implications for the future of private business in Russia and to give up their acquisitions voluntarily".

The collapse of the Sviazinvest privatisation has deprived the Kremlin of its last line of defence against these increas-

N-test shatters seasonal quiet

By Andrew Jack in Paris

The timing of France's fifth nuclear test, carried out by the country's scientists on Wednesday in the South Pacific, could have been better for public relations purposes.

The furious reaction sparked by President Jacques Chirac's original decision in June to proceed with eight tests took officials by surprise, and the prolonged criticism became particularly embarrassing because it dragged on into the 50th anniversary of the bombing of Hiroshima in August.

The volume of media coverage has diminished sharply with each successive test since then.

But this week's explosion has burst back into the headlines because it was carried out at a time when there is little other news for the French press to report in the quiet period just after Christmas.

According to some reports, the explosion was delayed from its scheduled date a little before Christmas because of the reaction likely to be triggered at a time when the country was in the middle of fraught negotiations with unions after three weeks of strike action by public sector workers.

However, there is a feeling among many that France has ridden out the worst of the storm of international reaction and that the tests - reduced to six or seven after a likely finish by the end of February - will soon be widely forgotten.

The explosion under the Mururoa atoll of a bomb with a power of a little under 30 kilotons - still almost twice the power of that over Hiroshima - did not fail to trigger a round of strong rebukes.

Mr Jim Bolger, New Zealand's prime minister, called France "the worst enemy" of the Pacific and accused it of defying public opinion. South Korea expressed its "profound regret", and Mr Tomichi Murayama, Japan's prime minister, asked for an end to the tests "which have no sense". Meanwhile, a Rome-based magistrate called for a French navy captain and the captain of a ship belonging to the Greenpeace environment organisation to stand trial over clashes during an anti-nuclear protest in the southern Italian port of Brindisi.

While often neglected abroad, France's own vocal opponents of testing reiterated their criticism. The Communist party said it was "revolted and concerned" by the timing of the latest test, and the Socialists called them "arrogant" and "without military use".

However, the French foreign affairs ministry stressed yesterday that the test would have no negative environmental consequences on the region. It also maintained the official line that the explosions were necessary for completing scientific tests of the country's nuclear weapons.

The Française des Jeux company has generated lots of profits and plenty of bad publicity, writes Andrew Jack in Paris

It is no coincidence that the top floor of the Paris headquarters of Française des Jeux, the French national lottery organisation, resembles a luxurious penthouse flat. With its roof garden, wood panels and modern furnishings that is exactly the way it was used by Mr Gérard Colé, the organisation's former head, who is facing corruption allegations.

While the British and some other national lotteries have recently had some unwelcome publicity, France has a notable track record. Earlier this month, Mr Patrick Le Lay, head of TFI, the country's largest television station, was held for two days in police custody and his office raided.

The action was only the most recent and one of the most public steps in a long-running inquiry conducted by Judge Gérard Poirrette into the operation of Française des Jeux while under the governance of Mr Colé, who was placed under formal investigation for fraud and corruption in December 1994.

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France's lottery organisation proves both winner and loser

TFI is alleged to have given Mr Colé FF100m (€10m) in banknotes in an attempt to persuade him to continue to give the broadcaster exclusive broadcasting rights for the lottery results. Mr Le Lay rejects the charges vigorously.

Fransaise des Jeux's 1994 annual report shows some of the broader concerns about its own past management. In early 1993 the auditors drew the public prosecutor's attention to large payments, which they considered unlawful, to a group of information technology service providers.

The tax authorities subsequently launched an inquiry, and by the end of 1993 the search was on for a replacement for Mr Colé. The following January, the public prosecutor opened an investigation concerning misappropriation of corporate funds through over-charging.

A court-appointed expert highlighted highly autonomous company management, no systematic invitations to tender, imprecise agreements and strong development of rela-

tions with a few suppliers.

The organisation's new chairman, Mr Bertrand de Gallé, former head of the recently privatised Selta tobacco group, stresses that things have changed fundamentally since then. He argues that none of the allegations touching his predecessor puts into question the integrity of the lottery games themselves, and that all links with the past are now severed.

"We have radically reviewed the management of the company," he says. "The board must approve all decisions and expenses are controlled. We have changed our internal structure, and the relations between subsidiaries."

He has also made an additional personal ethical stand: he has ruled out playing any of the games himself, even though he stresses that he has no way of influencing the outcome, or even knowing in advance who has won.

One of the problems facing Française des Jeux was its curious structure: a mix of the public and private sector, with

a chairman appointed by the state, which now holds 72 per cent of the shares, and the rest distributed between a range of long-standing investors and vendors.

Another was the temptation provided by an organisation which last year generated FF3.31bn in sales of its dozen games, and reported post-tax net income of FF330m.

While the largest proportion of takings - some 55 per cent - goes to lottery winners, and the state claims more than another quarter in taxes and levies, that leaves a substantial dividend to be distributed to shareholders, which include two private families and several war veterans' associations.

They, along with farmers hit by natural disasters and other environmental hazards, were among the early beneficiaries of the state-backed lottery created by a law in 1933. The only other body for which money is specifically earmarked is the promotion of sports - accounting for 2.4 per cent of the state's proceeds.

Mr de Gallé says there are no

discussions under way to change the existing structure of shareholding or the split of the proceeds. Equally, he is content with the number of sales outlets: some 41,000, largely tobacconists and newsagents.

More change is likely to come in other countries, such as South Africa, where Française des Jeux is acting as a partner in the development of a lottery. In France, Mr de Gallé predicts that in the next "several" years there may also be new, interactive video lottery games on offer.

But he is in an enviable position compared to many of his peers in business, with sales continuing to mount steadily despite the economic downturn in France. There has been a particularly sharp rise in sales of "instant games" such as scratch-cards, which he puts down to their low cost, high probability of winning a prize and the fact that they provide an immediate result.

Regarding concerns about the morality of running an organisation which tends to



The millionaire: A woman contestant jumps for joy over a million franc win in a lottery game

consume disproportionately the income of the lower-paid, he argues that average expenditure is relatively low, and that "the Catholic tradition in France means a public debate about money would be very difficult".

"We have to be attentive to

morality but gambling exists in all civilisations," he says. He believes the French authorities have come up with a "good compromise": regulating and authorising it to ensure players' rights are respected, gaining income while preventing it becoming too large.

Dini attempts to tie up New Year package

By Robert Graham in Rome

The Italian government is due to decide today on details of a L5,285bn (€3.3bn) end-of-year financial package to back up the 1996 budget.

It will be the last formal act of the 11-month-old administration, the first composed entirely of non-parliamentarians. Mr Lamberto Dini, the prime minister, is expected to hand in his resignation by the weekend - an offer which is likely to be rejected by Presi-

dent Oscar Luigi Scalfaro.

Preparation of the mini-budget was complicated 10 days ago when parliament approved a motion, brought by the right-wing alliance, of former premier Silvio Berlusconi, demanding that the entire L5,285bn be financed by spending cuts.

The government had intended to raise the money by raising direct taxes. As a result, it has had to reconsider the package, trying to placate the right-wing alliance while

seeking to avoid alienating its main support base in parliament, the centre-left parties and their trade union allies.

Having embarrassed the government on this issue, the Berlusconi camp softened its stance, and was content to allow the 1996 budget to pass through parliament on Tuesday Eve. The budget seeks to find L3,200bn in new revenues and spending cuts to reduce the deficit to 5.9 per cent of gross domestic product.

The unions have been concerned that more spending cuts will alter the budget's balance, with the axe falling on health and social security benefits. They have made vague threats of strike action if the government decides at this late stage to slash spending. The budget already contains cuts of L14,000bn.

Against this background, the government has managed to find a legal loophole that allows the mini-budget to avoid the full implications of the parliamentary vote

demanding spending cuts. Thus, L3,200bn of the package will be centred around raising new revenues.

The public has already been softened up to expect increased duties on petrol, alcohol and tobacco, plus a raft of rises in fees paid for the annual renewal of car and gun licences, passports and stamp duties.

Other funds will come from an extension of a tax amnesty, which eases settlements in disputes over tax returns and

on social security contributions from 1989 to 1993. The extension is expected to cover 1994.

The original tax amnesty was scheduled to provide L11,500bn. But, even after a series of modifications during the course of this year to make it more attractive, receipts are likely to be no more than L7,000bn.

These lower receipts have been one of the main reasons behind the need for an end-of-year mini-budget.

LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE (ENGLAND)
CHANCERY DIVISION
COMPANIES COURT
IN THE MATTER OF

No. 004232 of 1995

CENTAUR INTERNATIONAL INSURANCE COMPANY LIMITED
(a Bermudian registered company)

THE CONCORD REINSURANCE COMPANY LIMITED
(a Bermudian registered company)

MARBARCH INSURANCE COMPANY LIMITED
(a Bermudian registered company)

SHASTA REINSURANCE COMPANY LIMITED
(a Bermudian registered company)

AND
IN THE MATTER OF THE COMPANIES ACT 1985 OF GREAT BRITAIN

IN THE SUPREME COURT OF BERMUDEA
CIVIL JURISDICTION
IN THE MATTER OF

No. 259 of 1995

CENTAUR INTERNATIONAL INSURANCE COMPANY LIMITED
and

THE CONCORD REINSURANCE COMPANY LIMITED
and

MARBARCH INSURANCE COMPANY LIMITED
and

SHASTA REINSURANCE COMPANY LIMITED

AND
IN THE MATTER OF THE COMPANIES ACT 1981 OF BERMUDEA

NOTICE IS HEREBY GIVEN that on 8 November, 1995 the Closing Scheme of Arrangement between the above-named companies and their respective Closing Scheme Creditors (as defined in the Closing Scheme of Arrangement) was approved by the Closing Scheme Creditors.

Further notice is hereby given that by orders dated 5 December, 1995 and 6 December, 1995 made in the above matters, the Supreme Court of Bermuda and the High Court of Justice in England sanctioned the Closing Scheme Arrangement.

On 8 December, 1995 the order made in the High Court of Justice in England sanctioning the Closing Scheme of Arrangement was delivered to the Registrar of Companies for registration in England and on 7 December, 1995 the order made in the Supreme Court of Bermuda sanctioning the Closing Scheme of Arrangement was delivered to the Registrar of Companies for registration in Bermuda.

The Effective Date of the Closing Scheme of Arrangement (as defined in the Closing Scheme of Arrangement) is 8 December, 1995.

In accordance with the terms of the Closing Scheme of Arrangement, Worthington Limited has provided a Claims Form to each Closing Scheme Creditor. Additional Claims Forms are available on written request from Ian Broderick of Trinity Square Services Limited, Pulteney Place, Great Western Road, Gloucester GL1 3NB. Closing Scheme Creditors who wish to have their own estimate of their claims considered for a final dividend are required to submit their Claims Form before 7 March, 1996.

Dated 29 December, 1995

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Tietmeyer joins the calls for greater industrial innovation

Bundesbank chief attacks labour costs

By Andrew Fisher in Frankfurt

Mr Hans Tietmeyer, president of the Bundesbank, yesterday called for firm action to bring down Germany's high labour costs and reduce the social security burden on the German economy.

He also said steps being taken to reduce the state sector's share in the German economy - now just over 60 per cent - and the size of the budget deficit should be reinforced and maintained for some years.

Mr Tietmeyer said in an interview with *Süddeutsche Zeitung*, the Munich newspaper, that the German central bank's monetary policies had set the basis for evenly balanced and non-inflationary economic growth. "The question is whether this is also true of other areas."

Current moves to bring more flexibility and sectoral pay differentials into the wage process were not enough. "The current discussion has to lead to concrete solutions."

His comments were published the day after German economic institutes warned that unemployment would rise unless industry received new incentives through lower taxes and reduced labour costs. Union leaders have held out the promise of more moderate wage increases next year if employers guarantee more jobs, prompting a mixed response from industry.

Yesterday Chancellor Helmut Kohl said in a newspaper interview the German economy would recover in 1996 but he insisted that the main challenge would be to reduce unemployment.

The German central bank has previously expressed concern about unemployment, currently totalling 3.7m or 9.7 per cent of the workforce. It has called for greater pay flexibility, reduced bureaucracy and planning curbs, and lower taxes and other deductions from pay and profits.



Hans Tietmeyer: 'solutions'

In yesterday's interview, Mr Tietmeyer said the additional labour costs caused by social welfare policies should be reduced over the medium and long term. Also important for investors and the quality of *Standort Deutschland* (Germany as an industrial location) was industry's willingness and ability to innovate.

Calls for business to be more innovative and for Germany to be more risk-minded have been widespread recently, with Chancellor Helmut Kohl joining the chorus. For the Bundesbank, Mr Tietmeyer said monetary policies could only set the framework for stable economic growth.

The bank cut short-term rates before Christmas, bringing the discount and lombard rates to 3 per cent and 5 per cent respectively. Mr Tietmeyer said further cuts would depend on how money supply and the overall economic situation developed.

He also asserted that France, as "a core country of European integration", must be a member of the planned European monetary union. "A currency union which comprised only Germany and a few smaller countries could very quickly lead to a problematical division of labour in Europe."

Counting cost of Bismarck's welfare legacy

Pressure is growing from German employers for reform of the social security system

Mr Dieter Schulte, head of Germany's federation of trade unions, yesterday challenged suggestions by employers' bodies that high labour costs were responsible for unemployment and lack of competitiveness.

He was responding to growing pressure from employers for reform of Germany's social welfare system, which places obligations on employers to pay benefits which add 80 per cent to salary costs.

The public debate coincides with warnings by the Bundesbank, which in its latest report said industry was pessimistic about the prospects for economic growth for the coming year. Latest forecasts show gross domestic product growth could fall below 2 per cent in 1996, compared with earlier estimates of 2.5 per cent.

Mr Wolfgang Scheremet, a labour economist at the Berlin-based German Institute for Economic Research (DIW), believes employers are not just voicing the usual gloomy end-of-year predictions about the cost of labour. "They actually want to try to change the system," he says. "The current [social welfare] system is under attack."

The system has its roots in the Bismarck era. In an attempt to beat back the rise of

the Social Democrats, Bismarck introduced a battery of social reform legislation, beginning with the Sickness Insurance Law of 1883, amended a year later to the Accident Insurance Law and followed in 1889 by the Disability Insurance Law.

These social welfare schemes are in effect still in place. The cost of industrial accident insurance in the 1880s devolved on employers, while sickness insurance was financed two-thirds by employers and a third by employees. The costs of pensions were shared by employers, employees and the state.

What has changed fundamentally is the size and complexity of the state, along with a growth in the number of welfare benefits for which - in most cases - employers and employees share the costs.

Studies published last week by the federal labour office and the Cologne-based Institute for the German Economy (IW) show that for every DM100 (\$70) on an employee's wage bill the employer must pay an additional DM80.20 in non-labour costs.

These costs are divided into two categories. The first is legally binding social insurance, which includes pension, health, unemployment and a new insurance introduced last

year to pay for nursing care in sickness or old age. These account for DM26.50. Employees must match the costs, which are deducted from gross salary. Then comes the cost of paying workers for bank holidays (DM4.20), maternity leave (an average of DM0.40 per employee), and accident insurance (about DM2, to which the employee does not contribute).

The second category of non-labour costs relates to the *Tiervergütungen* - the contract agreed between employers and unions in each business sector. In Germany, every branch of the economy has a different range of perks and privileges.

For instance, the banking sector pays employees an extra two months' salary a year, for holidays and Christmas money. For most business sectors, the average holiday and Christmas money is an extra month's salary.

In addition, employers put aside an average of DM6.30 per employee for "special payments". These include a one-off payment for company loyalty - usually starting when the employee has been with the company for more than three years. This bonus, often paid annually as a lump sum, increases in line with an employee's service. Then there are special funds

to which employers agree to contribute in the *Tiervergütungen*. For instance, a leading German news agency has a fund for correspondents in case of illness or retirement. This costs the employer an additional DM7.10 per employee, with a further DM5 paid into benevolent funds for family and other emergencies.

"You can see the kind of non-labour costs the employer has to pay," an official of the Employers' Association said yesterday. "It is becoming prohibitive."

Mr Scheremet argues that German unit labour costs - in domestic currency - have not risen more than the average in other industrialised countries. In addition, he said, if employers cut the non-labour costs, the government would be left with the problem of how to pay for social services.

"These issues are slowly coming on to the political agenda," German politicians are beginning to question the costs of the 'social state' and indeed the role of the state. They question the fundamentals of the German system, but are unsure what to put in its place without breaking social consensus."

Judy Dempsey

EUROPEAN NEWS DIGEST

González on campaign trail

Mr Felipe González, Spanish prime minister, set out on the campaign trail yesterday, confirming plans to hold general elections on March 3 and challenging voters to think twice before voting the conservative Popular party opposition into power. The latest poll published by the opposition newspaper *El Mundo* suggested that the ruling Socialists had recovered slightly since Mr González announced 10 days ago that he would stand for a fifth term as prime minister, but still lagged almost 9 points behind the PP.

At a press conference, Mr González fended off criticism of his decision to stage the elections simultaneously with regional voting in his home region of Andalusia, saying it would have been "ridiculous" to hold the contests on consecutive weekends.

The cabinet yesterday approved Ptas874bn (€A.65bn) in spending cuts after being forced to roll over its 1995 budget into next year as a result of a budget deficit in parliament in October. David White, Madrid

Iceland assures air travellers

There will be no disruption of transatlantic air travel if Icelandic air traffic controllers go ahead with a threatened walkout after pay talks broke down, civil aviation authorities in Reykjavik said yesterday. All 83 Icelandic air traffic controllers have handed in their resignations, effective at the end of the year, but authorities have used a legal provision to extend the contracts of 22 of the controllers for three months. The Icelandic Civil Aviation Administration said yesterday a contingency plan for control of the Reykjavik Oceanic Area - which extends from Shetland to the North Pole and serves most flights between Europe and Canada, and to the US west coast - would ensure safety. Reuters, Reykjavik

Row over Polish PM continues

The pre-Christmas storm raised by the treason allegations against Mr Józef Oleksy, Polish prime minister, by supporters of Mr Leszek Waleś, former president, looks like rumbling on into the new year as security officials seek the further evidence demanded by the military prosecutor's office before proceeding with the case.

Mr Andrzej Milczanowski, former interior minister, told parliament before leaving office alongside Mr Waleś that security service evidence showed Mr Oleksy had long passed information to foreign intelligence until becoming prime minister in March 1991. Mr Oleksy's denials, the allegations involved his past contacts with Soviet and Russian diplomats. Yesterday Mr Józef Oleksy, State Protection Office deputy head, said it had until January 30 to provide the information demanded and "will not have a problem filling out these details". Anthony Robinson

Romania seeks extradition

Romania will formally ask Hungary to extradite the Romanian owner of a private company who allegedly took some \$2m (€12m) from 2000 investors, Romanian police said yesterday. Police in Hungary took Mr Sergiu Bahalan into custody on December 22, following a warrant issued by Romanian police last month, when Mr Bahalan and another three partners in his private company Sakina Product SRL went missing. Some 800 Romanians complained they did not get promised returns on deposits in dollars and D-Marks, which they said they had paid to invest in Mr Bahalan's company. Reuters, Bucharest



Charles Schwab, discount broker pioneer, picked up his first copy of *Forbes* at his father's law firm in 1959.



Larry Ellison, founder and CEO of Oracle, started reading *Forbes* as a computer programmer in 1972.



Michael Dell, founder and CEO of Dell Computers, borrowed his first copy of *Forbes* from his mother in 1978.

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CAPITALIST TOOL

Red tape may drive Taiwan tycoon to China

By Peter Harmsen in Taipei

Mr Y.C. Wang, Taiwan's most powerful industrialist, is on a collision course with the island's government, threatening to shift new investments to mainland China out of frustration with the authorities' red tape.

Fresh from a visit to China, Mr Wang, head of the \$12bn Formosa Plastics group, said his constant run-ins with government and environmental groups could force him to set up camp on the mainland.

His threats will not surprise the Taiwanese government. He has been exercising brinkmanship for many years, but such is his clout - he is the head of Taiwan's biggest industrial conglomerate - he commands attention.

Mr James Soong, provincial governor of Taiwan, blamed government policies and excessive red tape for pushing Mr Wang to the edge. In earlier disputes between the businessman and environmental groups over the siting of a naphtha cracker plant in Taiwan, Mr Wang had chosen a well-known beauty spot for the plant but was forced by a government agency to locate it on an industrial estate.

His China plans may include locating part of the group's proposed production of electric cars in China. The Formosa group has signed an agreement with Royal, a Michigan-based company, to obtain battery technology for the project, aimed at an annual production of 200,000 cars.

At the same time, Mr Wang was reported by local media as saying that Formosa Plastic was planning to build two power plants in Fujian province on the mainland.

Mr Wang has apparently dismissed reports that the group was reconsidering a project to build a \$7bn petrochemical complex in China. The group abandoned that plan in 1991 after it was persuaded by the government to set up the complex in Taiwan.

Although the authorities give the patriarch Mr Wang due respect, relations between the two parties are cool. Unlike the island's other tycoons, Mr Wang is not identified with Taiwan's ruling Kuomintang.

His snapping at government heels and his extraordinary physical fitness - in January Mr Wang, who turns 79 next month, took part in a 5km race, clocking up a time of 41 minutes - have earned him a high public profile.

His legendary frugality underpins his success and has helped him amass a personal fortune of \$2bn.

His commercial success has earned him the title of "The God of Management". The Wang philosophy means a tough, traditional management style, which has little provision for workers who, for instance, leave early on a Saturday, though this is common in Taiwan.

US data held up by budget dispute shutdown

By Patti Waldmeir in Washington

Efforts to resolve the protracted US budget dispute continued yesterday with no early agreement in sight, while government departments were forced to delay the release of market-sensitive economic figures because of staff shortages caused by the partial government shutdown.

More than 230,000 federal workers remained at home yesterday for the 13th day, kept away from work by the fact that, until a budget accord is reached, Congress is preventing the funding of some government departments.

Low-level budget talks between the White House and congressional negotiators were continuing yesterday, with negotiators saying that President Bill Clinton could meet senior congressional figures tomorrow, if progress warrants a meeting. But Mr Bob Dole, the Senate majority leader, gave the negotiators' efforts only a "50-50" chance of success, and a Clinton administration official said that, even if a framework for a budget deal is agreed by the weekend, it was unlikely that federal workers would return to work by the start of business next week.

The effect of staff shortages became more apparent yesterday when the Department of Labor, which normally releases weekly employment statistics on Thursdays - figures which usually move markets - issued no report.

It said reports on December unemployment, and consumer and producer prices, originally scheduled for release early next month, would also be postponed.

Data for the December economic reports had been collected before the shutdown, but could not be processed until employees returned to work.

Similarly, market-sensitive trade figures, due to be published last week, have not been released. At the Department of Commerce, a recorded message informed callers that many offices were closed because of the shutdown.

Traders said lack of data had dampened activity in financial markets since the shutdown, but had led to no big market movements.

But for most Americans, the main impact of the closure has been on tourism, with leading attractions closed, and the issue of US passports stopped except for emergency cases.

White House Press secretary Mike McCurry said Mr Clinton was concerned that a continued shutdown could hit more politically sensitive areas such as the payment of prison guards and the delivery of "meals on wheels" to the elderly.

Canada's fragile sense of nationhood may soon face another serious test

Some observers fear that fiscal virtue could exact a high political price, Guy de Jonquieres reports

Less than two months after Quebec voters narrowly rejected independence, Canada is experiencing the first twinges of concern that its ever-fragile sense of nationhood may soon confront another, equally serious test.

The unease grows out of a development which has so far generated rare national unity: the deep government spending cuts dictated by unsustainable budget deficits and high debt levels.

Despite a 9.4 per cent unemployment rate and weak domestic demand, opinion polls show strong public support for the sweeping austerity measures announced by Ottawa and many provinces in the past year.

But some Canadians fear fiscal virtue could exact a high political price, by weakening Ottawa's power to bind the country together by keeping the 10 provinces moving in broadly the same direction.

The main instrument of control has been federal transfer payments for services such as health, higher education and welfare. These provided as much as 40 per cent of provinces' revenues last year.

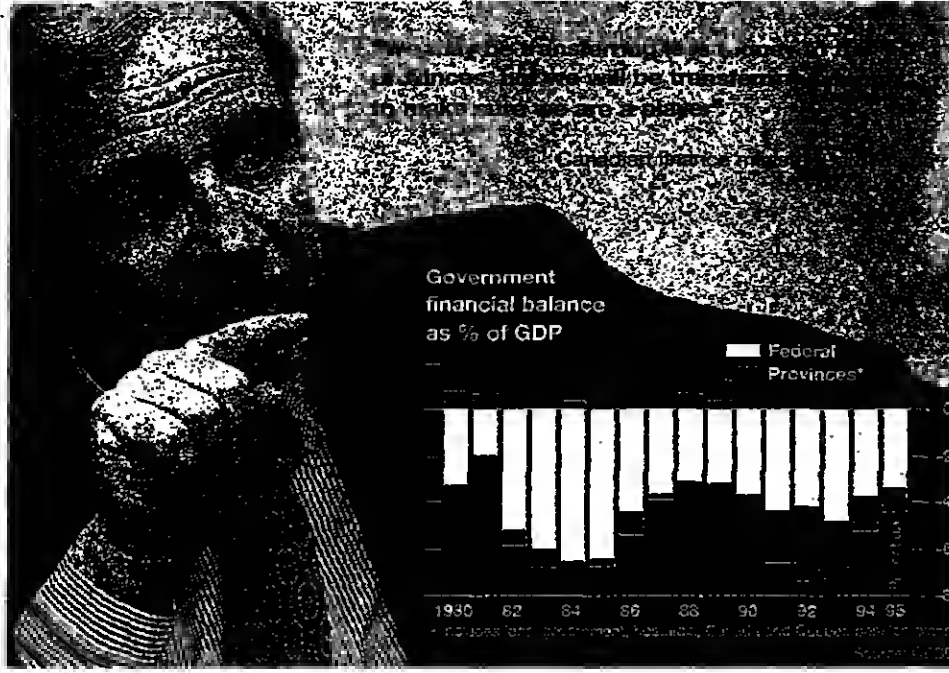
Central government has long relied on threats to deny funds, or promises of sweeteners, to get its way. But it now plans to reduce total payments and to make more of them as block grants, which provinces may spend as they wish.

Even the Business Council on National Issues, a business organisation which is urging Ottawa to wield the budgetary axe yet more boldly, sees political risks if the process is pushed too far.

"The problem is that as transfer payments are cut, provinces will start to ask why they should still obey the federal government," says Mr Sam Boutdouris, the council's chief economist. He fears this could cause the provinces, many of which view the others more as rivals than allies, to pursue more divergent courses.

Dr Archibald Ritter, of the economics department at Ottawa's Carleton University, says: "If we survive as a nation, I think it will be as a much looser federation than any of us thought possible 10 or 20 years ago."

Mr Paul Martin, Canada's finance minister, dismisses such fears as overblown. "We may be transferring less money to the provinces, but we will be transferring enough to make sure we are a player," he says. Cash transfers for education are being stabilised, while poorer provinces are set to receive higher "equalisation" payments, to even up public



service standards nationwide.

But some independent economists, such as Mr Jim Franke of the Conference Board of Canada, a business and policy research group, think spending will need to be cut even more deeply if the country's public finances are to be redressed.

Mr Franke predicts that spending cuts planned so far will reduce total federal and provincial debt to only 95 per cent of gross domestic product by the year 2000, from 100 per cent today.

"We are only on step two of a 10-step ladder. The really tough sleeping is yet to come," he also points out that most cuts announced so far will only take effect next year (1996).

"Much may depend on what happens when the axe falls, and talk of widespread closures or mergers of schools, hospitals and university departments becomes harsh reality."

Observers think a public backlash could occur. They point out that the government of Alberta, the first province to slash its budget drastically, recently bowed to opposition to planned reductions in health-care spending.

Others believe financial market pressures on Canada's debt-laden public sector make sustained spending cuts unavoidable. They worry that the result could be to drive the provinces still further apart.

Noting that Ontario generates 40 per cent of national output and a similar share of federal tax revenues, one official in Ottawa mused: "For how

much longer will Ontario voters bankroll poorer provinces when their own public services are being slashed?"

Mr Martin says the provinces have a common interest in co-operating more closely. "In a number of areas it is not necessary for the federal government to set national standards. The provinces can get together and do it."

That would mark a decisive shift in the historical trend. As one senior federal adviser notes, even empoededly "national" programmes, such as Medicare, have long been partitioned along provincial lines by different professional standards and funding methods.

Nor have the provinces done much to eliminate the many regulatory variations which, to the irritation of the business community, create unnecessary costs by keeping Canada's internal market divided.

"You could argue that we have lowered barriers more with other members of the North American Free Trade Agreement than between Canada's provinces," says Mr James Munger, president of the Conference Board.

Nafta's impact is evident in the rapid increase in Canada's exports, which have risen in the past three years from less than a quarter to more than a third of GDP.

This buoyant performance has generated most of Canada's recent growth. It has also increased the country's economic dependence on the US, which absorbs about four-fifths of Canadian exports.

For a nation long ambivalent about its relationship with its powerful southern neighbour, the trend is something of a mixed blessing.

But, like the recent budget cuts, it is an inevitable result of growing exposure to international market disciplines.

INTERNATIONAL NEWS DIGEST

Wei Jingsheng appeal rejected

A Chinese court yesterday rejected the appeal of dissident Wei Jingsheng and upheld his 14-year prison term for plotting to subvert the government.

"The appeal was unreasonable and had to be rejected," the official Xinhua news agency quoted Chief Judge Wang Yi of the Beijing People's Higher Court as saying. Wei, 45, has no more appeals. "This is the final trial," Chen Xiong, the court spokesman, said.

In Paris, a Foreign Ministry official voiced disappointment and demanded Wei be released. Wei's family denounced the trial and said they planned to take legal action against the courts for dereliction of duty. The 1986 Nobel Peace Prize nominee now begins his second long jail term. He was expected to be held in solitary confinement, as in the past, diplomats said. Wei will be eligible for parole after serving half of his sentence, lawyers have said. He was first imprisoned in 1979 for "counter-revolutionary incitement", advocating change and passing purported military secrets to a foreign reporter.

Reuter, Beijing

Japan motor industry record

Japan's motor industry bought US components worth a record \$10.3bn in the six months to September 30, according to the Japan Automobile Manufacturers' Association. The purchases, an 8.3 per cent increase on the same period in 1994, may help to ease trade frictions between the two countries, which agreed on a package of measures to encourage purchases of US-made motor components in August. The April-September 1995 figure is well ahead of the previous record of \$9.5bn for the same period last year. But only \$1.7bn of this represents direct sales of US components to the domestic Japanese motor industry, an increase of 9.8 per cent over the same period in 1994. The remainder is made up of purchases by Japanese car makers in the US of locally-made parts and materials, up by 8 per cent.

Hag Simardian, London

Philippines to buy Boeings

Philippine Airlines (PAL) plans to place orders for aircraft worth \$3bn from Boeing of the US and Airbus Industrie, a company official said yesterday. The order is expected to comprise eight Boeing 747-400s and 24 aircraft from Airbus: four four-engine widebody units, eight twin-engine A330s and 12 A320 mid-range aircraft.

Airbus groupe France's Aérospatiale, British Aerospace, CASA of Spain and the Daimler-Benz Aerospace arm of Germany's Daimler-Benz.

Reuter, Paris

Taiwan revises money target

Taiwan's central bank yesterday revised downwards its target range for M2 money supply growth from 10-15 per cent to 9-14 per cent. This was the first downward revision since 1989 by the bank. Mr Chen Yung-feng, the bank's governor, said M2 growth averaged 10.3 per cent for the first 11 months of 1995, within the target range. M2 growth has been declining and in November this year M2 grew just 8.37 per cent over the previous November, the lowest year-on-year figure ever recorded for a single month.

Peter Harmsen, Taipei

Indian trade deficit doubles

India's exports for April-November grew 24.47 per cent to \$19.8bn against \$15.9bn for the same period in 1994, Ministry of Commerce figures released yesterday show. Imports grew 31.44 per cent, to \$23.1bn. Higher imports have pushed the country's trade deficit to \$3.29bn, more than double last year's figure of \$1.6bn. Petroleum, oil and lubricant imports, which traditionally account for nearly a quarter of India's total imports, increased 15.08 per cent to \$4.2bn. Non-oil imports, of which capital goods continue to be a substantial component, rose 33.9 per cent.

Mr P. Chidambaram, commerce minister, has unveiled a new short-term export strategy to increase India's share of global trade from 0.8 per cent to at least 1 per cent by the year 2000. The minister has identified 15 items for export to as many countries and said the current export effort was "spread too thin".

Shiraz Siddiqui, New Delhi

Iraq tightens traffic controls

Iraq has tightened controls over traffic and communications links with Jordan following moves by Amman against President Saddam Hussein's government. Baghdad has doubled the exit fee Iraqis must pay to 400,000 Iraqi dinars (\$150); the approval period is now a month instead of 10 days. The move has dealt a blow to passenger traffic, already curtailed since relations soured when King Hussein gave refuge to two defecting senior Iraqi aides in August. Before the new controls, some 150 passengers arrived daily from Iraq to Jordan. "The number has now almost dropped to zero," the owner of a bus service from Baghdad said.

Reuter, Amman

Call to move Okinawa trial

A Japanese court yesterday postponed a final hearing in the trial of three US servicemen until early next year, after one of them requested the hearing be moved from Okinawa, because of "growing sentiment" there against US bases. Prosecutors were to have demanded a specific sentence; the servicemen are accused of raping a schoolgirl.

Reuter, Tokyo

Most citizens are used to conscription, but many are unaware their prized vehicles can be called up too

Israeli military sets sights on civilian off-roaders

By Mark Dennis in Jerusalem

Trading up from a sedan to the urban status symbol, the four-wheel-drive, off-road vehicle can have unforeseen consequences for Israelis.

Unknown to many in the Jewish state, in case of an "emergency" (war) the military can conscript all private vehicles over a certain size and weight.

In the past this meant mostly trucks and buses, for few Israelis owned private off-road vehicles. But Israel's rapidly rising per capita

income has created a new wealthy class that is flexing its purchasing muscle and buying, among other things, off-road vehicles such as Land Rovers, Mitsubishi Pajeros and Toyota 4-Runners.

As with owners of other heavy vehicles, they are required to register their prized and expensive vehicles (which, thanks to high taxes, can cost more than \$50,000 with the Israel Defence Forces. Moreover, every four years they must report for call-up exercises to measure the time it takes to get to their assigned units.

Until the recent proliferation, the military did not bother too much with private off-road vehicles. "The army used not to hassle the private off-roaders because there were so few," said Mr Yoram Iny of Eastern Automobile Company, which imports Land Rovers. "But suddenly they came up like mushrooms."

These luxury utility vehicles, which rarely make it much beyond north Tel Aviv, are the perfect command vehicles for the desert tracks and mountain trails that ring Israel's borders. The IDF stressed the

vehicles were not used in peacetime. But, according to the IDF spokesman, "with the rise in the number of off-road vehicles in the country over the past year, we have expanded their assignment to the emergency list."

Israelis are used to the idea of conscription. Every male must serve for three years and every female for two. Men must do one to two months' reserve duty every year as well. But private vehicles?

Apparently few Israelis even knew about the requirement, which has its antecedents in emergency laws dat-

ing back more than 20 years, until the Israeli media picked it up this week. Since then, there has been a murmur of disapproval toward what many consider an anachronistic law from a time when Israel was under siege from its neighbours and few of its citizens owned cars.

Many see the law as ridiculous and others are simply dismissive. "The army gave me a note saying I have to appear at such and such a place in case of an emergency. I threw it away," said one owner of a Land Rover Discovery with a laugh.



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MONDIAL ASSISTANCE

سكراى الراجلى

Tory chief raises cold war spectre

Mr Brian Mawhinney, chairman of the governing Conservative party, made a suggestion yesterday that victory at the next election for the Labour party could leave Britain at the mercy of a resurgent Communist Russia. George Parker writes at Westminster. As senior Conservatives warned party workers to prepare for an election next year, Mr Mawhinney exhorted the language of

the cold war in a surprise new tactic in the fight against Labour.

In his new year's message to the party, Mr Mawhinney said Mr Tony Blair, the Labour leader, would hand British sovereignty to Brussels. He also recalled the Labour leader's membership of the parliamentary Campaign for Nuclear Disarmament in the 1980s. "With communists back in prominence in Russia, Britain could never feel safe with a former CND member in 10 Downing Street," Mr Mawhinney said.

Mr Blair's aides reacted with astonishment at the attack, which they claimed showed the Conservatives were unsure how best to attack the Labour leader. "To suggest that Tony Blair is some kind of unconscionable leftie is incredible," one said.

Both Mr Mawhinney and Mr Michael Heseltine, deputy prime minister, made clear that their party could be forced into an early general election if its House of Commons majority, now down to five, continues to dwindle. Mr Heseltine

said he wanted the government to run its full term to allow the economic recovery to feed through to people's pockets, but added that the party was ready to fight at any time.

"The Conservative party will increasingly become a fighting machine as opposed to a government administering the country," he said. In an interview with ITN, Mr Heseltine rebuffed calls from Tory Eurosceptics for a Conservative commitment not to join a European single currency in the lifetime of the

next parliament. He said Britain would disqualify itself from shaping economic and monetary union if it ruled out adoption of the Euro. "I think it would be inconceivable we would abandon our position at the conference table," he said.

His comments reinforced the position of Mr John Major, prime minister, but infuriated MPs on the Conservative Right, who believe that outright opposition to the Euro could be a vote winner at the next British election.

UK NEWS DIGEST

Drugs link is alleged in Ireland killing

The man shot dead in front of his three-year-old son in Northern Ireland on Wednesday night was shot in the legs as a punishment by the Irish Republican Army seven years ago, police disclosed yesterday. An organisation calling itself Action Against Drugs admitted responsibility for the killing in his Belfast home of Mr Martin McCrory, a 30-year-old small-time criminal described by police as a burglar and car thief with little involvement in drugs trafficking. He was the sixth man shot dead in Northern Ireland since ceasefires were declared late in 1994 by the IRA and its anti-nationalist rivals. Mr David Trimble, head of the Ulster Unionist party, said: "It is a matter of major concern that there now is a return to violence after nationalists assured us of a permanent peace. The government and those nationalists promoting this peace process must come clean on this. They have got to face up to what is going on and see how they can help the authorities bring it to an end." Mr Trimble's party is the largest pro-British party in Northern Ireland. Most of the victims of the five previous killings were suspected drug dealers, and the attacks were apparently part of a so-called republican purge. Republicans have also been blamed by police for last year's "punishment beatings" since the IRA ceasefire. *PA News*

Opera house project not dead, say promoters

Trustees of the proposed Cardiff Bay opera house in south Wales said the project was not dead despite rejection last week by the Millennium Commission of their £50m (£78m) bid for funding. Miss Jennifer Page, the commission's chief executive, said the reasons for its decision included doubts about its financial viability. Miss Page said the bid had been looked at very carefully and "it was very sad to have to turn it down." *Rebecca Hetherington, Cardiff*

Two companies aim at London rail franchise

The London Docklands Light Railway, which is to be franchised to the private sector for seven years from next year, says it has received strong expressions of interest from two bus companies - Stagecoach East London and Central London Bus Company. Earlier this month, Stagecoach, Britain's largest bus company, bought South West Trains from the national state-owned network on a seven-year franchise. Potential bidders for the Docklands system, which is outside the national network, were concerned about the changing market. They said the pace of development in Docklands and the timing of the opening of the new

Jubilee Line extension of the London Underground railway into the area would be beyond the franchisee's control. Docklands Light Railway acknowledged there were "certain risks" and said the franchise would be structured to place those risks on "the party best able to manage them", while the remuneration package would act as an incentive to the franchisee. The franchise is likely to be chosen in the autumn. *John Authers, Public Policy Staff*

Sales of tickets exceed \$7.8bn in first 13 months

Sales of National Lottery tickets have exceeded \$7.8bn since their launch 13 months ago, said Camelot, the consortium which organises the lottery. Sales of weekly tickets have reached a total of 23.7m while sales of the nine scratchboard games have totalled 21.3m. Winnings so far have totalled £2.3m and £1.8m has been raised for good causes. The Treasury has taken £600m in tax from the lottery, and £250m has been paid in commission to the 28,000 retailers who sell tickets.

Words associated with the lottery are to be included for the first time in dictionaries of English. Chambers, Collins and the publishers of Oxford English Dictionaries say their next full editions will contain scratchboard and rollover. Chambers will define scratchboard as "a form of lottery card with a thin opaque film which is scratched to reveal the allocated numbers printed beneath". Rollover is the term used when the winning number for the top prize for a week is not bought so that the prize is added to the following week's top prize. "The impact of the National Lottery on the language has been remarkable and a number of spin-offs has occurred such as 'scratch card'," said Mr Martin Mallor, editor of Chambers dictionary. *PA News*

Pollution by vehicles heads environmental worries

Air pollution by road traffic heads popular environmental concerns in the UK, says a poll by Friends of the Earth, the environmental pressure group. This was closely followed by pollution of water and air by factories and industry. When asked who should be responsible for solving the country's environmental problems, 73 per cent said the government, industry and individual behaviour came equal second with 46 per cent.

David Lascelles, Resources Editor

Jack and Jessica reach the top: Jack and Jessica were the most popular names for babies born in Britain in 1995, says a survey by the Office of Population Censuses and Surveys. Of all births registered in the year, Jack and Jessica were third in the 1994 league. Lauren was second favourite for girls for the second successive year while Rebecca dropped from first in 1994 to third in 1995. Thomas fell from first to third in the boys' league. New entries to the top 50 were Kayleigh for girls and Charlie for boys.

Trades Union Congress

Single currency for EU wins strong support

By Robert Taylor, Employment Editor

The Trades Union Congress will campaign strongly next year for UK membership of a European monetary union in spite of growing doubts inside the Labour movement.

Mr John Monks, the TUC's general secretary, said in an interview that he wanted to reach agreement with the Confederation of British Industry on pressing for economic and monetary union as part of a move to develop closer accords with employer organisations. "The prospect of not being in Ecu would be very dispiriting for British industry," he said. "The TUC is the most pro-European of our major national institutions. We want to see positive signs that we will be at the core of any Ecu."

He says monetary union is essential to ensure economic stability in Europe and to increase employment. He opposes relying on competitive devaluation as a way to manage the British economy. "It gives the wrong note," he said. "Our role as a reluctant participant in the EU has not served the country well."

The Labour party, which has close links with trade unions, is widely seen as more enthusi-

astic about the EU than the government. But leading Labour figures have indicated that a Labour government would probably not sign up to join a single currency in 1999.

Mr Monks wants the country's employers to become "social partners" in the mainland European sense. "Social partnership cannot be imported intellectually," he said. "It must reflect a national will." But the EU will have to develop a much stronger commitment to reducing unemployment if it hopes for widespread popular consent to the introduction of a single currency, he added.

Mr Monks wants unions to co-operate with employers to develop joint policies. He wants in particular a voluntary code of good labour standards in the best UK companies that would set an example for the rest of industry.

Mr Monks believes it may take some time to develop the kind of understanding he wants with employers. He also believes it will require the help of the EU and a future Labour government. But he said: "British industry has had it too easy in the past. It has too often taken the soft option. A single currency will require vigour and discipline."

The economy: Cabinet expected to ratify rises soon

Fear of long pay conflict in public sector recedes

By Our Employment Editor

The 1996 pay round in the public sector may prove more trouble free than expected. Even senior union leaders believe the prospect of widespread industrial conflict among most of Britain's 5m public service workers over the coming months looks unlikely despite evidence of low morale and dissatisfaction among many of them.

"If ministers show a little bit of flexibility they should be able to avoid trouble next year despite the existence of the public sector pay bill freeze," said Mr John Edmonds, general secretary of the GMB general union, which has many members in the state health service and in municipal authorities. "The government is running a funding policy not an incomes policy in the public sector," explained Mr Chris Trinder, chief economist at the Chartered Institute of Public Finance and Accountancy. "This means that ministers have the scope to improve pay by cuts in non-wage spending plans."

The cabinet is expected soon to ratify pay rises to be recommended by review bodies that cover 1.2m public service staff including nurses, midwives, doctors, dentists, senior government officials, military personnel, judges and teachers even though they are expected

Total business failures



Fewer businesses failed in 1995 than in the previous year, but the rate of decline in the total is slowing, says Dun & Bradstreet, a leading business information group. While failures among small companies dropped, large company bankruptcies increased this year for the first time in three years. Dun & Bradstreet said many of the problems of large companies could be blamed on the recent decline in exports. The failure of large companies was particularly pronounced in London, and more than 6,000 failed in 1995 compared with 4,700 in 1994.

to be above 3 per cent. Fire-fighters and police have already secured similar rises thanks to long-standing pay formulae that cover their pay. The rate of inflation fell from 3.2 per cent in October to 3.1 per cent last month.

The big set-piece negotiation in 1996 will be for the country's 1.5m local government workers with blue-collar workers and white-collar staff bargaining together for the first time.

Skill shortages: An increasing number of employers in the

state health service and municipal government are finding difficulties in filling vacancies for skilled jobs, says an annual survey from Incomes Data Services, the independent research body. Most of the 16 health service organisations and a third of the 56 municipal authorities questioned said they faced problems recruiting and retaining employees. The most frequent shortages in the health service are for physiotherapists, occupational therapists and psychologists.

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FINANCIAL TIMES COMPANIES & MARKETS

Friday December 29 1995

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IN BRIEF

Banks to acquire 6% of Mediaset

A consortium of Italian banks is expected to agree by Saturday to buy 6 per cent of Mediaset, the company containing the television interests of Mr Silvio Berlusconi's Fininvest business empire. A seventh bank, the state-owned ENI, has indicated it would like to buy a stake of about 1.5 per cent through Albacom, the joint venture it formed earlier this year with British Telecommunications. Page 14

Bloomington's chain heads west
Federated Department Stores, US owner of Bloomington's and other department store chains, plans to launch its upmarket Bloomington's chain in California next year in what will be only the second time the Bloomington's chain will have ventured west of the Mississippi river. Page 14

French TV chief takes starring role
Mr Patrick Le Lay may not look much of a media star, but the chairman of TF1, the commercial television station which gathers the highest audiences in France, has recently had his fair share of time in the spotlight. Page 14

Canada's retailers in Christmas doldrums
The atmosphere in Canada's shopping malls has been as frantic as usual this festive season. The difference is that most of the pushing and pleading has come not from shoppers seeking last-minute gifts, but from retailers desperate for sales. Page 16

Importers embark on federal rule crusade
Commodity importers are to meet representatives of UK ports next week to try to convince them to remove from their rule books a medieval practice, which allows ports to impound a cargo to offset a shipowner's debts, even though the cargo is legally owned by the importer or exporter and not the shipping line. Page 17

Land Rover output leaps on overseas sales
Land Rover, the four-wheel-drive vehicle maker owned by BMW of Germany, surpassed its own forecasts and built more than 127,000 units this year. The 35 per cent rise on 1994 levels reflects strong growth in overseas demand. Page 18

Granada to campaign on Forte bid rationale
Granada is planning a campaign next week to remind Forte's shareholders of the reasoning behind its £3.3bn (£3.06bn) hostile bid for the UK's biggest hotels group. "When you get back to the basics, we have put a very attractive offer on the table," said Mr Charles Allen (left), chief executive of the television, catering and leisure company. Forte described Granada's offer as inadequate, and repeated its bid that Granada was turning itself into a conglomerate. Page 18

LAL agrees sale of German offshoot
Lloyds Abbey Life has sold its loss-making German subsidiary, Transatlantische Lebensversicherungs, ending a three-year search for a buyer. Page 18

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FRANKFURT (DM)		PARIS (FF)	
Rhein	83.45	CSF	947
Siemens	728	Danube	801
Telekom	716	Elf Ind Ctr	325
Wol	728	Elf Ind Ctr	710
Wol	728	Elf Ind Ctr	710
Wol	728	Elf Ind Ctr	710

US technology shares plunge after warnings

By Richard Tomkins in New York

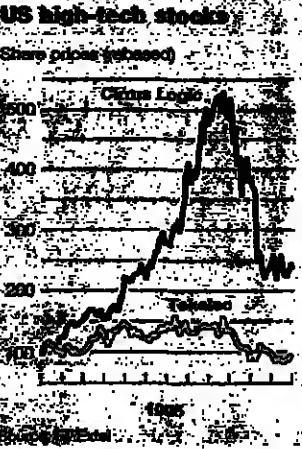
Technology stocks took a hammering on Wall Street yesterday after two US technology companies warned profits were behind analysts' expectations.

Cirrus Logic, which makes graphics and audio chips for personal computers, announced after Wednesday's market close that it expected earnings of 13-19 cents a share in the quarter to December, far below the consensus forecast of 44 cents. It followed with an announcement yesterday that it would delay a planned stock and debt offering.

Tekelco, which makes diagnostic equipment and network switching solutions for the telecommunications industry, warned after Wednesday's close, that earnings per share would be about zero. In the quarter to December instead of the 21 cents a share predicted by analysts.

Yesterday both companies' shares plummeted in early Nasdaq trading. Cirrus Logic fell 50 per cent from \$26 to \$16, while Tekelco fell 40 per cent from \$15 to \$9.

Other technology stocks were drawn down with them. Cirrus Logic has grown in the last few years because of rapidly rising sales of PCs and increasing demand for more sophisticated graphics. In the year to April 1995, it made net profits of \$61.4m on revenues of \$899m, up from



French accounts criticised by study

By Andrew Jack in Paris

More than one third of France's top 100 companies fail to provide adequate financial information in their most recent accounts, according to a specialist study by five leading French accounting and consulting firms.

Many of their 1994 annual reports provide insufficient information, a lack of meaningful comparisons and an incoherent presentation of results, says the study published yesterday.

Of the total, 36 companies provide information which is judged unsatisfactory, sometimes failing to meet statutory accounting requirements and often giving the appearance that the annual report is little more than a legal obligation.

The study comes amid growing pressure to reform French accounting standards from shareholders, analysts and many within the profession.

Mr Jean Archambault, the French economics and finance minister, has announced additional funding for the CNC, the national standards-setting body, which is shortly to publish revised proposals designed to bring reporting more in line with international rules.

The new criticisms come from specialists in the highly-regarded firms of Carvin Angley, Saint-Pierre, Deloitte Touche, Tommasini, Ernst & Young Audit, Groupe Chausson, Condit, and Mazars & Guesard.

In their study, the authors concede that there has been "a big step" forward in financial reporting since they first carried out a study 10 years ago.

However, they say only one quarter of the 100 leading French industrial, commercial and service companies meet the standards of good international practice - up from 15 in 1986.

A further 39 reports offer information which is "complete" but which has no real "value added", such as details on cash flow, results by activity or an assessment of risks on financial instruments.

The authors say French accounting practice has not evolved fast enough to cope with emerging problems such as derivatives and has not used the standards to come up with the most suitable interpretations.

L'information financière des 100 groupes industriels et commerciaux. Editions CPC, 8 Chemin des Prés, 91800 Brunoy. FRF400.

Ford and VW are parting company in S America

Don't cry for me, Autolatina

End of the road for joint venture

So, farewell then, Autolatina, unloved offspring of a forced marriage between Ford and Volkswagen in South America, to be terminated on December 31, leaving both partners to go their separate ways.

The parting will cause few tears at the Detroit or Wolfsburg headquarters of the two companies. Nor will it be noticed by the millions of Ford and VW drivers in South America. Even in the hey-day of Autolatina, launched in mid-1987, the two companies retained separate identities - despite the fact their cars came off shared assembly lines.

The divorce of one of the world's biggest motor industry joint ventures has been a difficult story on the production side. The task of dividing a two-country partnership owned by two leading car companies, with 14 plants and more than 50,000 employees, has been a field day for the accountants.

Matters have been complicated by the fact that Ford and VW will continue to depend on each other as many of their products are hybrid models based on supplies from both partners.

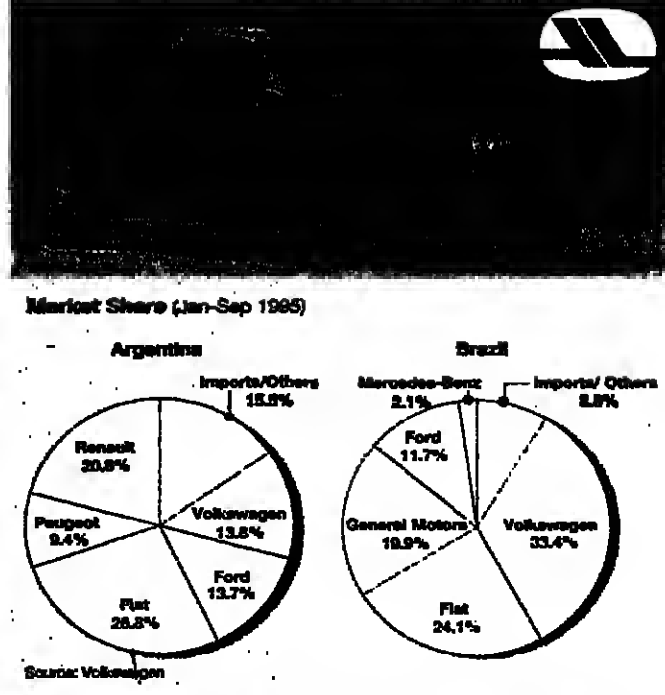
Earlier fruits from the joint venture betrayed their origins visually, in spite of their badges. The Ford Versailles, a big saloon much favoured as a taxi, is clearly a VW Santana with a different front and back.

More recent cars have been more stylish - and better at concealing their birth. It would be hard to tell VW's Logus and Pointer are based on the Ford's European Escort saloon. Had Autolatina continued, its next project might have been a compact hatchback for Ford, drawing heavily on the VW Gol, itself a derivative of the Polo in Europe, with a hint of Ford's Fiesta.

Such blueprints were never to see the light of day following the partners' decision that Autolatina had outlived its usefulness. Although the formal separation comes next week, a *de facto* divorce took place on March 31, meaning Ford and VW are already operating independently.

Autolatina probably had the cards stacked against it from the start. It originated in the difficult economic political conditions of the mid-1980s, when demand for cars in Brazil and Argentina - South America's two main markets - was plummeting and losses were rising. Joining forces seemed ideal to remain active in important markets, which were going through a deep, but temporary, crisis, and to split future investments. Moreover, the process had to be conducted against a background of hyper-inflation and authoritarian military regimes, followed by unstable young democracies.

The task was daunting. Ford and VW were contributing existing facilities and entrenched managements. Their corporate



cultures were miles apart. So functions were divided with Ford in charge of finance and marketing and VW running product development and production.

That Autolatina survived so long is a credit to those involved. But even its warmest supporters do not claim it was ever more than a marriage of convenience. Not only was the split between the Ford and VW mentalities immense, "the two parents so dwarfed their offspring it was impossible to develop any sort of attachment to Autolatina itself", says one manager.

Financially, the venture acquitted itself well, with productivity rising sharply during its short existence. Production, which hit 546,000 units in 1993, rose to 585,500 in 1994 and 627,000 in 1995 as economic liberalisation in Argentina and Brazil took effect.

Yet the rise in demand sounded the death knell for Autolatina. As economic reforms in Brazil and Argentina started to bite and the car market took off, the reasons for the joint venture diminished.

The creation of the Mercosur free trade area was decisive. Ford and VW are among the leading exponents of integrated international operations. Opening once-closed markets in South America meant their local offshoots could be brought into group strategy much more closely than in the past. And as trade liberalisation

meant greater competition from new importers, the two companies were also keen to take direct responsibility for their affairs.

However, terminating Autolatina was a tricky business. VW, whose 51 per cent shareholding reflected the greater resources contributed at the outset, took the initiative. Although once weaker than Ford in the smaller Argentine market, it dwarfed its partner in Brazil.

So when demand started to revive, Brazil, with its much greater size and population, had the greater commercial potential. But persuading Ford to part company required incentives.

VW's managers will not comment on the settlement terms nor indicate the bonus negotiated when VW brought forward the split. However, the terms negotiated by Ford are believed to have been very favourable, as both sides recognised the timing was not ideal for the US partner.

The end of Autolatina leaves Ford under-represented in Brazil and a latecomer as a local manufacturer of popular compact cars. While VW, whose Gol is the best-selling car in Brazil, has announced a \$2.5bn spending plan on new models and factories, Ford is still working on launching the Fiesta in the region. Its consolation is the price extracted from VW reflects that inconvenience.

Haig Simonian

Amstrad chief resigns after disagreement

By Paul Taylor in London

Mr David Rogers, chief executive of Amstrad, the UK electronics, computers and telecommunications equipment group, has resigned after a boardroom disagreement over the company's 'loss-making' consumer electronics business.

Mr Rogers, brought in by Mr Alan Sugar, Amstrad's chairman and largest shareholder, in August 1994, had been credited with helping to turn round the group. His departure hit Amstrad shares in London, which lost 13 per cent of their value yesterday, plunging 28½p to 191p. The shares have fallen by nearly one third in the past month.

Yesterday's announcement came seven days after the board approved the rationalisation and learned of Mr Rogers' decision to resign. The London Stock Exchange said it required companies to disclose price-sensitive information 30 minutes after the announcement.

Amstrad said yesterday Mr Rogers would "leave the board and company on January 12". It said his departure followed a recent board decision to scale down and restructure the Amstrad consumer electronics (Ace) business.

The board said the moves followed a review of Ace's prospects. Ace, which accounts for about a fifth of Amstrad's turnover, has lost money in the past three years. Mr Rogers, who was appointed in part to sort out problems in consumer electronics, disagreed with the decision.

Lex, Page 12; Details, Page 18

1995 has seen UK groups rediscover a taste for bids

Takeover buzz awakens memories of a golden age

It was like the 1980s. In fact, 1995 was even better than that buoyant decade in terms of UK takeovers and mergers. According to James Capel, the brokers, almost £41bn (\$63.5bn) of takeovers have been completed, or are pending, this year.

The late 1980s was probably the golden age of the takeover when, from 1986 to 1989, the value of deals topped £10bn. But recession, and the financial burdens assumed by many companies in the boom years, led to a dearth of takeovers in the early 1990s.

According to Mr Mark Brown, head of strategy and economics at ABN-Amro Hoare Govett, the securities house, in 1995 UK companies have had the means, motive and opportunity to return to the takeover trail.

The means has been provided by the much-improved financial position of the corporate sector. After incurring heavy debts in the late 1980s, debts which caused problems in the early 1990s recession, companies have paid attention to rebuilding their balance sheets. Mr Brown estimates UK companies had a record cash surplus in 1994.

With interest rates low, there is little incentive to keep the cash in the bank. Companies could use their funds to invest in new plant and equipment, of course. But Mr Mark Tinker, UK analyst at James Capel, says companies are "profitable but nervous. They are uncertain about future demand, so they're using their cash to pay extra dividends, buy back their shares, and make takeovers."

The motive behind the deals has tended to be the need for industrial restructuring, rather than the financial engineering that marked many of the 1980s bids. An obvious example is the

The motive behind deals has tended to be the need for restructuring

pharmaceuticals industry, where the cost of researching and developing drugs weighs heavily on individual companies; this year has seen the takeover of Wellcome by Glaxo and of Fisons by Rhône-Poulenc.

Mr Tinker says that control of costs has motivated about two-thirds of the year's takeovers (in terms of market capitalisation). When Lloyds Bank and TSB agreed to merge, for example, they estimated they could save about \$50m annually within four years.

With economic growth relatively sluggish and low inflation making it much less easy to raise prices, companies find it easier to increase profits by cutting costs than by growing sales.

The opportunity may have been seized by companies because of the imminence of a UK general election, with the Labour party the most likely victor. Labour is likely to look less kindly on takeovers in politically sensitive sectors such as the utilities, which have been one of the mainstays of bid activity this year.

The Conservative government has referred a couple of electricity bids to the Monopolies and Mergers Commission but most takeovers, such as Hanson's offer for Eastern, the electricity distributor, have been waved through.

Mr Tinker says: "There is also

a concern that it will be less easy to enact post-merger rationalisations (ie redundancies) under Labour.

All this takeover activity has given a substantial lift to the UK stock market, allowing the FTSE-100 index to record several all-time highs this year. Not only do takeover bids force up the prices of the targets, Mr Tinker says that about £27bn of the £41bn paid as consideration has been in the form of cash. Shareholders in the target companies who received that cash are likely to have reinvested it immediately into the equity market, giving a further boost to share prices.

With takeover activity concentrated on a relatively small number of large deals, it has been vital for fund managers to be invested in the target stocks. That has encouraged a climate of speculation, with leading stocks regularly lifted by rumours of bid approaches.

The climate appears reasonably buoyant for takeovers in 1996: interest rates are still low and companies relatively flush with cash. Those trying to beat a general election deadline have a little over a year to do their deals.

The recent Granada bid for Forte had more of a 1980s feel, a takeover which would leave the predator heavily geared and needing to sell assets. If the bid is successful, other companies may be tempted into following Granada's example.

ABN-Amro's Mr Brown says that he will be surprised if takeovers are as strong in terms of total value in 1996, but he thinks activity will broaden out to include a wider range of companies than in 1995.

Philip Coggan

CORTWORTH

Congratulations to
Cortworth PLC
on its successful flotation

The £40.3 million management buy-out
in December 1993

from
Williams Holdings PLC
was led by
NatWest Ventures

NATWEST VENTURES

INTERNATIONAL COMPANIES AND FINANCE

NEWS DIGEST

Gaz de France chairman named

Mr Pierre Gadonneix was yesterday formally named the new chairman of Gaz de France, the state-owned gas utility company. His appointment, confirmed by the ministry of industry, follows the decision to appoint his predecessor, Mr Lolk Le Floch-Prigent, to be head of SNCF, the French national railway company.

He will be officially proposed as a candidate to the government by a board meeting on January 2, and his appointment is expected to be ratified the following day by the French cabinet. Mr Gadonneix's nomination is unusual partly because he is an internal candidate, whereas many recent French companies - in the private as well as the public sector - have preferred to recruit people from outside.

Born in New York and a graduate of Harvard Business School and the elite Ecole Polytechnique in Paris, he joined Gaz de France as managing director in 1987 after working for the French industry ministry.

Andrew Jack, Paris

Hollinger expands in Canada

Hollinger, the publishing group controlled by Mr Conrad Black, has expanded its presence in Canada by buying 14 daily and weekly papers in the provinces of Saskatchewan, Manitoba and Alberta. Terms of the deal were not disclosed. Each of the two dailies included in the transaction, the Regina Leader-Post and the Saskatoon Star-Phoenix, has an average circulation of about 65,000. The vendor is Armadale, a family company based in Saskatchewan.

Following the deal, Hollinger's stable will include 162 dailies and 474 other papers, mainly in North America, the UK and Australia. Hollinger is the controlling shareholder in the UK's Telegraph group and has a minority stake in Southern, Canada's biggest daily newspaper chain.

Bernard Simon, Toronto

Suncor in Australian accord

Suncor, one of western Canada's two oilseed producers, is working with two Australian partners to test new technology to bring the big Stuart oil shale deposit near Gladstone, Queensland, to production. Suncor will spend C\$7m (US\$6.15m) on preliminary engineering.

By late 1996 Suncor and partners, Southern Pacific Petroleum and Central Pacific Minerals, will decide whether to proceed with a small commercial plant with daily capacity of 4,500 barrels and costing about C\$200m. Suncor would receive a 50 per cent interest for a C\$60m investment. Later stages would raise output to 85,000 barrels daily within 10 years. This would require investment of about C\$2bn.

Suncor, formerly controlled by Sun Oil of the US, is spending \$1bn over the next five years to increase synthetic and conventional oil output in western Canada. It now produces 75,000 barrels daily of synthetic oil from its Alberta oilshale plant which started up in 1965. It also operates downstream in eastern Canada.

Robert Gibbons, Montreal

France Télécom voice mail move

France Télécom, the state-owned telecoms group, announced that a voice mail service would be in operation in all its card-operated public phone boxes by the middle of next year. For a fee of FF4.05, callers from the country's 163,000 card pay-phones will be able to leave a recorded message of up to 30 seconds for the person they are ringing if the line is occupied. They can choose up to four times in the future when the number they tried will be called again automatically and the recorded message played back over the phone.

The service is already experimentally in place in a number of phone boxes. There are 208,000 pay phones in France, taking 1.3bn calls this year. Slightly more than three-quarters of the phones are card-operated.

Andrew Jack

Federated to take up-market chain west

By Richard Tomkins in New York

Federated Department Stores, US owner of Bloomingdale's and other department store chains, plans to launch its up-market Bloomingdale's format in California next year - a rare foray west of the Mississippi for the Bloomingdale's chain.

The company named four locations in California where it expects to open Bloomingdale's stores in November 1996, but also announced it was shedding 1,550 jobs as part of a rationalisation of its store portfolio on the west coast.

Bloomingdale's is one of the best known names in US retailing. At present, it operates 18 department stores in nine states, but all except one - in the Mall of America in Minneapolis, Minnesota - are east of the Mississippi.

The opportunity to take the Bloomingdale's format into the west arose in October when Federated Department Stores completed its \$574m acquisition of Broadway Stores, a Los Angeles-based chain of 82 department stores, mostly in California.

The group is now in the process of assimilating the Broadway chain into its existing formats. Some 46 stores will be converted to the Macy's format and at least four will be converted to Bloomingdale's. Nine stores are being sold to Sears Roebuck, 12 will close in the next year, and the future of the rest is undecided.

Federated has taken a leading role in the recent consolidation of the US department store sector. Its acquisition of Broadway followed soon after its coup in taking over the rival R.H. Macy chain, then in Chapter 11 bankruptcy protection, at the end of last year.

Federated's acquisitions have greatly increased the group's size and earnings power.

The Macy's format is already well established west of the Mississippi. But some analysts have questioned whether the Bloomingdale's concept, until now unfamiliar in the west, will translate well to the Californian market.

Banks near agreement on Mediaset deal

By Robert Graham in Rome

A consortium of Italian banks is expected to agree by Saturday to buy 6 per cent of Mediaset, the company containing the television interests of Mr Silvio Berlusconi's Fininvest business empire.

Six banks, headed by IMI, the merchant bank, have already pledged to purchase stakes worth some L400bn (US\$33m) and underwrite further shares to help the flotation of Mediaset in 1996.

IMI said that with the formal commitment of the last of the six banks, Monte dei Paschi di Siena, it would be possible to

tie up all the main outstanding matters related to the consortium before the year end.

A seventh bank, the state-owned BNL, has indicated it would like to buy a stake of about 1.5 per cent. However, it has proposed that this be done through Albacom, the joint venture it has with British Telecom, to operate and develop the BNL group's extensive telecoms network.

BNL said yesterday this showed that the bank viewed the investment with "industrial logic".

BT was approached just before Christmas and has asked for time to consider the

deal. A decision is unlikely before mid-January. But BT's presence in Mediaset, albeit through a small joint-venture stake, would add a new dimension to the direction of the TV group's development strategy.

The Italian banks now involved apart from IMI are Banca di Roma, Monte Paschi, San Paolo di Torino, Commerciale Italiana and Cariplo.

The cash injection would be included in Fininvest's 1995 accounts, allowing debt to be cut from its 1994 level of L3,200bn. It will also pave the way for foreign institutional investors to acquire shares in Mediaset before flotation, scheduled for mid-1996.

The involvement of the banks is the second stage of a complex operation under which Mr Berlusconi aims to bring in outside shareholders for his three commercial television channels and his profitable Publitalia advertising arm. Mediaset is expected to make a L300m net profit this year, on a L3,300bn turnover.

Mr Berlusconi's aim is to lower his stake and that of his family to less than 50 per cent, and move towards flotation of Mediaset to avoid a conflict of interest with his position as a politician. But the operation has been criticised for its lack of transparency and because Mr Berlusconi

will retain effective control. Mr Berlusconi's opponents also claim that banks, most of whom still have some form of state ownership, are abusing the spirit of the 1990 television licence law by taking direct stakes.

The first stage of the operation took place in July when two of Mr Berlusconi's existing TV associates, Mr Leo Kirch, the German TV magnate, and the Rupert family of South Africa, agreed to take up to 20 per cent with Saudi prince al-Waleed bin Talal bin Abdul for a total of L1,800bn.

It is not clear how much of this money has already been paid.

French engineer with vision for the future

TF1's chief is confident his TV station is moving in the right direction, reports Andrew Jack

Mr Patrick Le Lay may not look much of a media star, but the chairman of TF1, the commercial television station which gathers the highest audiences in France, has recently had his fair share of time in the spotlight.

This autumn he threatened legal action against a competitor over the latest attacks on the quality of TF1's programming. Later, he was in the headlines again after spending nearly two days in police custody in connection with an investigation into alleged corruption.

Mr Le Lay looks much like the rational engineer of his training. He made the leap from engineering to media shortly after his long-time employer Bouygues, the construction group, acquired the largest stake in TF1 when it was privatised in 1987.

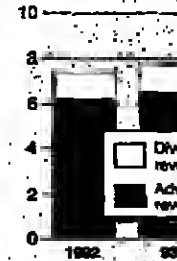
But when he starts talking, it is clear that much of the flamboyance of television has helped colour his language.

No subject angers him more than the role of the French state in influencing the structure and operation of the television industry. "I don't think it would happen in Anglo-Saxon countries," he says. "You need a doctorate to understand it all."

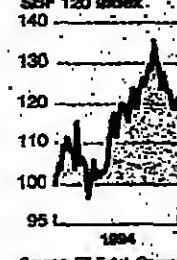
He suggests the country's complex system of television production and broadcasting quotas was created by "madmen". He rattles off the government's requirements - that he invests 23 per cent of turn-

TF1 Group

Turnover (FFm)



Share price relative to the SBF 120 index



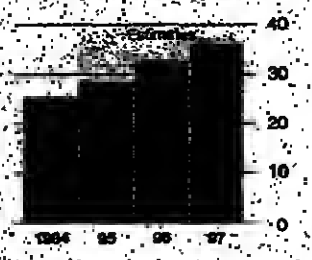
Source: FT Stock, Compustat, James Capital

TF1 Group

Earnings per share (FF)



Share price relative to the SBF 120 index



Source: FT Stock, Compustat, James Capital

cent in the first half of the year to FF3.8bn (\$776m), but the market has been growing faster - at about 6 per cent. Mr Le Lay replies that one reason has been "dumping" by France 3, offering rates 50 per cent below those of TF1.

Some say TF1 has sought to win back market share by broadcasting ever more popular and vulgar programmes - a policy of "bum, hum and bum" regularly mocked on the Guignols satirical puppet show broadcast by Canal Plus, TF1's encrypted rival.

Mr Le Lay suggests many of the critics of TF1 are on the political left and have never come to terms with the channel's privatisation.

"When our ratings fell from 40 per cent to 37 per cent we were criticised, but when another channel shows a modest rise it is seen as a success," he says.

As for the jesting from Canal Plus, which he calls "obsessive", he has replied robustly by starting legal action against the group.

Mr Le Lay also argues his channel broadcasts more "fiction" than its rivals - although the quality of such shows is open to debate. He maintains that the television of the future will be dominated by three themes: news, fiction and talk shows and quizzes.

It is in this latter category of "Americanised", highly popular and cheap studio-based broadcasting that the channel has been touched by corruption allegations.

These include suggestions that TF1 paid FF10m in cash to a former head of the state-controlled lottery organisation in an effort to extend the exclusive rights to transmit the results twice a week.

Mr Le Lay will not discuss these allegations, although earlier this year he flatly denied them as "grotesque".

For the future, Mr Le Lay says he is "serene" about the company's financial position. He adds that in a reflection of its confidence in the future, he expects Bouygues gradually to increase its 37.5 per cent stake to about 40 per cent.

But Mr Brendan Hoey, analyst at Morgan Stanley, says: "We remain cautious in the long term." Operating costs have been rising, he argues, at a time when advertising revenues have been falling, and he raises questions about potentially high-risk investments in digital broadcasting.

Meanwhile, Mr Le Lay pledges his commitment to two specialist niches within cable television. TF1 relaunched Eurosport in 1991, which he predicts will be profitable in 1996. Last year, it also started LCI, a news channel, which he estimates will be in the black within five years.

Yet he remains convinced that "there will always be a future for generalist television". He says: "There is a limit in household budgets for paying subscriptions. We are not in trouble."

CITICORP

U.S. \$350,000,000

Subordinated Floating Rate Notes Due November 27, 2005

Notice is hereby given that the Rate of Interest has been fixed at 5.85% in respect of the Original Notes and 5.9375% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date January 31, 1996 against Coupon No. 122 in respect of US\$10,000 nominal of the Notes will be US\$53.43 in respect of the Original Notes and US\$54.43 in respect of the Enhancement Notes.

U.S. \$500,000,000

Subordinated Floating Rate Notes Due October 25, 2005

Notice is hereby given that the Rate of Interest has been fixed at 5.85% and that the interest payable on the relevant Interest Payment Date January 31, 1996 against Coupon No. 123 in respect of US\$10,000 nominal of the Notes will be US\$53.63.

U.S. \$500,000,000

Subordinated Floating Rate Notes Due January 30, 1996

Notice is hereby given that the Rate of Interest has been fixed at 5.825% and that the interest payable on the relevant Interest Payment Date January 31, 1996 against Coupon No. 120 in respect of US\$10,000 nominal of the Notes will be US\$53.40.

December 29, 1995, London

By: Citicorp, N.A. (Issuer Services), Agent Bank **CITIBANK**

IRISH PERMANENT BUILDING SOCIETY

8% Bonds 2004

Notice is hereby given that the semi-annual dividend on the Irish Permanent Building Society's 8% Bonds 2004 is payable on 15th January 1996. The record date for this purpose is defined in Article 4 of the Terms and Conditions of the Bonds. The first January 1996 dividend will be paid on 15th January 1996. Payments will be effected through Bank of Ireland, Registration Department, 4th Floor, Home House, Ballsbridge, Dublin 4, who are Registrar for the issue.

Cathal McCarthy Secretary

BANQUE NATIONALE DE PARIS

Programme for the issuance of Debt Instruments

USD 5,000,000

Floating/Fixed Rate Notes due 2005

Series 26 Tranche 1

Notice is hereby given that the rate of interest for the period from December 29th, 1995 to June 28th, 1996 has been fixed at 5.9825 per cent per annum. The coupon amount due for this period is USD 30,142.76 per denomination of USD 1,000,000 and is payable on the interest payment date June 28th, 1996.

The Fiscal Agent Banque Nationale de Paris (Luxembourg) S.A.

BNP

BANQUE NATIONALE DE PARIS

Programme for the issuance of Debt Instruments

USD 5,000,000

Floating/Fixed Rate Notes due 2005

Series 26 Tranche 1

Notice is hereby given that the rate of interest for the period from December 29th, 1995 to June 28th, 1996 has been fixed at 5.9825 per cent per annum. The coupon amount due for this period is USD 30,142.76 per denomination of USD 1,000,000 and is payable on the interest payment date June 28th, 1996.

The Fiscal Agent Banque Nationale de Paris (Luxembourg) S.A.

BNP

The Financial Times plans to publish a Survey on

Franchising

on Tuesday, March 5th.

This survey will focus on areas such as research for potential franchisees, explores sources of funding available and highlights the specialist help available. For more information, please contact

Lesley Sumner

Tel: +44 (0) 171 873 3308 Fax: +44 (0) 171 873 3064

FT Surveys

NOTICE OF PAYMENT To the Holders of

Nafin Finance Trust II

U.S. \$129,880,000

Floating Rate Notes due 1999

For the Interest Period September 29, 1995 to December 29, 1995, the Total Repayment Amount of the Notes is US\$1,930,000 or (7.76426559% of the current outstanding principal amount). Principal in the amount of US\$610,56 per US\$1,000 aggregate principal amount of Notes will be payable on December 29, 1995. After December 29, 1995, interest on the portion of the Notes so repaid will come to issue. Holders of the Notes must deliver the appropriate interest coupon to a Paying Agent outside of the United States to receive repayment on such Notes.

NAFIN FINANCE TRUST II

By: Bankers Trust Company, as Trustee

Dated: December 27, 1995

U.S. \$300,000,000

Bank of Greece

Athens, Greece

Floating Rate Notes Due 1996

Interest Rate: 5.925% per annum

Interest Period: 29th December 1995 to 28th June 1996

Interest Payable on 28 June 1996 per US\$10,000 note will amount to US\$341.83

Agent: Morgan Guaranty Trust Company

JPMorgan

Halifax Building Society

(Incorporated in England under the Building Societies Act 1986)

Issue of up to an aggregate of £200,000,000

Subordinated Variable Rate Notes with a maturity of 12 years

(formerly Subordinated Variable Rate Notes Issued by Leeds Permanent Building Society)

Notice is hereby given that for the three months interest period from December 27, 1995 to March 27, 1996 (91 days) the Subordinated Notes will carry an interest rate of 7.0125%. The interest payable on March 27, 1996 for the Subordinated Notes will be £174.35.

By: The Chase Manhattan Bank, N.A. London, Principal Paying Agent

December 29, 1995

CHASE

TSB

TSB GROUP PLC

(Incorporated in Scotland under limited liability, registered number 10000)

£100,000,000 Perpetual Floating Rate Notes

Notice is hereby given that the Rate of Interest has been fixed at 7.1375% and that the interest payable on the relevant Interest Payment Date March 29, 1996 against Coupon No. 24 in respect of £10,000 nominal amount of Notes will be £177.45.

December 29, 1995, London

By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

U.S. \$100,000,000

BACOR Overseas Limited

(Incorporated in the Cayman Islands with limited liability)

Guaranteed Floating Rate Notes due 1997

guaranteed by

BACOR Savings Bank s.c.

(Incorporated in Belgium as a cooperative limited liability company)

Notice is hereby given that for the three months interest period from December 29, 1995 to March 29, 1996 the Notes will carry an interest rate of 5.8975% per annum. The interest payable on the interest payment date, March 29, 1996 will be U.S. \$44.82 and U.S. \$148.23 respectively for Notes in denominations of U.S. \$10,000 and U.S. \$100,000.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

December 29, 1995

CHASE

U.S. \$200,000,000

Wells Fargo & Company

Floating rate subordinated notes due 2000

The notes will bear interest at 5.875% per annum for the interest period 29 December 1995 to 31 January 1996. Interest payable on 31 January 1996 will amount to US\$53.85 per US\$10,000 note, and US\$538.25 per US\$50,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

U.S. \$100,000,000

Floating Rate Subordinated Loan Participation Certificates Due 2000

Issue by

Merrill Lynch Bank AG

(Incorporated in the Federal Republic of Germany with limited liability)

for the purpose of funding and maintaining a subordinated loan to

The Saitama Bank, Ltd.

(Incorporated in Japan with limited liability)

Notice is hereby given that for the Interest Period from December 29, 1995 to March 29, 1996 the Certificates will carry an interest rate of 6.1125% per annum. The amount of interest payable on March 29, 1996 will be U.S. \$158.21 per U.S. \$10,000 principal amount of Certificates.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

December 29, 1995

CHASE

U.S. \$150,000,000

CITICORP

Subordinated Floating Rate Notes Due September 2005

Notice is hereby given that the Rate of Interest for the period December 29, 1995, to March 29, 1996 has been fixed at 5.5% and that the interest payable on the relevant Interest Payment Date March 29, 1996 against Coupon No. 10 in respect of US\$5,000,000 nominal of the Notes will be US\$59.50 and in respect of US\$100,000 nominal of the Notes will be US\$1,190.20.

December 29, 1995, London

By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

1895 **SAB** 1995

THE SOUTH AFRICAN BREWERIES LIMITED

(Incorporated in the Republic of South Africa) (The Company)

RESULTS OF THE CAPITALISATION SHARE AWARDS

UAL, Merchant Bank Limited is authorised to announce that further to the announcement published on Wednesday, 15 November 1995, elections from ordinary shareholders to receive an interim cash dividend were made in respect of a total of 25,889,226 ordinary shares resulting in an interim cash dividend payment of R15,259,495, and elections from holders of the series "B" automatically convertible cumulative preference shares ("B convertible preference shares") to receive a cumulative preferential interim cash dividend (preference cash dividend) were made in respect of a total of 1,302,427 B convertible preference shares, resulting in a preference cash dividend payment of R1,795,598. As a result a total combined dividend payment of R17,055,093 is due by the Company, which includes R561,140 in residual cash dividends payable in lieu of fractional entitlements to new ordinary shares.

Accordingly, pursuant to the capitalisation share awards, 1,387,484 new ordinary shares, out of a possible total of 1,525,260 new ordinary shares, are to be issued to ordinary shareholders representing a 90.91% issue in lieu of the interim cash dividend and 287,484 new ordinary shares, out of a possible total of 313,820 new ordinary shares, are to be issued to the holders of the B convertible preference shares representing a 94.80% issue in lieu of the preference cash dividend, making a combined total issue of 1,684,978 new ordinary shares. Accordingly, the number of issued ordinary shares in the share capital of the Company has increased from 294,591,115 ordinary shares to 296,276,093 ordinary shares.

Listing

The listing of the 1,684,978 new ordinary shares in the Company will commence on The Johannesburg Stock Exchange and on the London Stock Exchange from the commencement of business today.

Posting of share certificates and dividend cheques

Share certificates in respect of the new ordinary shares and cheques in respect of the interim cash dividend, the preference cash dividend and the residual cash dividend in respect of fractional entitlements to new ordinary shares will be posted to the applicable shareholders registered on the South African share registers by registered and ordinary mail, respectively and to the applicable shareholders registered on the United Kingdom share register, by first class mail, today.

By order of the Board

AOC Tonkinson Group Secretary

29 December 1995

2 Jan Smuts Avenue Johannesburg 2001

United Kingdom

U.S. \$4,000,000,000

Floating Rate Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period 29th December, 1995 to 28th March, 1996, the Notes will bear interest at the rate of 5 1/4% per cent. per annum. Coupon No. 38 will therefore be payable on 29th March, 1996, at the rate of US\$6,872.40 from Notes of US\$300,000 nominal and US\$137.45 from Notes of US\$10,000 nominal.

S.G. Warburg & Co. Ltd.

Agent Bank

£150,000,000 GUARANTEED FLOATING RATE NOTES DUE DECEMBER 1997

Citicorp Finance PLC

Unconditionally Guaranteed by

CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 6.725% and that the interest payable on the relevant Interest Payment Date March 27, 1996 against Coupon No. 41 in respect of £10,000 nominal of the Notes will be £177.21.

December 29, 1995, London

By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

150

will retain effective control. Mr Berlusconi's opponents also claim that banks, most of whom still have some form of state ownership, are already the spirit of the 1990 takeover law by taking due stakes.

The first stage of the operation took place in July 1992, when Mr Berlusconi's empire, two of his TV channels, the national TV company, the Rai, and the Rupert family of satellites, agreed to take a 20 per cent with Sanda, now at Watford, his Italian wife, for a total of £1,200m.

It is not clear how much this money has already been paid.

Sports Andrew Jada

These include suggestions that Tilt paid \$50,000 to a former head of the so-called lottery organization as a bribe to extend the state's rights to transmute results over a week.

At the trial, Tilt will not dispute the allegations, although he says this year he flayed the trial as "proteusque."

For the future, Mr. Le says he is "satisfied about the company's financial position. He adds as a reflection of its confidence in the future, he expects it will gradually increase its per cent stake to 40 per cent."

But Mr. Brendan Rogers, chief of Morgan Stanley, says, "We remain cautious in the long term." Operating in a market that is rising, he agrees, "isn't when advertising is going to have been falling, and it's questions about the long-term, high-risk investment in broadcasting."

[illegible]

But he remains convinced that there will always be a place for generalists in the news. The point is household budget and oil scrippings. I don't like it.

RES LIMITED

MALE AWARDS

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J. B. Henderson

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Journal of Management Education 30(6)

the 1990s, the number of people in the world who are undernourished has declined from 1.1 billion to 800 million. The number of people who are malnourished has declined from 1.5 billion to 1 billion. The number of people who are obese has increased from 100 million to 300 million. The number of people who are overweight has increased from 100 million to 300 million. The number of people who are obese and overweight has increased from 100 million to 300 million. The number of people who are obese and overweight has increased from 100 million to 300 million.

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YOU NEED A PARTNER
IN THE EMERGING MARKETS
WITH GLOBAL REACH
AND LOCAL EXPERTISE.

WITH MORE EXPERIENCE
IN MORE COUNTRIES
AND MARKETS
AROUND THE WORLD.

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NO ONE HAS KNOWN THE
EMERGING MARKETS
LIKE CITIBANK.

Since 1902, Citibank has been breaking down barriers and building relationships around the world. From Asia to Eastern Europe to Latin America, from Africa to the Middle East, we offer unmatched global distribution capabilities and a wide range of cross-border solutions to meet all of your financial needs.

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

US long bond yield flirts with 6%

By Maggie Urry in New York and Richard Lapper in London

The US Treasury 30-year long bond continued to flirt with a 6 per cent yield yesterday in thin post-holiday trading, with the yield just dipping below the figure in morning trading.

The long bond yield almost broke through the 6 per cent level earlier this month but backed away. Long-dated yields have not held below 6 per cent since late 1993.

Near-midday the long bond was higher at 112 1/2 to yield 5.95 per cent. At the short end of the maturity spectrum the two-year note added 1/8 to 100 1/2 to yield 5.20 per cent.

Activity was low as many investors had already positioned their portfolios for the year-end before the holiday season began.

Traders lacked economic statistics to give direction to the market, as the government

shutdown continued to delay the publication of data.

However, dealers found signs of a slowing of the economy in other statistics. A deceleration of activity is favourable for bond prices as it could encourage a further cut in interest rates.

GOVERNMENT BONDS

Thursday usually brings weekly initial unemployment claims figures. However, the bond market could take some encouragement from indications of a slowing jobs market, as the Conference Board's "help wanted" index showed a decline in job advertisements in November. The index fell from 131 in October to 127 in November.

A fall in the American production and inventory control society's business outlook

index in December from 44.8 in November to 43.8. APICS said the decline largely occurred in the future components of the index, which include new orders and production plans.

The Bank of England yesterday announced plans to extend the maturity range of government stock early in 1996.

A new long-dated stock - with a maturity of 2020 or longer - will be auctioned on February 28 next year. The UK's longest-dated existing stock - which matures in 2017 - was issued in April 1992.

The Bank also announced the auction on January 31 and March 27 of two shorter-dated gilts, carrying a maturity range from 2000 to 2002. Gilt-edged market-makers expressed interest in the issue of a new ultra-long stock at a meeting with the Bank of England earlier this month.

Institutional investors such

as pension funds and insurance companies have been pressing for the issue of longer-dated paper, which they use to match long-term liabilities.

UK government bonds gained ground in very thin trading yesterday, in line with other European government bonds. The March 10-year gilt future closed up 1/8 at 110 1/2. Only 6,400 contracts were exchanged, however.

German March 10-year bond futures gained 0.08, settling on Liffe at 90.24.

The French bond markets posted gains for the fourth consecutive trading day, with the March notional future up 0.06 at 120.36.

The market was unmoved by news that the Bank of France had opted to leave its intervention rate unchanged at 4.45 per cent. The March Pibor contract gained 0.08 to settle at 94.95.

Poor season for Canada's retailers

Disappointing Christmas capped a difficult year, says Bernard Simon

The atmosphere in Canada's shopping malls has been as frantic as usual this festive season. The difference is that most of the pushing and shoving has come, not from shoppers seeking last-minute gifts, but from retailers desperate for sales.

"It's been the worst Christmas season I've seen in a non-recession year," says Mr David Brodie, analyst at Wood Gundy in Toronto. In fact, he adds, "it's as bad as a recession".

Brisk sales in the traditional post-Christmas bargain hunting have been a small consolation for retailers.

Price-cutting began with a vengeance in early December, by the week before Christmas, even wrapping paper was on sale at rock-bottom prices.

Mr Jim Nichols, president of Interplan, a Texas-based company with 870 Radio Shack electronic equipment stores in Canada, says that his chain is not normally a discount store. But he adds, "if someone else is making a lot of noise, you've got to make a little".

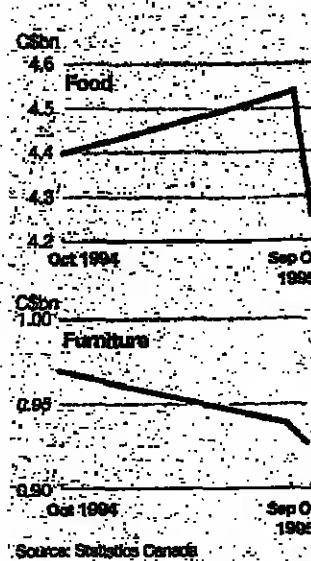
The disappointing Christmas season has capped a difficult year for Canadian retailers. Shares of Hudson's Bay, which owns some of the biggest retail chains, slumped to a low of C\$18.13 earlier this month after the company reported unexpectedly weak earnings of 4 cents a share for the three months to October 31, down from 50 cents a year earlier.

Mr James MacLeod, an analyst at Richardson, Green & Co., says that his forecast for the year's fourth quarter from C\$1.83 to C\$1.25 a share, and urged investors to sell the stock.

Christmas has brought home to the retailers what economists have known for some time: that Canadian consumers are neither willing nor able to indulge themselves.

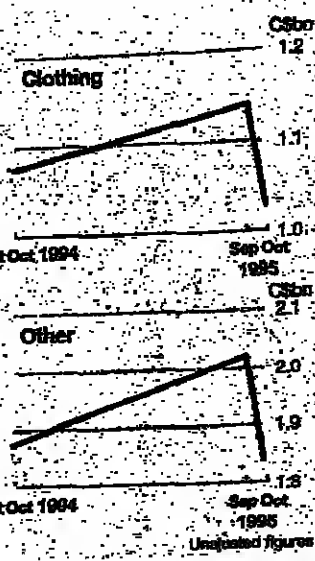
Retail sales slipped by 0.7 per cent in October, the latest figure available. "There were absolutely no redeeming fea-

Canadian retail sales



Source: Statistics Canada

Canadian retail sales



Source: Statistics Canada

FT writers look at the best performing shares around the world in 1995

Sweden's investors opt for security

Sweden's

Swedish investors weighed in with record profits in 1995, but those who expected a stock market reward to match that of the more fashionable high-technology shares were disappointed, writes Hugh Carnegie in Stockholm. Investors worried that the rapid upturn in demand and prices would be replaced by a roll into the downside in the highly cyclical sector.

The companies and many analysts insisted underlying demand for paper products was set to continue. But in October a rise in prices to \$1,000 a tonne for benchmark pulp failed to stick; the pessimistic tone was confirmed and stocks fell. The pulp and paper index

on the Stockholm stock exchange was down 15 per cent at Christmas from the beginning of the year, against a 16 per cent rise in the General Index.

Pharmaceutical stocks continued to be among Sweden's top performers; the chemical and pharmaceutical sector index was up 48 per cent by Christmas. Financial stocks also had a good year, and the banking and finance index was up 27 per cent at Christmas.

But the best performers of all were in a sector Sweden is not so famous for - security. Locks group Assa Abloy was up 156 per cent - best of the regular stocks - while Securitas was up 57 per cent.

Japanese on track

It has been a good year for Japanese railway stocks, up 13

per cent since the start of 1995. Their strong performance has less to do with the number of passengers carried than their large land holdings, which mean railway shares show a strong correlation with real estate stocks, writes Emiko Terazono in Tokyo.

The sector has been boosted by the ruling coalition's proposals to cut property-related taxes, which have been imposed on leading land owners including property companies, railways and department stores. "Over the longer term, a reform in the asset tax should lead to stabilisation of land prices, which should benefit the private railways," says Mr Laurent Del Grande at Kleinwort Benson.

In contrast, shipping proved the worst performer of the year, declining 17 per cent. Despite a brief rally thanks to the fall in the yen during the

summer, the sector has been hit by concern over weak liner freight rates.

Spain goes for gas

Gas Natural, the dominant gas importer and domestic distributor, was the stock of the year in Spain during 1995 and gas distribution was the best performing sector on the Madrid market with a rise of 61.1 per cent in local terms, writes Tom Bowers in Madrid.

However, analysts believe that there could be some clouds on the horizon. Aborro Corporación Financiera has downgraded Gas Natural to hold, arguing that its high share price - Pta18,150 - reflects all the positive factors over the last two years and that it has now entered a risk zone.

Further markets will be covered over the coming days.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

BENCHMARK GOVERNMENT BONDS							
	Coupon	Red Date	Price	Day's Change	Yield	Week ago	Month ago
Australia	10.000	02/06	110.1800	-0.48	8.48	8.48	8.52
Austria	8.500	11/05	100.3300	-0.10	6.37	6.37	6.76
Belgium	6.500	03/03	98.5300	-0.10	5.00	5.78	6.78
Canada	8.750	12/05	111.4100	-0.08	7.12	7.40	7.53
Denmark	8.000	04/05	105.2000	+0.10	7.25	7.39	7.57
France	7.750	10/04	107.2100	+0.10	5.50	5.92	6.11
Germany	7.750	10/03	107.8000	-0.08	8.86	8.75	8.97
Greece	6.500	10/05	103.3800	-0.10	8.03	8.12	8.32
Ireland	6.250	10/04	92.4500	-0.10	4.44	7.58	7.73
Italy	10.000	09/05	98.1900	-0.10	10.61	10.95	11.27
Japan	No 129	6.400	103.7700	-0.01	1.83	1.42	1.48
Netherlands	No 174	4.800	99.00	111.5270	-0.03	2.86	2.70
Portugal	6.750	11/05	105.1400	+0.10	8.04	8.16	8.31
Spain	11.875	02/03	112.0400	-0.10	8.91	10.02	10.78
Sweden	10.150	01/06	107.8200	-0.10	8.71	9.94	10.57
Switzerland	6.000	02/05	104.4900	-0.11	8.32	8.74	9.16
UK Gilts	8.000	12/00	104.3000	-0.22	6.90	6.88	7.08
US Treasury	8.500	12/00	111.17	-0.22	7.42	7.53	7.69
US Treasury	8.000	10/08	107.23	-0.22	7.57	7.68	7.83
US Treasury	5.875	07/03	101.23	-0.22	5.84	5.96	6.11
US Treasury	6.875	09/25	112.04	-0.22	5.99	6.20	6.22
ECU (French Govt)	7.500	03/03	103.4300	-0.10	8.98	7.00	7.39

Source: Reuters International

US INTEREST RATES

Label	One month	Three months	Six months	One year	Two years	Three years	Five years	Ten years	30 years
Prime rate	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Federal funds rate	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
90-day T-bill	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
2-year T-bill	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
3-year T-bill	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
5-year T-bill	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
10-year T-bill	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
30-year T-bill	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4

BOND FUTURES AND OPTIONS

BOND FUTURES AND OPTIONS

France

■ NOTIONAL FRENCH BOND FUTURES (MATIF) FF500,000

	Open	Sett price	Change	High	Low	Est. vol.	Open Int.
Mar	120.34	120.35	+0.06	120.40	120.32	17,501	120,281
Jun	120.76	120.80	+0.06	120.84	120.76	436	4,318

sep	118.90	119.94	+0.06	119.90	118.90	2	815
LONG TERM FRENCH BOND OPTIONS (MATIF)							
Strike	CALLS			PUTS			
Price	Jan	Mar	Jun	Jan	Mar	Jun	
18	-	2.67	-	-	-	0.71	
19	1.36	1.92	-	-	0.56	0.97	
20	0.36	1.27	-	-	0.90	-	
21	-	0.77	-	-	-	1.74	
22	-	0.41	-	-	-	-	

Germany							
NOTIONAL GERMAN BUNO FUTURES (LUFFE) '0M250,000 100ths of 100%							
	Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	98.10	98.24	+0.09	98.31	98.10	19987	199262
Jun	-	98.56	+0.13	-	-	0	2069

UK GILTS PRICES									
	Notes	Yield Int	Red	Price C = or -	52 week High	Low		Notes	Yield Int
Shorts (Lines up to Five Years)									
	Treasury 140c 1996	13.82	-100	100 1/2	100 1/2	100 1/2		Treasury 12 1/2pc 2003-6	6.58
	154pc 1996 1/2	14.78	6.01	100 1/2	100 1/2	100 1/2		Treasury 8 1/2pc 2003 1/2	7.91
	154pc 1996 1/2	12.91	6.06	102 1/2	102 1/2	102 1/2		7 1/2pc 2008 1/2	7.47
	154pc 1996 1/2	12.91	6.06	102 1/2	102 1/2	102 1/2		7 1/2pc 2008 1/2	7.60

13 Apr 1997- 97	12.36	8.11 107.5	109.5	107.5	8000-000	7.72
Oct 10 Apr 1997	10.03	8.13 108.8	109.4	108.4	11 Apr 2000-7	9.45
Nov 01 Apr 1997	6.91	6.15 101.4	101.3	97.4	0 Apr 2000-7	7.91
Dec 0 Apr 1997- 97	8.41	6.16 104	104.0	100.0	13 Apr 2004-6	8.82
Jan 5 Apr 1997	13.06	8.23 114.7	117.7	114.9	0 Apr 2000-7	6.67
Feb 1 Apr 1997	9.14	8.26 109.5	107.7	102.4	0 Apr 2000-7	7.75
Mar 7 Apr 1998- 98	7.11	6.34 101.3	101.4	98.5		
Apr 1 Apr 1998- 98	6.76	8.73 100	100.0	98.5		
May 10 Apr 1998	12.64	8.43 122.2	124.3	120.5		
Jun 12 Apr 1998	10.50	6.83 116.3	114.4	109.0		
Jul 2 Apr 1998- 98	8.78	6.53 106.4	108.0	100.0		

Mar 14pc 1989	-	-	-	100.1	99.3	993	993
Jun 124pc 1989	10.52	6.56	116(3)	+116	115	115	7.16
Mar 104pc 1989	9.40	8.63	111(3)	+112	105(2)	105	8.05
Jun 84pc 1989	6.12	6.05	97(3)	+98	89(2)	89	6.03
Nov 104pc 1989	8.16	8.75	111(3)	+112	105(3)	105	6.71
Mar 5pc 2000-25	8.32	6.75	108(3)	+109	100(5)	100	7.70
Mar 13pc 2000	10.48	8.52	115(3)	+114	114	117	7.70
14pc 1989-9	11.98	8.39	116(3)	+117	114(5)	114	7.91
						8pc 2015	7.75
						Thema 6.4pc 2017??	7.91

Last 12mo 2013-17							6.54
New to Fifteen Years							
one dec 2009-11	7.51	6.90	105%	+2	105%	96%	
10pc 2001	8.83	6.92	113%	+2	113%	104%	
7pc 2001-91	6.98	6.96	100%	+4	100%	90%	
5pc 2002	8.57	7.14	119%	-A	114	103%	Underbid
5pc 2003	7.64	7.21	104%	+3	104%	94%	
10pc 2003	8.61	7.25	116%	+3	116%	105%	Controlle 4pc
11pc 11pc 2001-4	8.66	7.10	119%	+3	119%	104%	West Loan 3pc
ending 3pc 1998-4	4.23	6.11	62%	+3	83%	70%	Cont 3pc 1st Alt.
							Trans 3pc 1st Alt.

Mar 120.34	120.36	+0.02	120.40	120.32	17,501	120,281
Jun 120.76	120.80	+0.04	120.84	120.76	436	4,318
Sep 118.90	118.94	+0.04	118.98	118.90	2	815

BOND FUTURES AND OPTIONS

3-MONTH FUTURES ON OILS (DIFFERENTIALS IN DOLLARS OR 100%)									
Service	CALLS				PUTS				
	Feb	Mar	Apr	Jun	Feb	Mar	Apr	Jun	
9800	0.85	0.82	0.79	1.10	0.41	0.68	1.21	1.52	
9900	0.50	0.63	0.58	0.85	0.02	0.82	1.51	1.80	
10000	0.22	0.46	0.43	0.70	0.98	1.22	1.85	2.12	
Est. vol. total, Calls 2668 Puts 5740. Previous day's open int., Calls 145284 Puts 123517									

NOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES (LFFE) Lm200m 100ths of 100%							
	Open	Sett price	Change	High	Low	Est. vol	Open Int.
Mar	108.20	107.78	-0.32	108.22	107.72	8821	51801
Jun	107.35	107.28	-0.32	107.50	107.35	110	1202
ITALIAN GOVT. BOND (BTP) FUTURES OPTIONS (LFFE) Lm200m 100ths of 100%							
Strike Price	CALLS			PUTS			
	Mar	Jun		Mar	Jun		

10730	1.72	2.46	1.44	2.66
10800	1.46	2.22	1.86	2.94
10850	1.23	2.01	1.95	3.23

Est. vol. total, Calls 901 Puts 718. Previous day's open int., Calls 42888 Puts 30518

Spain

■ NOTIONAL SPANISH BOND FUTURES (MEFF)

Open	Sett price	Change	High	Low	Est. vol.	Open int.
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Mar	95.79	95.53	-0.11	95.88	95.40	23,296	47,128
UK							
■ NOTIONAL UK GILT FUTURES (LFFE) £50,000 32nds of 100%							
	Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	110-25	110-24	+0-01	110-31	110-22	6403	131,535
Jun	-	110-08	+0-01	-	-	0	0
■ LONG GILT FUTURES OPTIONS (LFFE) £50,000 64ths of 100%							

Strike Price	CALLS				PUTS			
	Feb	Mar	Apr	Jun	Feb	Mar	Apr	Jun
1110	1-18	1-44	1-44	2-14	0-35	0-80	1-32	2-02
1111	0-46	1-10	1-15	1-49	0-62	1-26	2-03	2-37
1112	0-23	0-47	0-55	1-24	1-39	1-83	2-43	3-12
Est. vol. total. Calls 135 Puts 75. Previous day's open int., Calls 16692 Puts 14792								

ECU

■ ECU BOND FUTURES (MATIF) ECU100,000

	Open	Sett price	Change	High	Low	Est. vol.	Open int.
Mar	90.28	90.30	+0.18	90.28	90.22	334	6.79%

US

■ **US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100%**

	Open	Latest	Change	High	Low	Est. vol.	Open int.
Mar	120-24	120-28	+0-06	121-01	120-21	84,981	384,58%

Jun	120-08	120-14	+0-04	120-12	120-08	1,353	16,510
Sep	120-00	119-31	+0-05	120-00	119-31	20	5,465

Japan

■ NOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES
(LIFFE) Y100m 100ths of 100%

	Open	Close	Change	High	Low	Est. vol	Open Int.
Mar	118.76	-	-	119.88	118.76	1118	0

JUN	118.36	-	-	118.46	118.36	447	0
LIFTER futures also traded on APX. All Open interest figures are for previous day.							
Contract	Open	Settle	Change	High	Low	Est. vol.	Open int.
Mar 120.34	120.36	+0.02	120.40	120.32	17,501	120,281	
Jun 120.76	120.80	+0.04	120.84	120.76	436	4,318	
Sep 118.90	118.94	+0.04	118.98	118.90	2	815	

Contract	Open	Settle	Change	High
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COMMODITIES AND AGRICULTURE

Mali gold mine cost jumps 20%

By Kenneth Gooding, Mining Correspondent

The projected capital cost of the Sadiola Hill gold mine in Mali has jumped by more than 20 per cent, from US\$250m to \$300m in the past year.

Anglo American Corporation of South Africa, the world's biggest gold producer and one of the partners in the project, said yesterday it was now possible to give a realistic estimate of the cost, excluding capitalised interest, of developing a mine in a very remote part of Mali.

Some \$100m for the project had been obtained from a consortium of multilateral lending

agencies led by the International Finance Corporation (IFC), a World Bank affiliate, and the balance would be supplied by shareholders in the form of equity and interest-bearing subordinated loans.

Sadiola d'Exploitation des Mines (Sadem), the company formed to exploit the ore body, has four shareholders: Anglo and Iamgold of Canada, with 38 per cent each, the Malian government (18 per cent) and the IFC (6 per cent).

Anglo gave more details about the project yesterday because Iamgold had filed a preliminary prospectus in Canada. Iamgold intends to float on the Toronto Stock

Exchange next year.

The partners also admitted that the timing of the project - to develop Mali's second gold mine 70km from Kayes, the provincial capital - had slipped a little. The mine is now scheduled to start up in the first quarter of 1997 instead of late next year and to be in full production by mid-1997.

Anglo added, however: "Despite the remote location of this mine, in a rural area with no significant industry or infrastructure, construction is proceeding satisfactorily within a tight time schedule."

The open pit mine is expected to produce about 300,000 troy ounces of gold a year. At

present the Sadiola project is known to have 141 tonnes of mineable gold to be extracted over 12 years and Anglo said additional reserves might be found.

The total cash operating cost, including revenue and cost related taxes, averaged over the life of the mine is at present estimated at \$215 an ounce.

Anglo said the Sadiola pit eventually would be 1,800m long by 750m wide and 150m deep. Cyanide leach and carbon-in-pulp gold recovery circuits would be used. Water would be pumped from a river near Diamou along a 56 km pipeline.

Importers fight feudal seizure rule

By Deborah Hargreaves

Commodity importers are meeting representatives of British ports next week to try to convince them to remove an ancient feudal practice from their rule books.

The practice which dates back to the Crusades means that ports can impose a cargo to offset a shipowner's debts, even though the cargo is legally owned by the importer or exporter and not the shipping line.

"This is making importers very nervous. The rational thing would be to ensure that ports come into the 21st century and change their operating terms," says Ms Pamela Kirby Johnson, director-general of the Grain and Feed Trade Association.

Importers' concerns came to a head after a recent case in the High Court when a judge upheld a decision by the port of Felixstowe to hold on to 210,000 worth of Turkish split lentils because of the insolvency of the shipping line on which it was carried. A similar case concerning a cargo of sugar is pending.

Ms Kirby Johnson says the ports' practice threatens to undermine the basis on which commodity importers do business worldwide. "What is most worrying is that insurance companies and banks are now asking for more guarantees from buyers [of commodities] over shipping," she said.

Many commodities are sold on a delivered basis which means the seller pays for and arranges the freight. "A number of importers just could not deal with organising their own shipping," says Ms Kirby Johnson.

European ports such as Rotterdam, Antwerp and Hamburg have no such rights over cargo. Many of them operate a system of bank guarantees by the ACP producers to the EU, which ensures the release of goods on arrival. UK importers would like a similar system to be adopted in the UK.

Caribbean sugar growers hope for brighter future

Canute James on improved access to lucrative markets

Caribbean sugar producers, most of whom have been suffering declining output, have been encouraged by recent increases in access to preferred and lucrative markets in the European Union and the US. They are now trying to lift production and to rehabilitate mills to take advantage of the new opportunities.

Leading producers, such as the Dominican Republic, have been forced to import to meet domestic demand, while Cuban strikes and other industrial action have improved production.

Taking advantage of these new opportunities will demand significant improvement in productivity and output by several of the region's producers. In Trinidad and Tobago the 1995 harvest yielded 117,000 tonnes, missing the target of 128,000 tonnes, and 10.5 per cent below 1994's record. Low productivity was caused by dry weather, say industry officials, but the country has met its foreign quota commitments and domestic demand.

Drought meanwhile helped to depress Barbadian output to 38,500 tonnes, 27 per cent less than last year. The industry was being restructured to lift productivity, and the forecast for next year was 58,000 tonnes, said Mr Alick Bradshaw, chief executive of the Barbados Agricultural Management Company.

The island has a EU quota of 54,000, which is not being met, and its US quota has not been supplied for some time. Barbados would again have to import sugar from Guyana to meet domestic demand, said Mr Bradshaw.

Jamaica hoped to lift output to 300,000 tonnes a year to allow it to meet all its quota obligations and domestic demand, said Mr Karl James, chief executive of Jamaica Cane Products, which markets

the island's sugar. Production this year was only 211,500 tonnes, which forced the island to import to meet domestic demand.

The Dominican Republic, once among the world's top ten sugar exporters, is now importing the product from Brazil to meet a shortage on the domestic market. This year's harvest yielded 560,000 tonnes. Officials blame the shortage on "illegal" sales to neighbouring Haiti.

The state-owned producer, the CEA, is in financial trouble and unable to pay its debt, including about \$30m to farmers.

Guyana's state-owned industry, which is being managed under contract by Booker Tate of the UK, plans to spend about US\$30m to rehabilitate mills and lift capacity to 300,000 tonnes a year. Production last year was 232,000 tonnes, 10,000 tonnes more than a year earlier and the highest since 1983.

The region's problems have been especially evident in the performance of its biggest producer, but Cuba's production, which fell to 3.3m tonnes this year, could improve by 20 per cent next year, according to Mr Carlos Lage, the country's vice president in charge of economic policy. Cuba has obtained about \$100m from foreign sources to purchase agricultural chemicals, retol seed mills and replace ageing farm machinery. The industry is trying to recover after output fell by more than a half in five years.

The island had a contract for supplying China with 400,000 tonnes last year, but was unable to meet it. Under an agreement signed recently with Russia it will supply 1.5m tonnes of sugar in 1996 and receive in return about 4.5m tonnes of oil. Russian companies are working on a plan for financing part of the Cuban sugar harvest by supplying it with fuel, spare parts and agricultural machinery, according to Cuban officials.

Nickel supplies seen remaining tight

By Kenneth Gooding

Nickel supplies are likely to be tight for another two years, analysts are warning consumers of the metal, which is mainly used for production of stainless steel.

A great deal will depend on the performance of the Norilsk combine in Russia, once the world's biggest nickel producer and whose exports represent about 20 per cent of western world supply.

"Nickel stocks look perilous. Even assuming that the Russians produce at the higher end of the currently viable range, and export all the surplus, by 1997 the west could have run out of stocks," says

Ms Rhona O'Connell, analyst at stockbroker T. Hoare & Company, in a special report about the long-term outlook for base metals.

Analysts at the London Metal Exchange stocks of nickel have been falling at an average of 10,250 tonnes a month. This suggests that in 12 months stocks will be at critically low levels - about six or seven weeks' worth of consumption or 111,250 tonnes.

Mr William Adams and Mr Martin Squires, in a special report on the outlook for metals in 1996, point out that the western markets are highly dependent on Russian nickel

exports and that "this will become increasingly important as western stocks are run down."

Wolf suggests that, with no substantial new production capacity scheduled until the end of 1997, "the market will remain vulnerable to any disruption to supply, especially from the CIS, or from another year of better than expected Russian exports."

Wolf says that nickel for delivery in three months on the LME can be expected to average US\$9,000 a tonne in 1996 up by 11 per cent from the average of \$8,100 this year.

Ms O'Connell, at Hoare & Company suggests the price

increase will be even greater and is forecasting an LME three-month nickel price averaging more than \$11,000 a tonne next year and one of \$13,250 in 1997.

She says: "On a global basis, even accounting for the imminent slowdown in the stainless steel market and assuming 50,000 tonnes a year of production from the much heralded Tolsey Bay (in Labrador) by the year 2,000, the long term outlook suggests that this will be very much a seller's market for the next few years. The balance starts to turn around during 1998 as scheduled production expands but, on the bald numbers, 1997 will be crunch time."

Mr Moe Shioh, BC's environmental minister, said that the project had undergone an extensive environmental review. "All concerns raised during the review process have been adequately addressed," he said. But local aboriginal groups, supported by environmentalists, have lobbied strongly against the mine.

The project still requires federal government approval.

Canadian copper mine given green light

By Bernard Simon in Toronto

British Columbia has approved construction of a new copper and molybdenum mine by Vancouver-based Princeton Mining, despite objections from environmental groups.

The decision confirms recent indications that the province's social-democratic government is adopting a more flexible policy towards the mining industry after pulling the plug on a number of high-profile projects in recent years.

The Huckleberry mine, located in north-central BC, is expected to produce 65m lb of copper a year in the first five years of its 20-year life, with total reserves estimated at 1.1b lb. Annual molybdenum output is estimated at 1m lb. Construction costs are expected to total \$413.7m.

Japan's Marubeni and Mitsubishi Materials have agreed to buy a 40 per cent stake in the project. They will provide US\$80m in loan finance, and will buy all concentrates produced in the first five years.

Mitsubishi already buys the entire output of Princeton's existing open-pit copper mine in BC, which was reopened last year with an annual capacity of about 60m lb.

Mr Moe Shioh, BC's environmental minister, said that the project had undergone an extensive environmental review. "All concerns raised during the review process have been adequately addressed," he said. But local aboriginal groups, supported by environmentalists, have lobbied strongly against the mine.

The project still requires federal government approval.

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The project still requires federal government approval.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

ALUMINIUM, 99.99% (50 lb net)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Close	1679.50	1708.4	1708.4	1707.75	1707.75	1707.75	1707.75	1707.75	1707.75	1707.75	1707.75	1707.75
Previous	1680.1	1707.75	1707.75	1707.75	1707.75	1707.75	1707.75	1707.75	1707.75	1707.75	1707.75	1707.75
High/Low	1680.1/1679.50	1707.75/1707.75	1707.75/1707.75	1707.75/1707.75	1707.75/1707.75	1707.75/1707.75	1707.75/1707.75	1707.75/1707.75	1707.75/1707.75	1707.75/1707.75	1707.75/1707.75	1707.75/1707.75
AM Official	1577.8	1703.4	1703.4	1703.4	1703.4	1703.4	1703.4	1703.4	1703.4	1703.4	1703.4	1703.4
Kerb close	1577.8	1703.4	1703.4	1703.4	1703.4	1703.4	1703.4	1703.4	1703.4	1703.4	1703.4	1703.4
Open int.	228.440	264.75	264.75	264.75	264.75	264.75	264.75	264.75	264.75	264.75	264.75	264.75
Total daily turnover	264.75	264.75	264.75	264.75	264.75	264.75	264.75	264.75	264.75	264.75	264.75	264.75

ALUMINIUM ALLOY (50 lb net)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Close	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00
Previous	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00
High/Low	1480.00/1480.00	1480.00/1480.00	1480.00/1480.00	1480.00/1480.00	1480.00/1480.00	1480.00/1480.00	1480.00/1480.00	1480.00/1480.00	1480.00/1480.00	1480.00/1480.00	1480.00/1480.00	1480.00/1480.00
AM Official	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00
Kerb close	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00
Open int.	5.000	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00
Total daily turnover	1.075	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00	1480.00

LEAD (50 lb net)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Close	719.200	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8
Previous	719.200	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8
High/Low	719.200/717.8	717.8/717.8	717.8/717.8	717.8/717.8	717.8/717.8	717.8/717.8	717.8/717.8	717.8/717.8	717.8/717.8	717.8/717.8	717.8/717.8	717.8/717.8
AM Official	719.200	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8
Kerb close	719.200	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8
Open int.	32.525	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8
Total daily turnover	1.075	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8	717.8

NICKEL (50 lb net)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Close	7940.00	8080.00	8080.00	8080.00	8080.00	8080.00	8080.00	8080.00	8080.00	8080.00	8080.00	8080.00
Previous	7940.00	8080.00	8080.00	8080.00	8080.00	8080.00	8080.00	8080.00	8080.00	8080.00	8080.00	8080.00
High/Low	7940.00/8080.00	8080.00/8080.00	8080.00/8080.00	8080.00/8080.00	8080.00/8080.00	8080.00/8080.00	8080.00/8080.00	8080.00/8080.00	8080.00/8080.00	8080.00/8080.00	8080.00/8080.00	8080.00/8080.00
AM Official	8050.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00
Kerb close	8050.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00
Open int.	36.828	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00
Total daily turnover	12.057	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00	8170.00

TIN (50 lb net)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Close	6275.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00
Previous	6275.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00
High/Low	6275.00/6295.00	6295.00/6295.00	6295.00/6295.00	6295.00/6295.00	6295.00/6295.00	6295.00/6295.00	6295.00/6295.00	6295.00/6295.00	6295.00/6295.00	6295.00/6295.00	6295.00/6295.00	6295.00/6295.00
AM Official	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00
Kerb close	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00
Open int.	13.844	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00
Total daily turnover	4.351	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00	6295.00

ZINC, SPECIAL HIGH GRADE (50 lb net)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Close	1010.5-1.5	1034.5	1034.5	1034.5	1034.							

COMPANY NEWS: UK

Land Rover output soars on overseas sales

By Haig Simonian,
Motor Industry Correspondent

Land Rover, the four-wheel-drive vehicle maker owned by BMW of Germany, surpassed its own forecasts and built more than 127,000 units this year. The 35 per cent rise on 1994 levels reflects strong growth in overseas demand.

Land Rover, best known for its upmarket Range Rover, had until relatively recently been saying output in 1995 would be about 115,000 units, well ahead of the 94,472 vehicles made in 1994.

However a late spurt in demand, especially from the US and Japan, led to record production in the final quarter.

Output at the company's Solihull plant in the Midlands has recently exceeded 3,000 units a week, compared with 2,600 in January.

The rise was achieved through the addition of a second assembly line for the best-selling Discovery and a move to two-shift working on the group's three models. Almost all vehicles were built in response to customer orders.

The company, which is expected to introduce a fourth model to slot between the Defender and the Discovery in 1997, declined to provide production forecasts for next year. However, it said it hoped output would double from the current total by the end of 2000, repeating the performance achieved over the past five years.

Demand in Japan jumped by more than 75 per cent in the first 11 months of this year, while sales in the US grew by almost 70 per cent. Registrations in the main continental European markets grew by about one third, while UK sales rose 12 per cent.

The company is engaged in a £150m three-year investment plan to improve production and develop new models. The most obvious result will be the new model planned for 1997, which is designed to take on Japanese sports utilities, such as Toyota's RAV4 and Honda's CR-V.

Amstrad turns sour for Sugar's choice

Paul Taylor looks at the surprise departure of David Rogers after less than 18 months

When Alan Sugar, Amstrad's outspoken chairman, picked David Rogers to be Amstrad's first chief executive, some analysts wondered whether their similar looks would translate into compatible business philosophies. Others speculated about how long the former Philips executive would last.

Yesterday's surprise announcement that Mr Rogers was quitting after less than 18 months of a three-year contract appeared to confirm the doubts.

Amstrad blossomed under Mr Sugar's mercurial leadership in the 1980s, helped by the buoyant market for home audio and video equipment, and the introduction of cut-price personal computers.

But the company's fortunes turned sour in the early 1990s, as new competitors entered the consumer electronics market. Amstrad plunged into losses and the share price tumbled. Mr Sugar, the group's main shareholder with a 55 per cent stake, warned other holders that the group had run out of "blockbuster" new products and launched a 30p-a-share (now equivalent to 150p after a share consolidation) buy-back bid in December 1992.

His proposals were rejected and, in the face of criticism of the board, he promised he



Mirror image cracks: Alan Sugar (left) and David Rogers

would appoint Amstrad's first non-executive directors and split his own rules by appointing a chief executive.

Mr Geoff Samson and Mr Michael Beckett were appointed non-executive directors a few months later, but it took until the summer of last year for Mr Sugar to find a suitable candidate for the chief executive's job. Mr Rogers joined Amstrad with a clear mandate to restructure the group, in particular to stem the losses in its old core consumer

electronics business.

In November last year he unveiled his reorganisation strategy under which Amstrad has been turned into a holding company with operating subsidiaries in the consumer electronics, telecommunications and personal computer sectors. Amstrad consumer electronics (Ace) was to be divided into two slimmed-down units, one performing a traditional trading role - buying products mostly from south-east Asia for sale in the UK - and the

other focused on spotting new business opportunities.

Meanwhile Mr Sugar, had begun spending some of Amstrad's substantial cash reserves on higher-growth businesses to take up the running from Ace. Amstrad repositioned itself in the PC market by withdrawing from the high-street price wars and acquiring Viglen, which manufactures and sells its PCs direct to customers. Dancell, a Danish cellular telephone developer bought from the receiver, began production

of advanced cellular phones. And, more recently, Amstrad acquired Dataflex Design, a UK-based modem maker.

As a result the group unveiled £3.08m pre-tax profit in October following three years of losses, despite continuing losses at Ace.

At that stage Amstrad's senior executives were suggesting Ace might break even. However, a recent internal strategy paper concluded that the old business could not be revitalised and would need to be scaled down far more. That position was endorsed in an eight-hour board meeting nine days ago at which Mr Rogers announced his decision to quit.

From the Ace range of products, Mr Beckett said PCs would probably be integrated into Viglen, the telecoms range would become part of Dancell and modems would fall under Dataflex. While Mr Rogers is said to have understood the logic behind this decision, he is believed to have felt that it left no real job for him. Amstrad will now look for a chief executive with financial expertise to play a coordinating role between the group's largely autonomous business units.

Mr Rogers' departure will be lamented by the City. Yesterday's share price fall reflects renewed nervousness about Amstrad's future.

Granada hits back at Forte's conglomerate jibe

By David Blackwell

Granada is planning a campaign next week to remind Forte's shareholders of the reasoning behind its £3.35bn (£8.08bn) hostile bid.

"When you get back to the basics we have put a very attractive offer on the table," said Mr Charles Allen, chief executive designate of the television, catering and leisure group.

Forte, the UK's biggest hotels group, yesterday described Granada's offer as inadequate, and repeated its jibe that Granada was turning itself into a conglomerate.

Mr Allen rejected that. "All our businesses are in the leisure sector - we are not an industrial diversified conglomerate."

Granada's campaign will follow Forte's last defence document, to be issued on Tuesday. The document is expected among other things to reveal how the £1.05bn from the sale of the roadside businesses will benefit Forte shareholders.

The sale of the roadside eateries - mainly Little Chef - to Whitbread, announced on Wednesday, is conditional on the failure of the Granada bid.

Mr Allen said the disposal was a mistake as synergies between the hotel and catering businesses would be lost. "The value is less when you split the two divisions," he said, rejecting the idea that Granada might be interested in scaling its bid down. "Our price reflects the synergistic benefits."

Those synergies are part of the £100m of savings Granada has claimed can be made in the year to September 1997. Mr Allen yesterday broke them down into four categories. First, the head office costs would be reduced as the operational structure of Forte was reorganised. Granada's head office staff of 24 would be increased to 32 - compared with Forte's 300 plus.

Second, purchases of food and beverages would be almost doubled to £380m, creating opportunities for better discounting. Third, the marketing division would be rationalised, cutting Forte from more than 30 different agencies to three. Fourth, the catering brands - particularly Little Chef - would be developed.

"We have done a very detailed review," said Mr Allen yesterday. "All of these

together would add up to more than £100m."

Granada also plans to remind shareholders of its results, announced the same day as the bid on November 22 and ahead of market expectations at £361m, up 22 per cent. Since then Mr Allen said the bid battle had overshadowed other good news for Granada, including the eight new channels it will launch with BSkyB next year and the White Paper that will allow the group to add to its terrestrial television licences.

Many observers are convinced Granada will have to increase its offer on January 9 - the last day. But some analysts have questioned the 15 per cent increase Kleinwort Benson believes necessary if Granada's share price does not recover.

Granada shares closed up 1p at 644p, well below the 697p ahead of the bid. It is offering four new shares plus £23.25 cash for every 15 Forte shares, with a fully underwritten cash alternative of 321.67p.

At yesterday's close, excluding the 7.9p dividend, the offer values Forte shares at 324.6p. Forte shares closed down 2 1/2p at 329p.

Lloyds TSB shares rise to 343 1/2p

By Alison Smith, Investment Correspondent

The first day of operation for the merged Lloyds TSB Group saw shares in the combined organisation rise by 4 1/2p to close at 343 1/2p, despite some analysts' predictions that they would trade at a discount.

The increase, which gives the combined group a market capitalisation of £17.2bn (£26.48bn), suggests that investors continue to have confidence in the ability of the management to take costs out of the enlarged group.

The special dividend of 68.2p per TSB share will be paid on January 18.

The merger should give renewed impetus to the integration of the two organisations, by making it easier to press ahead with appointing senior management to posts in the joint group.

Although it was a separate transaction, the announcement yesterday that Lloyds Abbey Life, the life insurer largely owned by Lloyds TSB, was selling its German life assurance subsidiary, underlined the impression that the banking group intends to reinforce its focus on UK retail

financial services.

The dominance of Lloyds personnel at senior levels of the new group was confirmed as the bank announced that Mr Kent Atkinson, Lloyds' chief financial officer, would have the same position in the enlarged group, and that Mr Alistair Michie, Lloyds Bank's company secretary, would have that position in the group.

However, Mr Peter Ellwood, TSB chief executive, is deputy chief executive of the combined group, and has the key responsibility of bringing together the retail operations of the two banks.

LAL sells German offshoot

Lloyds Abbey Life, has sold its loss-making German subsidiary, ending a three-year search for a buyer, writes Patrick Harverson.

Haftpflichtverband der Deutschen Industrie (HDI), a large German mutual insurer, has agreed to pay £50m (£77m) cash for Transatlantische Lebensversicherungs (Transleben), although only after Lloyds Abbey has injected a final sum of DM5m into the business.

The small life assurance company has a book value of £85m and the UK group will incur a £35m exceptional charge in its 1995 accounts.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividend/earnings ratio	Total for year	Total last year
BSG Design S	6 mths to Oct 31	0.537 (0.633)	0.06 (0.088)	1 (1.08)	-	-	1	nil
BS & BA	Yr to June 30	54.4 (50.6)	7.13 (6.23)	57.9 (12.5)	nil	-	5.5	2.5
Staneco S	6 mths to Aug 31	0.657 (0.631)	0.082 (0.047)	0.07 (0.01)	nil	-	5.5	2.5

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *Comparatives rounded. †After exceptional charge. \$USM stock.



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twenty-six years
of Asia Pacific
exploration
and discovery
with a nice
cup of tea.*

It started in Indonesia, when we committed our skills to help meet the energy needs of growing Asia Pacific countries. Over the years, we've added billions of dollars to the region's economy. Our assets in the region exceed \$2 billion. Now, we're producing oil and gas in Indonesia, about to commence producing gas in China and exploring for petroleum elsewhere throughout the region.

ARCO was the first American oil company to initiate an exploration agreement with China. That was in 1981. Today, we are developing the

largest Chinese offshore natural gas discovery ever. It's in the South China Sea. Gas deliveries via an 800-kilometer undersea pipeline will begin to Hong Kong early next year.

Our Asia/Pacific commitment is stronger than ever. We are continuing our contribution to the region's economic growth with the resources of ARCO's four major businesses — petroleum exploration and production, refining and marketing, petrochemicals and coal mining. As each develops in the years ahead, we look forward to helping the region fulfill its economic promise.

ARCO

LIFE ASSURANCE

OTHER COUNTRIES & DISCOVERIES 4-1**PROPERTY - Cont.**

MANAGEMENT CONCLUSIONS 2-11

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OTHER INVESTMENT TRUSTS

More & Fast
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Police (P)	70	187		91	4
Civilian	4	126		125	10
County (C)	2	278		281	10

	Water	River
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Mean length (mm)	180	190
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See guide only. See guide to London Share Service

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4 **Morgan bid on**
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LUXEMBOURG (BELGIAN)


on close December 28

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FINANCIAL TIMES

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NASDAQ NATIONAL MARKET[illegible]

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Financial Times. World Business Newspaper.

Financial Times. World Business Newspaper.

AMERICA

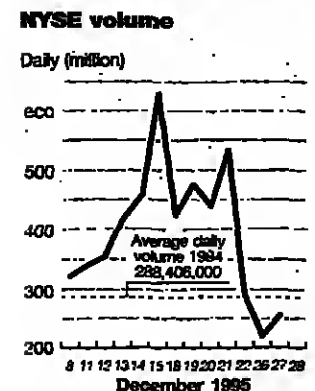
Warning on profits hurts hi-tech stocks

Wall Street

The US stock market weakened yesterday, weighed down once more by falling technology shares and lacking any firm lead from the bond market. Trading continued to be thin following the Christmas break, writes Maggie Urry in New York.

At 1pm the Dow Jones Industrial Average was off 9.39 at 5,096.53 and the Standard & Poor's 500 down 0.63 at 613.90, while the American Stock Exchange composite fell 2.17 to 542.53. NYSE volume was light at 166m shares.

The Nasdaq composite, with its bias to technology stocks,



fell by more than the other main indices, down 7.56 to 1,040.57.

Within the Dow's 30 shares, IBM was the largest faller, losing 1 1/4 to \$90.

Profits warnings from two technology groups, issued after the market closed on Wednesday, cut their share prices yesterday. Cirrus Logic, the chip maker, had warned that its third-quarter earnings, to December 31, would fall well short of analysts' estimates. Slower than expected growth in the home PC market adversely affected sales, and earnings would be around 13 to 19 cents a share, Cirrus said.

Santiago rallies

Santiago rallied after two days of losses, with the market boosted by year-end buying mainly from domestic pension and mutual funds.

The IPSA index had moved forward 13.41 to 5,753.23 by late morning.

Chilgener, the electricity utility, advanced 2.4 per cent to 2,520 pesos on news that Smith Barney in the US had upgraded the stock to outperform from buy.

MEXICO CITY was weaker at the opening and by mid-session had made little progress.

Quiet S Africa closes easier

Johannesburg finished a quiet day weaker, with golds dampened by a duller bullion price and industrials suffering from a general lack of interest.

The overall index slipped 10.6 to 2,336.9, industrials softened 4.7 to 7,978.7 and golds retreated 10.1 to 1,347.0.

Among the declining gold issues, Freegold receded \$1 to a 1995 low of \$28. Dries was off 75 cents at \$46 and Western Deep dipped \$2 to \$12. Industrial shares finished mixed, with some issues experiencing heavy trading.

EUROPE

Zurich stumbles, Amsterdam hits new 1995 high

The week's strong performers were mixed, each on their last trading day of the year. AMSTERDAM just managed to break into record territory by the end of the day, the AEX index rising 0.33 to 435.35, after the central bank left the rate for its special advances unchanged at 3.4 per cent.

Brokers said that most investors were busy squaring positions. Among the most active issues, Philips slipped 60 cents to Ft 58. Royal Dutch moved down 80 cents to Ft 224.30. Nedlloyd hardened 90 cents to Ft 36.40 and Elsevier was ahead 40 cents at Ft 21.40.

ZURICH receded after an all-time high on Wednesday. The SMI index fell 19.4 to 3,297.7, up 0.6 per cent on the week and taking the rise over the year to 25.4 per cent.

Roche certificates settled \$F45 lower at \$F79.125, but not before they had extended Wednesday's \$F72.25 surge to a record intra-day peak of \$F79.270. Against the trend, Sanofi registered saw good demand and moved forward \$F9 to \$F71.06.

FRANKFURT's turnover fell again, from DM3.7bn to DM3.3bn, as the Dax index closed 6.34 lower at an all-time high of 2,373.90, once again

FT-SE Actuaries Share Indices

		THE EUROPEAN SERIES									
		Dec 28	Dec 27	Dec 26	Dec 25	Dec 24	Dec 23	Dec 22	Dec 21	Dec 20	Dec 19
FT-SE 100	1484.13	1483.56	1483.56	1483.56	1483.56	1483.56	1483.56	1483.56	1483.56	1483.56	1483.56
FT-SE 250	1894.73	1893.33	1893.33	1893.33	1893.33	1893.33	1893.33	1893.33	1893.33	1893.33	1893.33
FT-SE 100	1484.13	1483.56	1483.56	1483.56	1483.56	1483.56	1483.56	1483.56	1483.56	1483.56	1483.56
FT-SE 250	1894.73	1893.33	1893.33	1893.33	1893.33	1893.33	1893.33	1893.33	1893.33	1893.33	1893.33

trading in an extremely narrow range.

The main list losers were Merck, down 84 pfes at DM58.60, and Deutsche Bank, 59 pfes lower at DM83.20. There was no obvious evidence of year-end window dressing, said analysts; there was a current broker's survey on pharmaceuticals which was bearish on balance, but Merck did not figure in the recommendations.

PARIS featured a FTSE rise to \$F73.10. In total, which announced that it was in a "very advanced" stage in its negotiations with Algeria about an exploitation deal for an oil field close to the Libyan border.

The CAC-40 index gained just 2.03 at 12,780.6 in turnover of \$F73.10. Lyonnais des Eaux fell \$F4.40 to \$F74.65 as it said that it had now acquired 65.3 per cent of Northumbrian

Water Group, of the UK.

MILAN overcame early profit-taking, and the Comit index registered a gain of 0.80 to 538.75, while the real-time Mibtel index picked up from a day's low of 9,340 to finish 18 higher at 9,415.

Among the day's gainers, Fiat put on L36 at L4,503, as further doubt was cast on its costly and risky planned venture in Russia with Svyazinvest; a statement from the Russian privatisation centre said that the Italian group might be excluded from a new international tender next year for a major stake in the Russian telecommunications company.

The upbeat mood spilled over to Tim, which moved up L53 to L2,768.

However, continuing fears that Mediobanca would sell its 9.9 per cent stake in Ferruzzi, to avoid the need for a public

offer, left the latter L8 lower at L1,021.

MADRID recovered the greater part of Wednesday's technical losses, the general index rising 4.44 to 3,172.4 and the Ibex 35 61.85 to 3,599.21 in turnover of around Pt3.1bn.

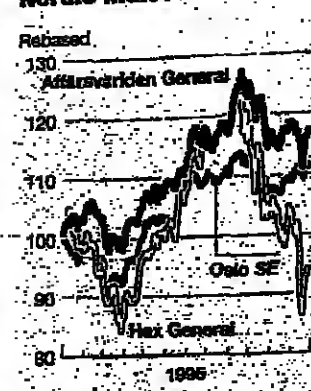
Banesto, Endesa and Repsol rose by 6.7, 5.7 and 3.8 per cent respectively; but Huarte, the construction group just back from suspension, regretted some of Wednesday's enthusiasm and fell Pt45, or 7.3 per cent, to Pt575.

VIENNA closed at a two week high although turnover was low. The ATX index firmed 5.90 or 0.6 per cent to 859.79. The session's main gainer was Vienna Airport, up Sch80 to Sch890. Other strong performers were Boehringer-Ingelheim, which rose Sch20 to Sch70.

ISTANBUL suffered from post-election uncertainty and volatility in money and currency markets. The composite index ended 1,200.05 or 2.9 per cent to 39,520.71, down 6.4 per cent on the week so far after last week's 6.5 per cent rise.

Turnover shrank to TL7,100bn from Wednesday's TL11,000bn. The market fluctuated sharply in the morning due to central bank action to

Nordic indices



Source: FT Data

curb the dollar's strong rise. Meanwhile, said analysts, investors were hoping that a centre-right alliance would emerge after consultations.

HELSINKI, once the best performing market in Europe, ended the year with a fall of more than 7 per cent as the Hex index closed 8.92 lower at 1,704.20. Its former star and recent laggard, the telecoms group Nokia, saw its A shares fall Fm6.50 to Fm168, nearly 4 per cent lower on the year.

Analysts were uncertain about 1996, worrying about pulp price prospects and slower economic growth.

STOCKHOLM incorporated gains of 1.3 per cent in construction and 1.3 per cent in banks as the Affarsvarlden General Index rose 8.6 to 1,785.0. Rate sensitives reflected a further decline in bond yields, with S-E Banken up Skr0.50 to Skr55.50. Handelsbanken up Skr1.50 at Skr139 and the construction and real estate group, Skanska, Skr2.50 higher at Skr230.50.

OSLO lost a modicum of the 7.7 per cent, two day gain in Kvaerner, which bridged the Christmas holiday, the shares easing Nkr3 to Nkr227. However, Norsk Hydro rose Nkr1 to Nkr263 in some tidying up ahead of the New Year holiday, and the total index closed 4.59 higher at 729.82.

WARSAW paused for reflection following a two session rebound, the Wig index falling 5.9 to 7,653.6. Analysts said that selling pressure was behind a rise in turnover of 49 per cent to 44m zlotys.

Brokers said that political uncertainty over allegations that the prime minister had spied for Moscow was restraining interest in equities.

Written and edited by William Cochrane, Michael Morgan and John Pitt

ASIA PACIFIC

Nikkei turns back to finish below 20,000-point level

Tokyo

Selling by corporate investors depressed share prices and the Nikkei average broke its six-day winning streak to finish below the 20,000 level, writes Emiko Terano in Tokyo.

The 225-share index lost 138.63 to 19,872.12 after moving between 19,872.12 and 20,023.52.

The Nikkei index of all first section stocks shed 13.45 to 1,572.42 and the Nikkei 300 dipped 2.96 to 294.68. Declines led advances by 588 to 478, with 148 issues unchanged.

In London the ISE/Nikkei 50 index eased 0.42 to 1,372.43.

Volume came to 480m shares, against 544m. Buying orders from investment trust funds and US brokers were offset by corporate investor selling, and by arbitrage linked index activity.

Traders said that most investors stayed away, with buyers especially reluctant to increase their holdings after an 870-point rise over the previous six days. Banks suffered the largest decline, with Sumitomo Bank off Y80 to Y2230 on profit-taking, and Fuji Bank down Y80 to Y2280.

Some high-technology issues rebounded, after having followed previous weakness on Wall Street. Hitachi gained Y10 at Y1,040 and Mitsubishi Electric Y6 at Y743. Other semiconductor related stocks fell on profit-taking.

A rise for Sony of Y20 to Y6,150 established a new high for the year. Traders said investors were attracted by the company's improving profitability in the latter half of the current business year, due to the yen's decline against the dollar. Some investors bought the stock on expectation that the company will launch a new home-use, information-related product next year.

Some drugs shares were higher on expectations that the cold spell would help sales. Hisamitsu Pharmaceutical climbed Y8 to Y1,020 and Tanabe Seiyaku Y24 to Y726.

Speculators continued to target mining stocks on hopes of a rise in demand for coal following the accident at Monju,

Japan's newest nuclear reactor. Sumitomo Metal Mining rose Y24 to Y936.

In Osaka, the OSE average put on 0.15 at 21,468.58 in volume of 58.4m shares. Nintendo, the video game maker, fell Y150 to Y7,450 on profit-taking.

Roundup

An official report that regulators had given final approval for two new share offers next week left SHENZHEN's A index in retreat. It slid 2.16 to 116.33 in turnover of Yn105m, after Wednesday's Yn15m.

Guizhou Tyre said it would offer 36m class A shares next Thursday, and Hengyang Chinese Traditional Medicine said it would issue 10m A shares the following day.

Brokers said there were fears that Shenzhen's equity market was expanding too quickly, and that new share offers were causing funds to be diverted from existing issues.

Trading of B shares continued to be sluggish in the run-up to the new year, analysts said. The index shed 0.30 to 58.48 as turnover contracted to HK\$4.24m from HK\$3.48m.

SHANGHAI'S B index was firmer in active trading as institutions indulged in window-dressing prior to the year-end. It rose 1.6 per cent to 48.57 in volume of 5.1m shares worth HK\$1.9m.

Shanghai Steel Tube, well supported on Wednesday, was the session's main loser as profits were taken. The stock fell 8.1 per cent to 15 cents in volume of 22,000 shares.

But Shanghai Jintai was bought on expectations for growth in the country's construction machinery market, and the shares made 10 per cent to 26 cents.

The A index lost 14.95 or 2.5 per cent to 576.431 in volume of 75.9m shares worth Yn390.8m.

HONG KONG edged ahead at the close, reversing sharp opening losses blamed on index futures-linked selling. The Hang Seng index finished 12.94 higher at 9,998.17, against a day's low of 9,973.78, as turnover improved to HK\$3.6bn.

SINGAPORE encountered light profit-taking on selected

blue chips which took the Straits Times Industrial Index down 16.16 to 2,254.19, but most of the volume came in by rumour driven second-liners.

Among these, SPP surged 9 cents to \$81.33 on takeover talk but its parent company, Tuzan Sing Holdings, said it had no comment on the activity.

TAIPEI moved higher in listless trade as investors speculated that the central bank might announce a looser monetary policy at a news conference later in the day.

The weighted index closed 36.63 ahead at 5,108.18, but turnover was low at T\$32.2bn. Buying was seen in glass, electronics and plastics shares. In electronics, ADI advanced T\$1.20 to T\$28.30 and Silitek T\$1.10 to T\$32.50.

KUALA LUMPUR had after-

noon bargain hunting in selected blue chips to support the index, but brokers said the main focus was on second and third-line stocks. The composite index added 9.81 at 993.93 in volume of 145.2m shares.

Perfect Food dropped M\$2.15 to M\$38.35 after the company confirmed that it was aware of rumours that a major shareholder was negotiating to sell its stake.

BANGKOK continued to be hurt by worries regarding the resignation of the head of the Securities and Exchange Commission earlier in the week. The SET index lost 8.14 to 1,271.00 in turnover of B\$5.4m.

Prices of several large-capitalisation shares rose on late buying, including Bangkok Bank, which closed B\$2 down at B\$214, off a session's low of

B\$210. Krung Thai Bank, the day's most active stock, eased B\$1 to B\$104.

SYDNEY was little changed in the absence of fresh leads. The All Ordinaries index ended 1.1 off at 2,900.49 after an intraday low of 2,893.9. Turnover was A\$346.4m in volume of 148.8m shares.

BHP declined 9 cents to A\$19.09 after announcing that it was confident of winning approval for the acquisition of Magma Copper. One broker said that the stock had been hit by speculation that BHP may have paid too much for Magma. Seven Network finished 5 cents up at A\$3.79 after announcing that it had purchased Golden West Network for A\$68m.

JAKARTA saw buying of Telkom on the last trading day

of 1995. The composite index rose 0.98 to 513.85 after touching the day's low of 510.57.

Brokers said that the recent rally helped the index to rebound to 513.85, approaching the year's high of 519.18 reached on August 11.

Telkom moved forward Rp100 to Rp3,000, with some 6.6m shares traded.

KARACHI fell back but closed off the session's low on a late bout of bargain hunting. The KSE 100-share index lost 11.09 at 1,499.28. Declines led rises by 183 to 130.

COLOMBO remained caught in a groove but turnover was swelled by heavy overseas buying in the finance sector.

The all-share index rose a modest 1.40 to 661.90 in turnover up to SLR\$27.15m from Wednesday's SLR\$21.35m.

FT/SE ACTUARIES WORLD INDICES

The FT/SE Actuaries World Indices are owned by The Financial Times Ltd., Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by The Financial Times and Goldman Sachs in conjunction with the Institute of Actuaries and the Faculty of Actuaries. NatWest Securities Ltd. was a co-ordinator of the indices.

NATIONAL AND REGIONAL MARKETS		WEDNESDAY DECEMBER 27 1995										TUESDAY DECEMBER 26 1995					DOLLAR INDEX				
Figures in parentheses show number of lines of stock		US Dollar Index	Day's Change %	Round	Yen Index	DM Index	Local Currency	Local % chg on day	Gross YTD Yield	US Dollar Index	Round	Yen Index	DM Index	Local Currency	52 week High	52 week Low	Year End (approx)				
Australia (81)	191.52	0.8	181.95	124.42	142.52	170.24	-0.1	9.38	180.77	180.94	122.83	141.10	170.50	191.86	167.95	172.29	172.29				
Austria (28)	174.16	0.5	165.46	113.14	129.50	129.51	0.4	1.61	173.26	165.19	112.14	129.10	129.03	168.47	167.48	174.54	174.54				
Belgium (34)	208.13	0.7	197.73	135.21	154.87	150.80	0.3	3.47	206.77	197.15	133.63	154.08	150.49	208.13	166.82	167.12	167.12				
Brazil (28)	139.57	-0.1	132.80	90.87	105.89	249.33	0.0	1.77	139.67	133.17	90.40	104.08	318.33	137.17	86.06	105.82	105.82				
Canada (101)	147.32	-0.7	140.53	96.09	110.97	145.60	-0.8	2.66	148.37	142.03	96.42	104.73	147.32	147.32	147.32	147.32	147.32				
Denmark (23)	266.85	0.8	272.52	186.34	218.45	218.21	0.7	1.51	264.42	271.19	184.09	213.53	211.75	266.85	245.05	245.05	245.05				
Finland (23)	157.75	-0.2	178.36	121.96	136.70	171.10	0.0	1.87	188.15	179.38	121.78	140.20	171.12	238.91	171.13	183.62	183.62				
France (100)	178.19	-0.2	170.21	116.39	135.31	137.64	0.0	5.19	177.72	169.45	115.03	124.33	136.96	191.17	157.79	185.01	185.01				
Germany (89)	165.34	0.3	167.08	107.41	125.03	163.03	0.2	1.89	164.84	157.47	108.70	124.33	136.96	191.17	157.79	185.01	185.01				
Hong Kong (53)	384.14	0.5	364.85	249.55	285.85	381.40	0.5	3.83	382.09	364.31	247.31	284.73	279.39	388.37	277.40	380.05	380.05				
Italy (59)	264.08	0.4	241.40	185.07	199.08	222.08	0.0	3.45	253.11	241.23	183.83	188.91	222.09	260.97	202.77	202.77	202.77				
Japan (1432)	156.42	-0.3	166.78	47.71	54.55	85.77	1.3	1.68	172.42	166.05	46.98	53.87	87.1	65.43	70.31	70.31	70.31				
Malaysia (108)	477.96	-0.3	454.09	310.50	355.57	467.71	-0.3	1.76	478.47	457.16	310.54	355.57	467.71	477.96	477.96	477.96	477.96				
Mexico (18)	1053.88	-1.4	1001.22	684.82	784.20	879.47	-0.3	1.56	1008.82	1018.07	691.80	784.20	879.47	1053.88	1053.88	1053.88	1053.88				
Netherlands (19)	272.74	0.9	258.12	177.15	202.88	188.24	0.0	3.27	264.14	257.81	175.02	201.49	188.04	272.74	214.00	214.00	214.00				
New Zealand (14)	79.26	0.7	113.00	91.19	58.98	64.33	0.4	4.57	73.83	74.57	50.88	59.68	64.06	85.45	69.71	69.71	69.71				
Norway (33)	222.12	1.1	217.57	148.84	170.49	166.44	-0.9	2.13	226.70	216.15	146.73	188.93	184.03	234.77	202.78	202.78	202.78				
Singapore (14)	405.88	-0.2	385.59	283.66	302.02	264.82	-0.1	1.52	406.50	387.58	283.11	302.02	264.82	405.88	313.94	277.96	277.96				
South Africa (49)	367.81	0.0	368.53	251.88	298.63	309.57	-0.3	3.82	368.01	369.85	251.14	298.19	310.61	324.07	291.05	291.05	291.05				
Spain (38)	161.05	-2.3	153.00	104.02	119.84	147.98	-2.5	4.05	164.81	157.13	106.67	122.12	151.86	164.81	124.10	130.14	130.14				
Sweden (17)	311.34	1.1	295.79	202.25	231.88	306.35	1.4	1.86	307.33	295.68	202.35	229.48	306.35	311.34	228.09	230.42	230.42				
Switzerland (40)	235.96	1.3	224.17	153.28	175.58	166.74	1.1	1.58	232.90	222.05	150.75	175.15	168.96	235.96	186.26	184.54	184.54				
Thailand (46)	168.82	-0.2	160.20	100.54	125.48	164.88	-0.2	2.48	168.96	161.09	103.38	125.48	164.88	168.82	131.51	135.10	135.10				
United Kingdom (208)	230.89	0.8	219.35	149.88	171.81	219.35	0.5	4.00	228.82	219.27	148.17	171.81	219.35	230.89	230.89	230.89	230.89				
USA (840)	230.86	0.1	231.04	162.77	188.44	216.06	0.1	2.25	230.42	228.76	162.09	188.44	216.06	230.86	230.86	230.86	230.86				
Americas (787)		0.0	217.00	148.38	165.85	191.85	0.0	2.25	228.37	217.74	147.81	170.17	191.91	230.86	173.81	174.83	174.83				
Europe (723)	220.81	0.7	193.87	130.51	148.50	169.28	0.5	3.02	199.47	191.16	123.10	148.50	168.87	220.81	191.88	191.88	191.88				
Nordic (138)	274.54	0.9	261.20	178.81	204.59	233.30	1.0	1.89	272.54	259.88	176.40	203.08	231.11	268.02	227.80	227.80	227.80				
Pacific Basin (631)	166.42	0.1	158.11	108.11	123.84	111.79	0.4	1.18	168.19	158.44	107.58	123.83	111.35	167.87	145.93	153.03	153.03				
Europe-Pacific (1596)	180.68	0.4	171.65	117.37	134.45	132.81	0.4	2.08	179.94	171.56	115.48	134.88	133.23	180.68	154.73	155.04	155.04				
North America (741)	241.21	0.0	230.01	158.69	171.76	243.53	0.0	2.26	241.21	239.78	158.67	181.62	243.53	241.21	184.12	185.38	185.38				
Asia-Pacific (100)	159.56	0.4	158.11	108.11	123.84	111.79	0.4	1.18	168.19	158.44	107.58	123.83	111.35	167.87	145.93	153.03	153.03				
Pacific Ex-USA (848)	263.44	0.4	250.69	171.14	196.73	231.78	0.1	3.20	252.41	250.20	169.85	195.54	231.80	266.72	211.19	214.90	214.90				
World Ex-USA (1159)	154.79	0.4	172.52	117.37	135.13	137.56	0.4	2.08	180.94	172.52	117.11	134.38	137.02	161.59	152.45	155.93	155.93				
World Ex-UK (2192)	199.78	0.2	198.80	126.78	148.68	165.24	0.2	1.95	198.44	190.10	128.09	148.61	164.98	199.78	163.45	170.54	170.54				
World Ex-Japan (1815)	228.73	0.1	217.31	148.59	170.20	213.84	0.2	2.60	228.10	212.48	147.64	169.97	218.25	228.73	191.80	183.80	183.80				
The World Index (2388)	202.62	0.2	192.40	131.56	150.69	170.06	0.2	2.15	202.04	192.64	130.77	150.55	168.55	202.59	165.92	172.00	172.00				

SOVAC

DECEMBER

The Communist Party takes the largest share of the vote in Russia's parliamentary elections, and Vladimir Zhirinovskiy's *Extramarital Liberal Democratic Party* comes second. The European Union chooses "Buro" as the name for its single currency. UK interest rates cut by ¼ point to 6.5 per cent. The Bundesbank cuts interest rates by 50 basis points. The pound follows with ¼ point reduction. Nicky Katt is 6½ years in prison. Duchess of York briefly loses £250,000 of royal jewels.

Gianni Agnelli, Fiat chairman, says he will step down in favour of Cesare Romiti, the group's 72-year-old chief executive officer. Brixton is hit by one night of rioting after a black man dies in police custody. China jails Wei Jingsheng, its most prominent dissident, for 14 years. International Westminster Bank sells its US retail banking subsidiary. Captain Mike Hawthorn saves England from defeat in a 40th African Test match by batting for 44 minutes. In November, the talk in Washington was of making divorce more difficult, now it's more likely to be mandatory - the Queen commands Charles and Diana to seek an early divorce. Tory defections and unintended absences combine to defeat the government on fisheries policy. John Major ends the year the way he began it - ambattled.

MANAGEMENT

When Eurotunnel, the Anglo-French operator of the cross-Channel rail link, announced the inaugural meeting of a committee of shareholders late last month, it was following a growing trend among French companies to explore new ways of communicating with its individual investors.

Patrick Ponsolle, joint chairman of the group, says he has tried to introduce the best elements of both business cultures into the management of the group. When it comes to relations with shareholders, it is to France that he has turned for inspiration.

While British companies have long faced the challenge of dealing with large numbers of shareholders, and have a history of close relations with institutions, French companies are beginning to develop a reputation for innovation in discussions with individual investors.

In October, for example, Union des Assurances de Paris (UAP), the insurance group, organised its first regional meeting. It attracted about 400 shareholders to a presentation and question session hosted by Jacques Friedman, the chairman, in the northern city of Lille.

Air Liquide, the chemicals group, is generally seen as the pioneer in the field. "All the other companies have come to us for advice," says Jean-Claude Delvaux, head of the shareholder service.

It created its first shareholders' committee in 1986, and now offers other services including two information lines on Minitel, France's teletext service, and a free telephone inquiry service currently receiving 300 calls a day.

At the last count, about a dozen large French groups had followed the trend to launch shareholders' committees, including Société Générale, the bank, which has operated one since 1988, and then in the 1990s Total, Elf, Rhodé Poulenc and Lafarge Coppée.

Businesses are pursuing other approaches to communication to try to build a rapport with investors. Jean-Pierre Rissault, general secretary of UAP, says 7,000 people have now enlisted in the group's "shareholder circle". Every member receives a brochure explaining financial terms, summary accounts and regular copies of the company's press releases.

"It is important to understand what shareholders want," he says. "It is our duty. They ask about our strategy and policies. It is not us who talk but them."

The drive towards greater emphasis on communication has been driven partly by necessity. As in the UK and other countries, privatisation programmes since the late 1990s in France have created a large change in share ownership figures. There are now some 10.5m share-



Eurotunnel joint chairman Patrick Ponsolle turned to France for inspiration

A question of trust

French companies are trying to build a rapport with individual investors, says Andrew Jack

holders in the country - up from 2.4m in 1978, but down from a peak of 14m in 1991.

Equally, it reflects a broader interest in a host of corporate governance measures being adopted in France, notably by more internationally-focused companies under pressure from foreign investors and customers. Shareholder communication is being introduced alongside audit and remuneration committees, and growing numbers of independent board directors.

But there are also some very practical reasons for the change in approach. Potentially, shareholders wield considerable power in France,

a country without its own developed pension funds. They have begun to exercise it by requesting that magistrates start investigations against companies in which they believe there may be poor management.

The disappointing performance of many French companies' shares over the last few years has created a group of investors that needs to be placated - not only the many hundreds of thousands who bought into the privatisations of groups such as UAP and Suez, but also individual investors in Eurotunnel, which has more than 500,000 French shareholders.

More positively, some companies see communication as an important way of developing shareholder loyalty. "They tend to be more trusting and to hold for the long term," says Delvaux.

As a result, the company has placed great emphasis on making a break from France's predominantly "bearer" share system, in which shares are held by banks and other financial institutions on behalf of individuals, whose identities are unknown to the company.

In its place, it has tried to enlist shareholders directly as "nominative" investors, whose names and addresses it holds. That allows it to make dividend payments and other shareholder transactions directly with shareholders, side-stepping the commissions they must otherwise pay to the bearer banks. Nearly 130,000 of Air Liquide's 300,000 individual shareholders are now in the system, who in turn own 61 per cent of the total share capital.

The result is that the chairman was able to write to shareholders individually to reassure them of the company's position during difficult times for the stock market, such as during the 1987 crash and the 1990 Gulf war.

A few French companies have gone further in cultivating smaller shareholders. Crédit Local de France, the banking group, and now Eurotunnel, have appointed private investors to their boards. Earlier this year, Paribas recruited Colette Neuville, a shareholder activist, on to its supervisory board.

But to whom are they accountable? The Vénat report on corporate governance in France this summer stressed that all directors of a company should represent its interests, not their own. It is a view shared by Maurice Le Maire, Eurotunnel's new appointee. "I am representative of the shareholders but I am not there to represent shareholders," he says.

Even the less ambitious aims of shareholders' committees have their limitations. Neuville argues instead for independent associations, launched by the investors, which would give them far greater freedom to show their strength by asking questions and bringing resolutions to annual general meetings.

Certainly, Ponsolle concedes that shareholders' committees are "not a substitute for the board", and are largely about improving public relations rather than giving investors any wider-ranging participation in the management of their company.

On their own modest terms, shareholders' committees can prove effective. How much so depends on corporate commitment. As Delvaux puts it: "You have to see what the spirit is of companies introducing committees. Some are using them as gadgets or an alibi. We are in it for the long term."

JOHN KAY

Father Christmas does not exist



Every year, millions of children believe that Father Christmas comes down the chimney to deliver presents, in return for nothing more than a glass of milk. Every year, some of these millions of children suffer a rude shock. They learn that Father Christmas does not exist, and that the men with red robes and white beards whom they see in the week before Christmas are all impostors.

Something similar is true in business. There is no Father Christmas there either, and those who wear his clothes are either deceivers or are themselves deceived. Yet there are many who believe otherwise, and each year some of them, ruefully, discover their mistake.

Christmas 1994 was the last of childhood illusion for Peter Baring and colleagues. It was remarkably easy, he had assured the Bank of England, to make profits by arcane arbitrage trades in derivatives in Far East markets.

He didn't know exactly how Father Christmas got down the chimney, but regular as clockwork the present arrived. Until Father Christmas took an aeroplane ticket to prison.

There is only one way in which companies make profits on a sustained and sustainable basis, which is to add value for their customers and to do so in ways that other people can't.

That simple and obvious truth is easily forgotten by those who would like to believe that at least for them, Christmas has come round early.

Investors, who may know very little about the businesses to which they commit their funds, are the most readily taken in. They believed that Polly Peck could build a £2bn company out of putting North Cyprus fruit into cardboard boxes. They were also attracted to the excess of loss syndicates in Lloyd's of London, or to providing mortgage indemnity guarantees.

After all, what could be a better investment than an insurance business that took

premiums but had never had to pay anything out? These examples seem easy enough to see through, although they were not easy enough to see through for those investors, by no means all of them unsophisticated, who lost money in the activities concerned.

However, they do illustrate the two fundamental questions that anyone in business should ask when they think they have met Father Christmas. Does this activity add value to customers that corresponds, at least roughly, to the profits which are earned from it?

And if this is such a rewarding

The fallacy is to think that by simply interposing yourself in a transaction you can collect a return - like those usherettes in French cinemas who must be tipped before they will get out of your way

business, is there a reason why the opportunity is specifically available to me? If you can't answer "yes" to both these questions, then the story you are being told either isn't true or won't last.

You don't, for long, make more money than you add value. Take GPA, the aircraft leasing company which, from a small office in Shannon, borrowed money from the world's leading banks to lend to the world's leading airlines.

I don't know how you can add value of hundreds of millions of pounds a year doing that, and nor - when it came to the point - did the investors who were asked to take shares in the company's flotation.

Indeed, it is hard to see how you can ever add much value as financial intermediary between large companies or governments. With hundreds of banks trying to do just that, this may be the

reason why it yields them prestige and expands their balance sheets while doing nothing for their profitability.

The fallacy is to think that by simply interposing yourself in a transaction you can collect a return, like those usherettes in French cinemas who must be tipped before they will get out of your way.

Yet people in business go on thinking that by vertical integration they can acquire the "manufacturer's profit" or the "retailer's turn", or that they will do better to "cut out the middle man". Or that they will make more money if they cross-sell, or offer a one-stop shop.

In a competitive market, what manufacturers, retailers and middle men earn is exactly equal to both the cost and the value of the services they provide.

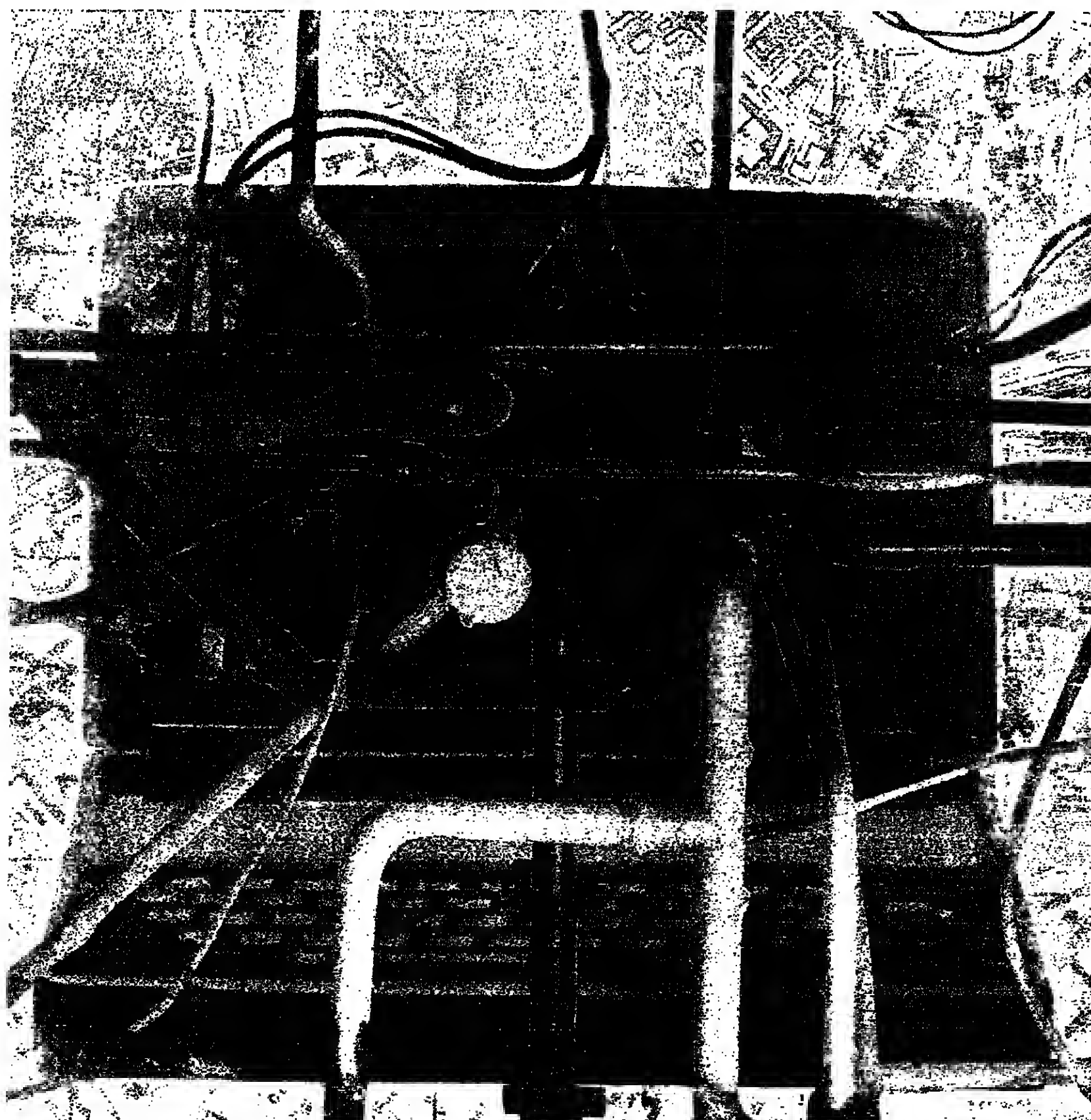
It follows that restructuring the value chain will give you nothing unless you either enhance that value, or there is some specific and particular reason why you can provide these same services at lower cost. Or, of course, you may not be operating in a competitive market.

So, regional electricity companies still have their "supply business", and argue with their regulator about the return they should earn on it.

When you have a monopoly, you can charge for "supply", but once you are in a competitive market - which they will face from 1998 - there is no margin for supply because there is no value-adding activity.

You can earn a return for generating electricity, or sending a bill; but there is no percentage margin for supply. And there is no longer 15 per cent for helping a householder to fill in an insurance proposal form. Direct writers have shown that traditional retail broking is as valuable as the French usherette.

So, when you tell your children that there is no Father Christmas in Lapland, tell them there is none in commerce either. And when someone describes the projected return from a business to you, measure it in close relation to the value that you yourself will add.



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COMMENT & ANALYSIS

LEADERS FOR A
NEW MILLENNIUM

David Willetts and Peter Mandelson • By Philip Stephens

The boys from the backrooms

Politics in Britain runs in search of an idea. Exhausted in office and divided over Europe, Mr John Major's Conservatives are searching for the certainties of 1980s Thatcherism. Mr Tony Blair's Labour party has jettisoned the socialist icons which kept it out of office for a generation. Mr Blair hopes to re-invent Labour in government. Win or lose, the Conservatives likewise will be obliged to recalibrate their ideological compass.

Neither party suffers an embarrassment of political thinkers. The cabinet looks jaded. Many in the shadow cabinet are struggling to come to terms with the speed with which Mr Blair is sweeping away the old ideology. Look five or 10 years on, however, and two young men stake a claim to the politics of the new millennium.

Mr David Willetts and Mr Peter Mandelson have hitherto played mainly backroom roles, although in Mr Mandelson's case not without some notoriety. Both still hold relatively modest positions in their respective party hierarchies. Mr Willetts is the minister for public services. Mr Mandelson is Labour shadow. But the formal titles belie their influence.

There are other parallels in their careers. As head of Mrs Margaret Thatcher's Downing Street policy unit in the mid-1980s, Mr Willetts was influential in shaping many of the policies, such as privatisation, which defined her premiership. For his part, Mr Mandelson was in at the start of Labour's long retreat from state socialism. As Mr Neil Kinnock's campaign director, he remade the party's public image and oversaw the first stage of the policy changes designed to restore its electability. Both men first entered parliament in 1982 and have recently served apprenticeships as junior whips, or party managers, at Westminster.

Mr Willetts, the 38-year-old MP for Havant, is aware that the free-market philosophy of the 1980s has been losing its resonance with the electorate. Old enemies – the trade unions, big state-owned corporations, the Soviet empire – have long been vanquished. The new insecurities created by rapid technological change and global competition have sapped the enthusiasm of middle class Tory voters for free-market solutions.

While some of his colleagues on the right want to embrace the radical anti-governmentalism of Mr Newt Gingrich's Republicans, Mr Willetts knows that elections in Britain are not won



Peter Mandelson:
There is nothing wrong
with capitalism with
a social conscience
or a human face

from the extreme right or left. Mrs Thatcher moved the centre ground of politics, but she never deserted it.

So in place of a bold new prospectus, Mr Willetts offers an agenda of right-ish reassurance in which gradualism and radicalism are not mutually exclusive. "Firstly," he remarks, "we have to clear away misconceptions about the free market... the belief that it is somehow un-British, that it erodes local communities, or is a threat to the ways of life we value." The reality is, he says, that the free market has been deeply embedded in the British way of life since the Middle Ages and the industrial revolution.

Alongside this essentially defensive operation, Mr Willetts says Conservatives must persuade the electorate that their central principles of "choice, opportunity and enterprise are as relevant now as they ever were". The competitive challenges from Asia and other fast-developing regions demand deregulation and flexible employment markets. They will not be met by the "soggy, confessional social democracy, circa 1980" on offer from Mr Blair.

In Mr Willetts' mind the real threat to social cohesion comes not from small

government or liberal economics but from powerful interest groups engaged in a "Hobbesian battle" for spending, tax and regulatory favours. Sane sceptical towards Europe, he speaks also of sustaining the nation's Britishness: "I am a great admirer of modern Germany but we have our own distinctive set of national institutions".

His soft-spoken concern for national and social institutions – the family is the bedrock of stability – does not presume an end to market-driven change. Often the reverse. Take one example: "Technological advance makes free-market solutions possible in a way that they were not before... road pricing was always an interesting academic theory, but we are just beginning to reach the point where you can price the time people spend in their cars."

Mr Willetts sees the state shrinking further: "One of the great advantages of rising prosperity is that it is possible for people to save more for themselves... There is scope for shifting further from public provision to private provision across the welfare state. That is the direction in which things are going and we can still go a lot further."

Across the divide, Mr Mandelson offers a different perspective. Alternately respected and loathed in his own party for his successes as media manipulator and agent of a modernising leadership, Mr Mandelson has moved on from "spin-doctoring" to the task of adding substance to the outlines of Blairite social democracy.

Although he is the grandson of Herbert Morrison, one of the most powerful figures in the reforming Labour government of 1945, Mr Mandelson is scornful of "big ideas". "You don't have grand ideologies of either the left or right in politics any longer. What you have is different approaches to managing issues, responding to challenges, devising public policies which are based on different sets of values."

He makes no apology to Labour traditionalists for the upheavals of the past few years. "The party allowed its thinking to atrophy and its structures to ossify." Nor is he afraid to jettison the old rhetoric. "Let me make the point on the record. There is nothing wrong with capitalism with a social conscience or a human face. The idea that you must choose between efficient capitalism or social justice is one we reject."

But, rehearsing a forthcoming book which will set out his ideas at some



David Willetts:
I am a great admirer of
modern Germany but
we have our own set of
national institutions

length, he is adamant that Labour, or New Labour as the party now calls itself, has not simply bought a Tory prescription. Mr Blair's social democracy would mark a clear break with Conservative rule by "reconciling the necessary freedoms of the market with the wider responsibility which markets owe to the community".

The 43-year-old MP for Hartlepool warns to the theme: "We are trying to marry the disciplines of the market and the rigours of competition with a social cohesion which was shunned in the 1980s but which is not only necessary to enable people to live better lives but is also a vital foundation for prosperity."

The answer lies in public-private-sector partnerships, in a radical upgrading and extension of educational opportunities, and in a welfare system which is universal in reach but based on private as well as public insurance.

Neither man, you might conclude, offers an agenda to set the pulse racing. But perhaps they are wise in judging that the irresistible economic and technological forces which will shape the new millennium promise upheaval enough for a worried electorate.

Office workers tangled
in the sheets

Businesses are swamped by paper despite the growth of electronic communications, says Gillian Tett

When some 200,000 people return to their offices in January, they will have one less Christmas card to remove from their desks. For in a spirit of waste reduction, Midland Bank has donated 275,000 to charity this Christmas instead of the 290,000 it usually spends on around 215,000 corporate cards.

Yet the depressing reality is that the volume of paper circulating around offices is growing, not falling. Indeed, although new electronic technology was once supposed to reduce paper use, it may even be adding to the pile.

The anecdotal tales of this paper tide are legion. A survey by management consultants Touche Ross found that 90 per cent of companies and 75 per cent of people reported problems with paperwork – a higher proportion than two years before.

Meanwhile, Ms Irene Dornier, chief operating officer at Midland Bank's foreign exchange trading floor, is typical of many managers in saying she is "growing under the weight" of an expanding in-tray.

She says: "The amount of internally generated paper is growing, while junk mail is rising too. On Monday morning most of my mail goes straight in the bin. And the danger of this is that it is becoming harder to sort important papers from unimportant."

These complaints are also reflected in the statistics. Department of Environment figures suggest that between 1994 and 1993 UK paper consumption grew by 40 per cent, to reach almost 11m tonnes. The Pulp and Paper Information Centre believes that about a third of this is office-based. Some industry analysts estimate that the use of office paper is growing about 20 per cent a year – after soaring 600 per cent in the past 25 years.

Quite why paper should be growing so fast, in spite of the surge of electronic communication systems such as

e-mail, is a matter of dispute. Some observers like Mr David Best of Touche Ross think the real problem is insufficient technology. "E-mail is having a major impact in reducing paper in pharmaceuticals and financial services and the public sector. It is medium-sized companies who have not cut down at all. Only 9 per cent of workers are regular users of computers," he says.

But technology itself may also be to blame. The spread of the fax machine and photocopier makes it easy to spew out more documents.

Another factor is growing pressure for inter-organisational communication. The Bank of England, for example, believes it has reduced the level of paper used internally by introducing an electronic message system, but it is now publishing more documents than ever before – and receiving more papers from outside, particularly stemming from work on the single currency.

Many professions blame the growing complexity of work. As a partner in one leading City law firm says: "As transactions get more complicated that means more words which means more paper. Lawyers are animals who like things on paper rather than on screen. They need a paper trail."

Whatever the reasons for this growing mountain, the most striking feature is just how few companies are actually monitoring it.

Some groups are pressing ahead with recycling schemes. Companies ranging from UBS, the investment bank, to Imperial Chemical Industries have recently installed recycling bins in their offices. The Department of the Environment is also practising what it preaches by recycling a growing proportion of the 197.5 tonnes of paper it used last year.

However, the waste industry business insists this is still a tiny amount of the total – even though waste paper prices

have risen sharply this year. Mr Ted Jeffery, commercial director of Severnside, the recycling group, says: "A lot of companies just can't be bothered with recycling. We have all the mechanisms in place to harvest the paper but we can't always get the message across."

And irrespective of recycling, many companies admit that they have no central statistics on the amount of paper their employees are coping with. This is partly because paper purchasing is split between different departments – and partly because there is little monitoring of incoming mail.

Boots, the chemists chain, and retailer Marks and Spencer, for example, both have policies to reduce the amount of paper used and boost internal recycling. Indeed, M&S is now selling its waste paper for £200 a tonne. But although it has conducted regular internal paper reviews, they find it easier to produce recycling figures than data on overall paper consumption.

Some environmental enthusiasts hope that the recent debate about Christmas cards might serve as a small spur to a change in attitude.

Few companies have followed Midland Bank's lead by banning cards altogether. But a growing number are now trying to put a green gloss on their bungee by using cards made from "renewable" forests. The Post Office and Boots have also set up projects to encourage the public and companies to recycle their cards.

Meanwhile, some Treasury officials have gone a step further, and are considering sending greetings by e-mail instead of paper.

Despite the good intentions, the paper tide will not be beaten back without some radical corporate action and a sea change in employee behaviour. Until then, the prospect of a paperless office is as much of a fantasy as the Santa Claus on Christmas cards now heading for the bin.

LETTERS TO THE EDITOR

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We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5555 (please set fax to "fax") or e-mail: letters.editor@ft.com. Translation may be available for letters written in the main international languages.

Regulated water subsidiaries
should be separately listed

From Mr Ian Byatt.
Sir, Lex (December 28) looks at only one aspect of a complex regulatory issue.

The most important argument for a separate stock exchange listing for a regulated water company, when part of a larger group, is to strengthen its ring-fencing. One existing requirement is that a majority of the directors of a listed subsidiary are independent of the parent. This ensures that any decisions taken by the board of the subsidiary are truly in its interests and do not take account of any conflicting interests of the group.

This would protect the customers of the utility, reinforcing the legislative requirements for dealing at arm's length between the regulated water company and other companies in the group, and for separate accounting of the regulated business. The threat of takeover is an important spur to

management. But separate listing can increase exposure, compared with a situation where the subsidiary utility is hidden within the larger group. If the utility is seen to be underperforming, there is a greater incentive to bid for the group either to change the management of the utility, or to unbundle it further. The benefit should outweigh any inhibition of a requirement for separate listing.

Lex plays down the importance of stock market information in regulation. Of course such information requires some interpretation, but the market valuation of a subsidiary would provide an independent assessment which can be compared with the regulatory capital value used in setting price limits which provide a reasonable return on capital, to enable the utility to finance its investment, without making monopolistic returns. It also provides readings for dividend and earnings yields

and a yardstick for assessing interest and dividend covers. Dividends paid by a separately listed subsidiary would reflect the views of the subsidiary board on what was appropriate for the subsidiary, rather than the group.

I agree with Lex that the regulator should welcome takeovers which will force water companies to make their assets sweat – but not to strip them, or milk them to cover up deficiencies in management elsewhere. Where non-water business is significant, regulated water utility subsidiaries should, perhaps, generally be separately listed. This would be consistent with their licences.

Let us start where existing information is about to disappear.

Ian Byatt,
Ofwat,
Centre City Tower,
7 Hill Street,
Birmingham B5 4UA, UK

Why owners
prefer not
to speak

From Mr Robert A.G. Monks.

Sir, Alan Clements's "Cadbury: owners must speak" (December 18) is right on the mark. It must be recognised that owners don't speak, because owners do not want to. First, it involves change; second, the trouble and expense in being informed; and, most ominously, it involves commercial risk. This would be immaterial if the courts required the trustee/institutional investors to resolve "conflicting interests" in favour of their beneficiaries. Such has not yet occurred. Management has in its gift the bestowal of very profitable relationships. Fiduciary owners will speak only if and to the extent that corporate management determines such to be in their own interest.

Robert A.G. Monks,
Lens, Suite 620 North
601 Thirteenth Street NW,
Washington DC 20005, US

Nominal
behaviour

From Mr Simon Briscoe.
Sir, Samuel Brittan's excellent exposition of the state of consumer confidence in the UK, "Economic viewpoint" (December 21), misses a "Brittanese" punch line.

The article says national authorities "have moved some way towards behaving as if they were operating on nominal demand". I believe the crisis of confidence reflects the consumers' move to nominal terms behaviour.

Incomes hovered around double-digit growth for two decades, so the 3 per cent growth of the 1990s comes as something of a shock. Add job insecurity and the lack of "jobs for life" and it will take more than a couple of tax-cutting budgets to improve sentiment.

Simon Briscoe,
UK economist,
Nikko Europe,
55 Victoria Street,
London SW1E 0EU, UK

Lukoil management was not
involved in transaction

From Mr Peter Neyer.
Sir, We would like to comment on your December 8 article "Russian consortium buys 5 per cent of Lukoil" and Lex item "Crude tactics".

While we are not a proponent of the loans-for-shares programme, we do understand the Russian government's immediate cash needs and strongly support its overall efforts and its economic progress to date. Given our previous efforts, primarily through our convertible bond offer, in selling the government's shares in Lukoil and repatriating funds, we were able to keep the Lukoil shares subject to the programme at 5 per cent.

The programme stipulates that a competitive tender is held and that the institution which bids the highest loan amount to the government receives a degree of control over the pledged shares. Within approximately

three years of the auction date, but no earlier than September 1 1996, the lending institution must organise, with the Russian Federal Property Fund, a competitive tender to purchase the pledged shares.

The lending institution is entitled to a commission equal to 30 per cent of the appreciation of the shares while the government receives the 70 per cent balance. The government fully expects to realise a price that reflects the market price at the time of sale.

In the case of Lukoil, the minimum bid price was \$35m plus the obligation to pay a tax liability to the government of \$110m within 10 days of the winning loan. The tax liability plus the \$35m is about \$4.06 per share, about equal to the market price of Lukoil shares at the time of calling the tender and on the date of the tender.

There are several statements

in your articles which are totally incorrect. None of Lukoil's management was involved in this transaction. As mentioned above, Imperial Bank or "Consortium" as you refer to it, does not at present own the shares.

The statement which has caused us the most immediate concern is that "Imperial and Lukoil themselves announced a 5 per cent convertible bond offering" to international investors.

In actual fact, Lukoil proposed to the GKI an issue of bearer bonds convertible into 5 per cent of Lukoil shares pledged in the loan-for-shares programme, for sale to retail investors in Russia only. The bonds will be converted into common shares in 1998.

Peter Neyer,
media relations director,
Lukoil Oil Company,
5/2 Zvonarskiy pereulok,
Moscow 103031, Russia

BUSINESSES FOR SALE



APV RT.

HUNGARIAN PRIVATIZATION
AND STATE HOLDING COMPANY

Announcement

The Hungarian Privatization and State Holding Company (H-1133 Budapest, Újpesti rakpart 31-33, hereafter: APV Rt.) begs to inform all interested parties that the tenders submitted for the sale of state owned shares of various companies within the Hungarian electricity industry had been appraised and judged.

On the basis of the decision passed by the Board of Directors on the 6th December, 1995 the winners of the tenders are:

RWE Energie AG (Essen) - Energie Versorgung Schwaben AG (Stuttgart) Consortium
at the Budapesti Elektromos Művek Rt. (Budapest Electricity Works, Ltd.)

Bayerwerk AG (Munich)
at the Déldunántúli Áramszolgáltató Rt. (Déldunántúli Supply Ltd.)

EDF International (Paris)
at the Délmagyarországi Áramszolgáltató Rt. (Délmagyarországi Supply Ltd.)

EDF International (Paris)
at the Északdunántúli Áramszolgáltató Rt. (Északdunántúli Supply Ltd.)

RWE Energie AG (Essen) - Energie Versorgung Schwaben AG (Stuttgart) Consortium
at the Északmagyarországi Áramszolgáltató Rt. (Északmagyarországi Supply Ltd.)

Isar Amperwerke AG (Munich)
at the Tiszántúli Áramszolgáltató Rt. (Tiszántúli Supply Ltd.)

RWE Energie AG (Essen) - Energie Versorgung Schwaben AG (Stuttgart) Consortium
at the Mátrai Erőmű Rt. (Mátrai Power Plant Ltd.)

Powerfla S. A. (Brussels)
at the Dunamenti Erőmű Rt. (Dunamenti Power Plant Ltd.)

The winners offered the most favourable bids in accordance with the considerations of evaluation.

Simultaneously the Board of Directors declared void the tenders for the following companies:

Bakonyi Erőmű Rt. (Bakonyi Power Plant Ltd.)
Budapesti Erőmű Rt. (Budapest Power Plant Ltd.)
Pécsi Erőmű Rt. (Pécsi Power Plant Ltd.)
Tisza Erőmű Rt. (Tisza Power Plant Ltd.)
Véteszi Erőmű Rt. (Véteszi Power Plant Ltd.)
Magyar Villamos Művek Rt. (MVM Rt. Hungarian Power Companies Ltd.)

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ITOR
WHY

Why owners
prefer not
to speak

the sight of a former South
Korean president appearing in
court in a prison smock on
charges of accepting bribes from
business will have surprised many
in Asia. This is not so much
because of the nature of the al
legations but because, for once, they
are being taken so seriously.
Though most of the time there
is nothing illegal or improper
about it, there is a tradition
throughout Asia for business and
government to be closely inter
twined. Korea's scandal may be an
extreme consequence of this, but
it is a reflection of that broader
Asian culture. It raises the ques
tion for other countries too of how
long such closeness can continue.
There are plenty of places where
the dividing line between business
and government is blurred.
Taiwan's ruling Kuomintang
party controls a vast financial and
commercial empire. Dr Mahathir
Mohamad's United Malays
National Organisation has close
links with a large network of busi
nesses. President Suharto's chil
dren sit on the boards of leading
Indonesian companies. China's
People's Liberation Army runs
several industrial enterprises.
Arguably this tradition of close
ness has served Asia well in terms
of economic growth. Its govern
ments may often stifle political
debate, but they are generally
business-friendly, impose little re
d tape and take a small proportion
of national income in tax.
This, some Asians argue, is part
of what makes their region so dif
ferent and so successful. It is cer
tainly why China is worried about
the increase in Hong Kong's wel
fare spending ahead of the 1997
handover. Asian governments
may be authoritarian but their
identification with business means
they tend to stay small where eco
nomic policy is concerned.

it was not
tion

But this may not be so easy in
future. As Asia's middle class
becomes larger and more afflu
ent, it will increasingly demand
respect from its masters, more say
in policy and more transparency
in government's relations with
business. Korea was one of the
earliest "tigers" to develop
multi-party democracy. It is proba

FINANCIAL TIMES

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Friday December 29 1995

Germany on the line

The tentative agreement reached this week between Germany's governing and opposition parties to liberalise the country's telecom market is a critical step towards improving the EU's competitiveness. No industry is more important to ensuring a modern trading edge than telecommunications; Germany is the EU's largest single telecoms market; and the available evidence points unambiguously to the role of competition as a spur to improving telecoms services while reducing costs and prices.

A bill to open Germany's core telephony market to competition is set to be tabled within the next few weeks. It follows the enactment of equality through legislation to privatise Deutsche Telekom, the state-owned post and telecommunications operator. A first tranche of shares in the company is likely to be sold by the end of next year.

So far, so good. If this week's agreement stands, Germany will not only formally meet the EU's January 1998 deadline for opening the nation's telephony markets to full competition. It will have a legal and industrial structure in place to make this competition a reality. At least four big competitors are already shaping up, including such names as Veba, Mannesmann and Deutsche Bank.

However, steps taken in the coming months will have a vital bearing on the strength of that competition, particularly in its early years. Potential competitors in the Deutsche Telekom giant are looking with particular anxiety to three issues: regulation; the terms for making use of Deutsche Telekom's existing infrastructure; and arrangements for ensuring "universal service" once Telekom's monopoly has been abolished.

Cardinal error

Germany is not short of overseas experience to help resolve these issues. The UK's is perhaps the most relevant given the size and nature of the emerging national market, especially the dominance of Deutsche Telekom within it. Repeating what many believe to have been the UK's cardinal error, the German government has already decided against splitting up its near-monopoly

Building on Asian values

It is no coincidence that public opinion has been one of the driving forces behind the scandal. Another snag is that, while small governments like those of Asia spend grudgingly on welfare and take little in tax, they shy away from spending on infrastructure and from enforcing desirable regulations in areas like pollution control. Asia's streets are clogged, power supplies are inadequate, water shortages loom in many big cities, and pollution is endemic.

Voter approval

Unless these problems are corrected, the present high growth rates may not be sustainable. The World Bank has calculated that the US may need to spend up to \$1,500bn on improving its infrastructure over the next decade. That is far more than the governments can afford on their own. Inevitably a large amount of private capital will be required.

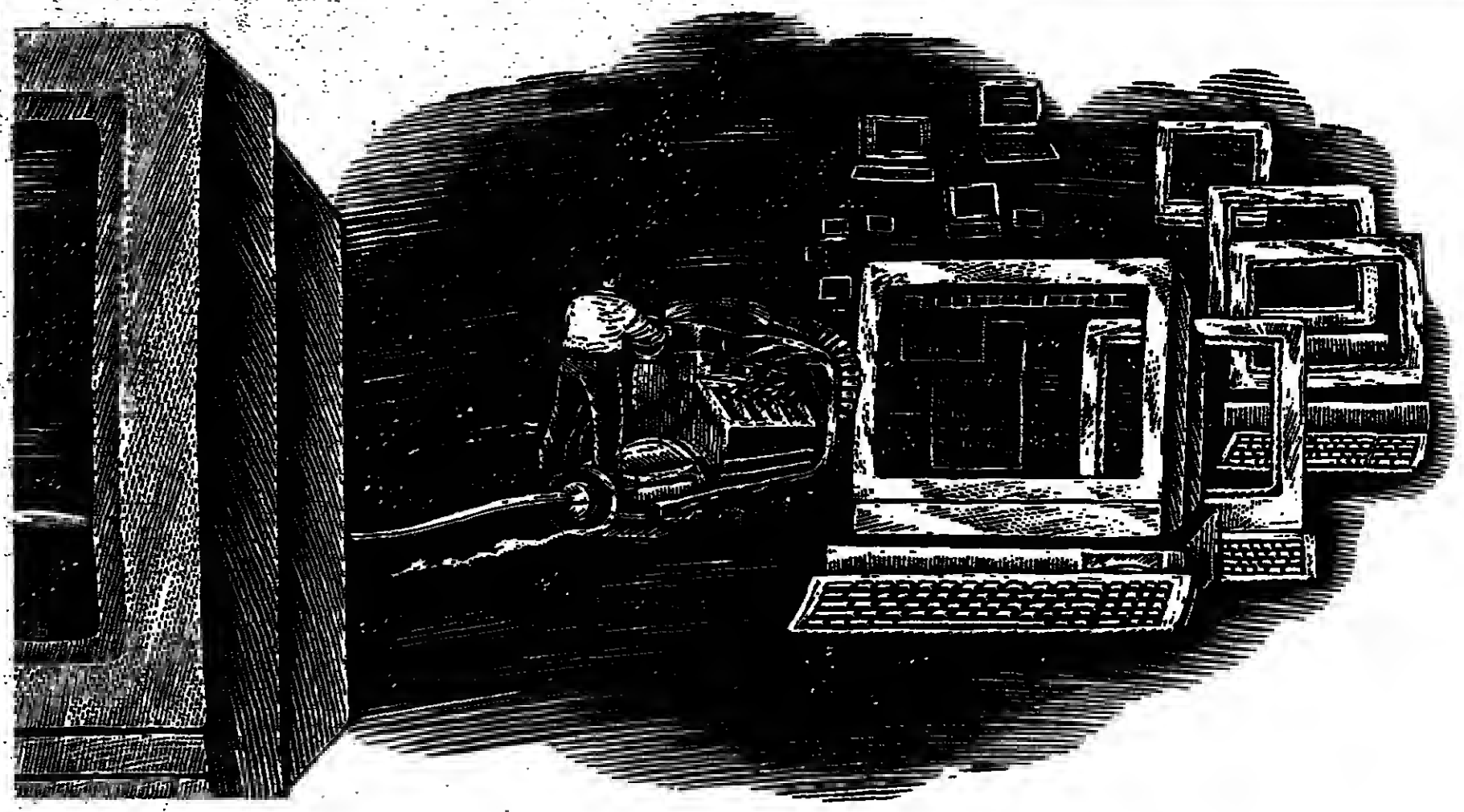
A rigorous separation of government and business is urgent. The danger is to be avoided. Governments cannot afford the unpopularity which follows from privatisations if they simply enrich their friends in business.

There are signs in some countries of a hesitant recognition of the need for greater vigilance. Mr Thaksin Shinawatra, the telecommunications minister, was forced to resign last December because the position was incompatible with his business interests. But he is now back in government. Real change clearly remains slow.

What Asia needs is not the big-spending approach of the established western democracies. Its governments must resist the temptation to buy voter approval in this way. Instead they must remain small, while becoming more adept at impartial and honest regulation. That does not only apply to privatised utilities. The interest of business generally must be advanced by the application of rigorous competition policy, not special favours from friendly officials.

Public opinion

Asia has barely begun to move down this road. It is a story one as Japan's experience shows, but the pace must pick up if future prosperity is to be secured.



Engine of the superhighway

The World Wide Web is defined as much by how users search for information as by what they find, argues Peter Martin

Every medium invents its own distinctive format, the one which best takes advantage of its unique characteristics. For moving pictures, it was the big screen action drama. For radio, the quiz show. For television, the situation comedy and - more recently - the confessional chat show.

Usually these happen soon after the medium has come into existence, often while it is still technically primitive. The initial version may require a great deal of indulgence on the part of its consumers, just as silent pictures did before the 1920s. But it stumps itself - and the audience - and it must be allowed to make a reasonable return on this and future outlays. But cross-subsidies should be transparent, preferably by means of payments to a special fund dedicated to providing telecoms services in "uneconomic" areas.

Competition in infrastructure is also important. Concessions made by the company on allowing rival networks as part of the deal for gaining preliminary approval for its Atlas alliance with Sprint of the US and France Telecom are a welcome step.

The Atlas alliance brings into sharp focus the progress which still needs to be made elsewhere in Europe. With Germany advancing down the path to effective competition, France would do well to emulate its neighbour.

The format in question goes by the unglamorous name of the "search engine". Individual examples are even more bafflingly named: Yahoo!, Lycos, Inktomi, Webcrawler, and a score of others. Before examining how the search engine fits its new medium, let us spend a moment on the Web itself. It was devised by Tim Berners-Lee, a scientist at CERN, the European centre for research in nuclear physics, to allow researchers to navigate quickly and easily around widely scattered databases of academic papers and experimental studies.

TECHNOLOGY: Transport

Why speed is of the essence

Express trains may one day run at more than 300mph, says Charles Batchelor

For my part, I travel not to go anywhere, but to go. I travel for travel's sake. The great affair is to move.

Few modern travellers would agree with Robert Louis Stevenson's 19th-century voyager. The delays and inconveniences of travel are trials to be endured, rather than delights to be enjoyed. Most journey times have been reduced by new forms of transport - with the notable exception of cross-town travel by car or bus.

But a series of developments in high-speed rail, and in air and sea travel, promises to speed up journeys by land and sea still further - even those at present slowed by urban congestion.

In most cases, the prospective improvements come from technological changes to existing technology rather than breakthroughs. Their impact is nonetheless set to be profound.

The greatest promise of future time savings is offered by the train. Conventional trains in the UK have top speeds of 125mph, although the

in its initial form it consisted of plain type on screen, but allowed the creation of "hypertext links", so a user in Asia using a computer to read a paper held on a US computer could look up a passing reference to another study held on a computer in Europe, and immediately switch to its full text. From there, the user could switch to other references.

The process of switching from subject to subject was like channel surfing on television, hence the phrase "surfing the Net". The comparison became even more apt when Marc Andreessen, a computer scientist, invented Mosaic, a graphical front end to the Web.

Mosaic and its successors are "browser" programs, which run on a user's computer to simplify surfing. They also make the presentation of the results more visually appealing: full-colour diagrams, pictures, drawings and photographs can be integrated into the text. Users can click on highlighted words or pictures to switch from computer to computer and subject to subject around the world.

As competing browsers have appeared, the best-known is Andreessen's new Netscape Navigator - they have become ever more powerful, adding the capacity to download animation, sound and even video, though most websites restrict themselves to words and still pictures.

Websites have proliferated at amazing speed, since the language in which they must be written is well within the grasp of the average hobbyist. Some are extremely professional, while others reflect the idiosyncracies of their authors, such as All Men Must Die, a web site constructed by a young woman in London who is on the rebound from an unhappy relationship.

The sites themselves are not inherently original: they have borrowed heavily from magazines and television. Even a very elaborate site like HotWire, the electronic

equal footing and with equal convenience, to contents provided by people around the world. The drawback is the lack of editing that this egalitarian structure involves: no quality control, no coherence, no selection.

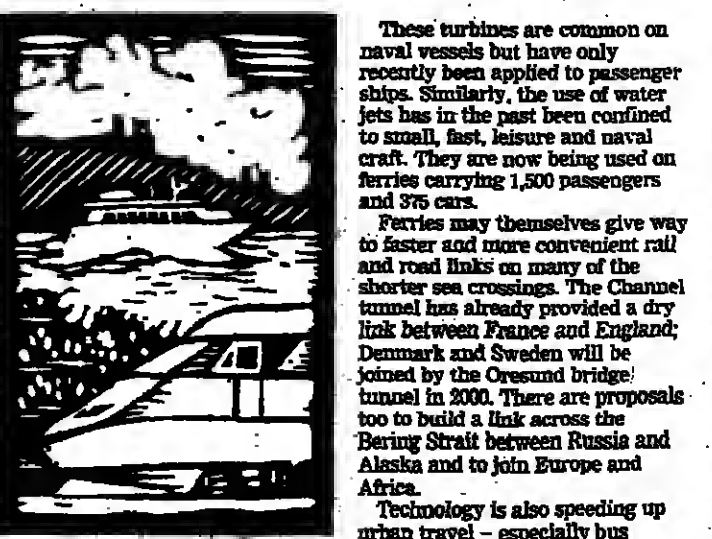
One solution to this lack of coherence is the creation of self-contained but tightly edited "branded communities". Publishers aim to suck Web users into a community, and to offer them almost all they need without going outside. Typically, these communities offer a range of channels or themes, ranging from sport to personal relationships and (inevitably) computers and the Web itself. Each channel offers original journalism, background material, contributions and comments from users, and sometimes downloadable software.

Such communities offer the possibility of subscription revenue, and of better opportunities to generate advertising revenue, since more is known about their members. Both Microsoft Network and Europe Online, which once saw themselves as proprietary networks competing with the Web, now see their future as branded communities within it.

In the long run, however, this approach is self-defeating. Because it uses the Web principally as a way to lure users into the cul-de-sac of the branded community, it surrenders the most attractive aspect of the medium, its breadth and heterogeneity of access.

Search engines provide a genuinely new publishing vehicle: a sort of interactive contents page that "edits" the contents of the Web, presenting it to the user in a way which is both more cohesive and structured than mere browsing, but more heterogeneous and random than the branded communities.

The search engines have realised their power. Yahoo!, which is probably the best known, is branching into publishing an ink-on-paper magazine. Several have added their



over a monorail. Maglev has already been used on short stretches at airports and theme parks: Deutsche Bahn, the German railway, plans to build a line over the 185 miles between Hamburg and Berlin.

High-speed technology is also being applied to sea ferries, producing fast new vessels that can travel at up to 40 knots (46mph), twice the speed of conventional craft. The latest generation of ferries is based on lightweight aluminium-hulled catamarans driven by gas turbines which are used to power water jets.

holding a wider range of information about possible journeys and fares.

For the motorist, improved in-car information systems, linked to sensors which record slow moving or stationary traffic on roads and motorways, are starting to allow journeys to be planned to avoid traffic hold-ups. Drivers at present have a choice between systems which project a map on to a small screen on the car's dashboard, or those which deliver a voice message detailing delays and suggesting alternative routes.

These in-car systems are just one part of the fast-growing transport telematics industry, which applies computers and telecommunications technology to the task of traffic management. Road networks are increasingly monitored by closed-circuit TV cameras linked to control centres which can deal with accidents and divert traffic away from hold-ups.

In towns, traffic lights programmed to adjust their phasing in the volume of traffic are increasingly being linked into systems which allow city-wide management of traffic flows.

A shortage of public money and increased public resistance to the building of new road and rail links have driven these developments. With no easing of such pressures in prospect, the need for technology to provide for the better management of existing road capacity looks set to increase.



Democrats spurned in plans for colony's future

Beijing appoints group to prepare HK handover

By Simon Holberton
in Hong Kong

China yesterday selected a group of senior Hong Kong business figures, local pro-Beijing politicians and Communist party officials to oversee preparations for Hong Kong's reversion to Chinese rule during the last 18 months of British sovereignty.

In picking the 150-strong "preparatory committee", Beijing disappointed many by shunning members of Hong Kong's Democratic party, the group which won most popular support in the colony's general election in September.

Beijing has decided that any risk of having the legitimacy of its takeover questioned, by ignoring the Democrats, is outweighed by the presence of individuals who will do its bidding.

The Hong Kong government issued a bland response to yesterday's announcement, observing that it was in the colony's interest to co-operate with the committee. The government reiterated the offer, made by Mr Chris Patten, the governor, in October

1994, to help the committee. It plans to establish a liaison office to act as a clearing house for requests for information from the preparatory committee.

The committee will direct the incoming government to dismantle many of the political and legal reforms which have been a feature of the last years of British rule. Another of its main tasks will be the selection of 400 people to form an election committee to choose Hong Kong's first chief executive - as the post-colonial governor will be known.

The membership of the committee, which was endorsed by the standing committee of the National People's Congress, China's parliament, reads like a Who's Who of Hong Kong's Chinese business, with the big British companies, such as Hongkong Bank, Sino and Hongkong Telecom, excluded.

Indeed, 50 of the 94 Hong Kong members of the preparatory committee are owners of listed Hong Kong companies with a combined market capitalisation of HK\$40bn (\$107.8m), or 35 per cent of the Hong Kong

market's total capitalisation. Business membership is strongly weighted towards Hong Kong's property developers and includes the top five property tycoons - Mr Li Ka-shing of Cheung Kong, Mr Lee Shau Kee of Henderson, Mr Cheung Yu-tong of New World Development, Mr Walter Kwok of Sun Hung Kai Properties and Mr Peter Woo of Wheelock.

The owners of Hong Kong's two terrestrial television stations - Sir Run Run Shaw and Mr Lam Bo-sun - are members, as is Malaysian-Chinese entrepreneur Mr Robert Kwok, proprietor of the South China Morning Post.

Appointees among Hong Kong's nascent political class are the chairman of the pro-business Liberal party, the pro-China Democratic Alliance for the Betterment of Hong Kong, and a small pro-democracy group, the Association for People's Livelihood. In all, some 14 members of the Legislative Council, Hong Kong's lawmaking body, were appointed - with the notable exception of Mr Martin Lee's Democratic party.

Political rivals back reforms in German telecoms

By Andrew Fisher in Frankfurt

The German government and the main opposition party have agreed a firm timetable for legislation to liberalise the telecommunications market and provide more competition for state-owned Deutsche Telekom after the company is privatised.

The deal between the parties is important to ensure the legislation passes both houses of parliament.

The Bundestag, or lower house, is controlled by Chancellor Helmut Kohl's ruling CDU/CSU coalition with the liberal FDP, but the Bundesrat, or upper house, is controlled by the opposition Social Democratic party (SPD).

The government has made important concessions to the SPD, which wanted the legislation to include a guarantee that the "universal" service would be both affordable and of a high standard.

The new legislation will include an obligation on the government to ensure the provision of a universal service - whereby anyone who wants a telephone will have the right to have one connected.

Postal ministry officials said the bill would go before the Bundestag on January 24, and that parliamentary debate would start in February. With all-party consent, the new telecoms bill is expected to become law in the middle of next year.

The legislation will allow widespread access to the potentially lucrative German telecoms market - the third largest in the world after the US and Japan - from the start of 1998.

A number of big foreign telecom operators, mainly from Britain and the US, have already signed partnerships with German companies to compete with Deutsche Telekom in the estimated DM75bn (\$52bn) a year market.

The ministry said the content of the bill would be largely as agreed between the parties last month after long negotiations, with several points of detail having since been cleared up.

But the parties have not yet reached final agreement on the nature of a telecoms regulatory body.

A deal is expected to be hammered out next month, with the economics ministry likely to be the ministry responsible.

Mr Wolfgang Bötsch, telecommunications minister, said last month that the new law would provide ample opportunity for competitors of Deutsche Telekom - which will be partly privatised late in 1996 through a DM15bn share issue - to enter the market. It would also attempt to stop companies from abusing dominant positions.

Editorial Comment, Page 11

THE LEX COLUMN

Russia hangs up

Russia's government has dealt another heavy blow to the credibility of its own privatisation programme. The planned sale to Stet of 25 per cent of Sviatinvest, the telephone company, was the government's answer to critics of recent insider-dominated privatisation deals. It was supposed to show that Russia could make a success of an open auction to international bidders. Now the deal appears to have fallen through, the government can hardly complain if the opposite is concluded.

Stet was right to be demanding. Sviatinvest on its own is only a tiny holding company. Before committing \$1.4bn, Stet's requests for clarity over what precisely it was buying, the regulatory regime, and its relationship with Rostelecom, Russia's dominant telecoms operator, took the least it could ask. Stet's shareholders should welcome the company's insistence that its investment be held in an escrow account until these questions are answered.

Stet may be acquiring a growing reputation for losing in international competitions, but the healthy rise in the company's share price since the deal foundered suggests investors are not too worried about that. This is the right reaction: for shareholders, losing in competitions is less worrying than winning and overpaying. If anything, what is worrying in this case is that the company seemed to develop cold feet rather late in the day. Stet should have insisted on getting answers to its questions at the outset.

This comforting argument should, though, be taken with a hefty pinch of salt. Apart from anything else, the rail link will - unusually - include 25km of tunnelling. And tunnels are notoriously prone to risk: in theory, fixed-price contracts should protect the project from escalating costs. But investors cannot bank on it: if things go wrong, they are likely to be flooded with legal claims.

The risks of building the line are not the end of the story: investors will also have to cope with the risks of running it. If the airline sector is anything to go by, they would be unwise to pin their hopes on smoothly growing fare levels. And predicting rail traffic on a new line, past the turn of the century, is a dangerous game.

On top of all this, the performance of the existing Eurostar services to Paris and Brussels from London Waterloo has been disappointing. This is a double blow. It means investors are more likely to be pessimistic about the new line's prospects. And it means Eurostar, one of the goodies to be offered to the winning consortium, now looks a less attractive dowry.

Both factors are likely to lead to a hefty increase in the subsidy needed to get the project off the government's hands.

Giving Eurostar to the winning consortium is a decision ministers may well come to regret. Passengers would do much better if the existing line were privatised separately, giving two competing train services to Paris: one from Waterloo, one from St Pancras. But for precisely this reason, the decision offers some protection for investors. It means the project will only have to face price wars with the



FT-SE Eurotrack 200: 1997.7 (-4.3)

airlines, not another rail line as well. Even so, the winning consortium will still have to convince investors it can make a commercial success of the new line, not just build it. This gives one of the two bidders, London & Continental, two advantages over the other. EuroRail, L&C's consortium, includes two transport operators, National Express and Virgin. And unlike Eurostar's consortium, which takes in BOC and Transalgar House, it includes no construction contractors. EuroRail will have to work hard to convince investors the two construction firms do not stand too good a chance of winning juicy contracts from a consortium of which they are members. It is investors who will suffer if the relationship between the project and its contractors is too cosy.

Amstrad

The news that Amstrad is losing Mr David Rogers, its chief executive, after just 16 months will only confirm investors' suspicions of the electronics group. Not only does it look as if Mr Rogers, its mercurial founder chairman, is tightening his grip on Amstrad - raising fears that there could be a reversal of the increased openness that followed his failure to take it private in September 1992. Judging by the recent fall in the share price, it also appears that the decision to embark on a second restructuring of the consumer electronics division - announced yesterday - may have leaked to the market. Two weeks ago Amstrad said it knew of no reason for the weakness in its shares.

Having said that, Mr Rogers' departure seems based on more than a simple clash of personalities. He was brought in to turn around the consumer arm, which competes in the hopelessly competitive market for audio and video equipment. Having brought it back to near break-even, he was apparently arguing for its renewed expansion. Meanwhile Mr Rogers, backed by his non-executive directors, wanted to cut it back further and concentrate resources on Amstrad's newer activities in direct computer sales and mobile phones. Since these offer faster growth and higher margins, that looks the correct strategy. Arguably, Amstrad should cut the consumer business altogether.

Even after yesterday's 15 per cent fall, the shares have kept pace with the market since Mr Rogers proposed his buy-out three years ago. Amstrad's prospects remain as uncertain as ever.

Nato general in talks with Milosevic during Serbia visit

By Laura Silber in Belgrade

A Nato commander yesterday made a ground-breaking visit to Serbia as the international force met its first deadline for bringing peace to Bosnia.

General George Joulwan, supreme allied commander in Europe, landed in Belgrade with the first Nato troops to set foot on Yugoslav soil. Their mission opened a vital route for troops bound for US headquarters in Tuzla, north-eastern Bosnia.

Gen Joulwan's visit was capped by talks with President Slobodan Milosevic of Serbia, who said as recently as two years ago that foreign troops would be welcome only as tourists.

It came as Bosnian Serb and Bosnian government forces met the first peace deadline under the Nato agreement - withdrawing by midnight on Wednesday from 38 checkpoints around Sarajevo.

The advance party of US troops arrived yesterday in four military

transport aircraft packed with equipment. The troops were due to drive in convoys through Serbian territory across the border - once hostile territory - to Tuzla.

It was a crucial test case to determine whether Belgrade airport can be used as a main entry point for US troops. Diplomats believe the 200km overland route to Tuzla from Belgrade could hasten the despatch of the 60,000-strong Nato-led Implementation Force (IFOR).

Bad weather has dogged the IFOR mission since it took over from the United Nations nine days ago. There was flooding at a crossing at the frontier River Sava, where a pontoon bridge is due to be built for the main body of US troops crossing from Croatia into Bosnia.

Mr Milosevic, once seen as the main instigator of war in the region, is now widely regarded as a cornerstone of the peace. By contrast, Nato commanders have shunned contact with his former

proxies, Mr Radovan Karadzic, the Bosnian Serb leader, and General Ratko Mladic, his military chief, indicted as war criminals, the two cannot remain in office once elections are held within nine months.

Gen Joulwan said yesterday: "The instructions are [that] we will not go looking for individual war criminals. We will detain them if they come into contact with our forces."

Diplomats said the general visit was aimed at reassuring Serb leaders for their role in the peace process, relations with the Serbs to have improved greatly. US commander yesterday said he aims to head off a coalition with the Croats.

Asked to comment on the report that a US colonial had accused the Croats of being racist, Maj Gen William Nash, commander in north-eastern Bosnia, said he was "very disappointed" and would investigate.

CompuServe

Continued from Page 1

groups and on the fast growing World Wide Web section of the Internet.

However, concern over pornography and other material such as bomb-making instructions, carried on some parts of the Internet, has led to calls for some form of regulation.

Shake-up at Hyundai

Continued from Page 1

aided by Mr Chung's control of Hyundai Motor Service, the group's domestic car sales unit. Mr Chung has since added the group's auto-financing division to his holdings.

Mr Chung also heads Incheon Iron and Steel and Hyundai Pipe. As the new Hyundai chairman,

he is likely to push for his pet project, which is the construction of a \$10bn steel mill that will make Hyundai self-sufficient in steel.

However, the government is opposing the project because it threatens to take business from state-owned Pohang Iron & Steel and possibly contribute to a glut in domestic steel production.

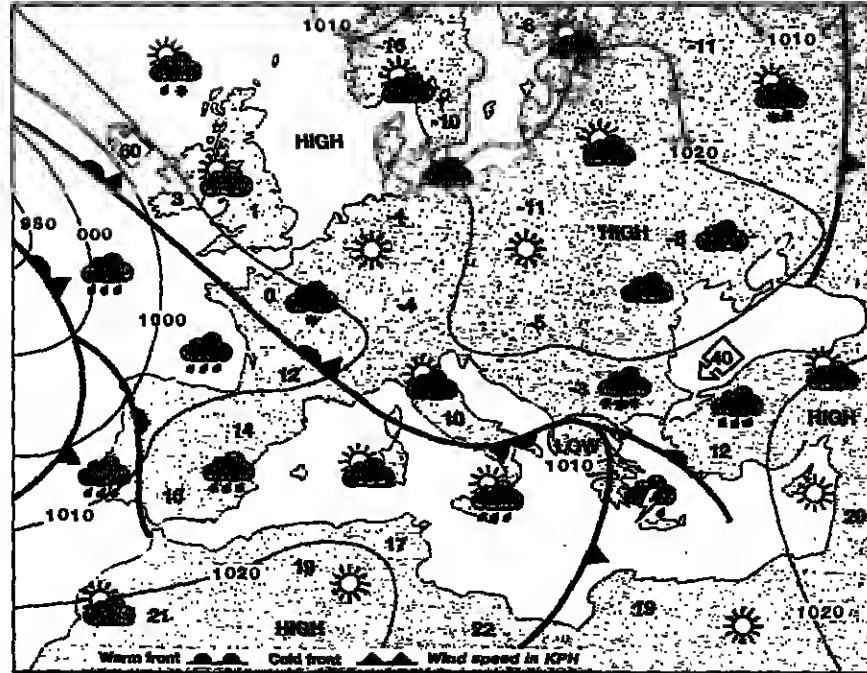
FT WEATHER GUIDE

Europe today

Much of Europe north of the Alps will be wintry with maximum temperatures below freezing. High pressure over Iceland and Russia will keep most of the UK and Ireland dry with sunny periods. The Benelux, northern France, Germany, Poland, the Czech Republic and Slovakia will be sunny. The Shetlands and the Orkneys will have snow showers. A depression over Greece will cause rain in Serbia, Macedonia, Greece and south-western Turkey. Higher ground in northern Greece and the former Yugoslavia will have snow. Mild air over southern France will slowly move north-east accompanied by rain. Snow will fall in the Alps above 1,200 metres. Spain and Portugal will be mild and unsettled.

Five-day forecast

Mild air over south-western France will make further progress towards the British Isles, the Benelux, Germany and the Alps, causing cloud, snow and drizzle during the weekend. The Mediterranean will continue unsettled and mild with numerous showers in Spain and Portugal on Saturday. Italy, the former Yugoslavia, Greece and western Turkey will have showers this weekend.



TODAY'S TEMPERATURES

Location	Maximum	Minimum	Location	Maximum	Minimum	Location	Maximum	Minimum
Abu Dhabi	sun 21	18	Beijing	sun 5	1	Caracas	sun 32	28
Accra	sun 31	28	Berlin	sun 1	-1	Cardiff	sun 16	12
Algiers	cloudy 10	8	Bombay	sun 33	29	Casablanca	showers 21	17
Amsterdam	sun 10	8	Buenos Aires	sun 28	24	Chongqing	sun 17	13
Athens	rain 18	14	Calcutta	sun 30	26	Cologne	sun 13	9
Atlanta	sun 26	22	Chengdu	sun 18	14	Dakar	sun 27	23
B. Aires	sun 28	24	Chongqing	sun 18	14	Dallas	sun 21	17
Bahia	sun 30	26	Chongqing	sun 18	14	Dar es Salaam	sun 27	23
Bangkok	sun 29	25	Chongqing	sun 18	14	Delft	sun 13	9
Barcelona	sun 19	15	Chongqing	sun 18	14	Dubai	sun 21	17
						Dubrovnik	sun 10	6
						Edinburgh	sun 1	-1

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